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AS SUMMARY

BUSINESS

Sterling slightly up; gold off \$7.5

BY CHRISTIAN TYLER, LABOUR EDITOR

EMPLOYERS will be able to sue large trade unions for up to £250,000 in damages for unlawful industrial action under legislative proposals published yesterday.

The Government's second round of union legislation since it came to power would go much further than the 1980 Employment Act by exposing union funds to civil actions in the courts.

For most of this century unions have been immune from the kind of actions which can be brought against their members or officials.

As well as this historic change to British industrial relations law, Mr Norman Tebbit, Employment Secretary, is seeking to narrow further the boundary of lawful industrial action.

The definition of "trade dispute" which confers legal immunity, would be altered to exclude disputes between workers, sympathetic action staged on behalf of foreign workers, and union attacks on employers whose own employees were not taking industrial action.

This measure appears to be aimed particularly at action by seamen's unions in blocking ships who do not pay the rates laid down by the International Transport Workers Federation.

Mr Tebbit's other controversial proposal is to give employers greater freedom to dismiss striking workers. At present dismissed strikers can claim compensation for unfair dismissal if they can prove discrimination.

The consultative document published yesterday suggests that it will be enough for an employer to give notice of, say, four days, that those who fail to return to work will be lawfully sacked.

The closed shop issue—one of the most politically charged in the Conservative Party—has been dealt with by raising con-

siderably the financial compensation obtainable by those who can show they were unfairly dismissed through non-membership of a union in a closed shop establishment.

In theory compensation would be unlimited, but the average minimum could be between £20,000 and £40,000.

Closed shop "victims" would also have redress in support for the closed shop had not been periodically tested.

The Government proposes to outlaw as far as possible the practice, said to be common among local authorities and nationalised industries, of insisting that subcontractors employ union labour.

Finally, further encouragement is to be given to the use of secret ballots by unions by extending State financial aid for ballots on wage offers as well as for industrial action decisions and internal elections.

Yesterday's package, due to be drafted as a Bill after Christmas, largely fulfils employers' expectations that Mr Tebbit would go much further down the legislative road than his predecessor at Employment, Mr James Prior. Although not

meeting all the demands of the Tory Right, it was widely welcomed by employer bodies and condemned by the TUC.

Mr Len Murray, TUC general secretary, said the country could be in for an action replay of the 1971 Industrial Relations Act.

Industrial action would be vulnerable to court action in most circumstances and to "obscure, bizarre and prejudiced legalistic reasoning."

He said: "We shall see this attack off like we saw off the Green Paper in January. They are being invited to comment on the proposed amendments before the Bill is drafted.

Further legislation on trade unions is unlikely in the life of this Government.

Employer organisations have given a largely unqualified welcome to the legislative plans.

The Confederation of British Industry said it believed changes were needed in existing law to support orderly industrial relations and to protect the individual, and Mr Tebbit's pro-

Continued on Back Page

Consultative document in full

and Tebbit statement, Page 10;

Commons reaction, Page 11

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Two army wives injured by IRA booby-trap bomb

BY JAMES McDONALD

SCOTLAND YARD said last night that the booby-trapped bomb which exploded yesterday morning injured two women outside Woolwich Barracks in south-east London was thought to be the first such device planted on the British mainland.

One of the women was seriously injured by the device which was of a kind widely used in Northern Ireland.

The Opposition has already undertaken to repeal the Government's "anti-union" measures when returned to power. But last night Mr Tebbit said he would not advise anyone to bet on the chances of a parliamentary majority in favour of repeal after the next general election.

Yesterday's proposals are the product of evidence submitted by over 300 organisations since publication of a

Green Paper in January. They are being invited to comment on the proposed amendments before the Bill is drafted.

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Employer organisations have given a largely unqualified welcome to the legislative plans.

The Confederation of British Industry said it believed changes were needed in existing law to support orderly industrial relations and to protect the individual, and Mr Tebbit's pro-

clearly the public must be even more vigilant."

Mr Peter Bottomley, Conservative MP for Woolwich West, condemned the bombers when he arrived at the scene soon after the explosion.

By implication, he criticised the Rev Ian Paisley: "It is too simple to expect that demonstrations in Ulster today, led by a fellow MP, would be allowed to go off by the Provisional IRA without them making some attempt to get into the news."

Commander Mike Richardson, head of Scotland Yard's anti-terrorist branch, said that the anti-personnel device was spotted on Sunday night by military personnel who thought it had been dropped by a child.

Both women — Mrs Veronica Eadsforth (35) and Mrs Edith Hewitson (36) — live in Woolwich and are soldiers' wives. They were walking their dogs when the bomb went off. Mrs Eadsforth was seriously injured in the leg and foot, and had to have emergency surgery. Mrs Hewitson was treated for shock.

Paisley's 'Day of Action' hits industry in Ulster

BY BRENDAN KEENAN IN BELFAST

MUCH OF Northern Ireland's and major engineering concerns closed in the afternoon. But only about 1,500 people attended a meeting outside the shipyard gates. The shop stewards' plea for a return to work was ignored.

Outside Belfast, the situation was more mixed. Some companies like Michelin, were forced to close but others like Goodyear and Dupont, were able to keep production going.

About 250 workers left the Ballymunford power station but engineering and management staff stayed on and there was no disruption to supplies.

Some train and bus services were affected, and afternoon flights to and from Belfast were cancelled. Several schools closed early and allowed pupils to go home.

The Northern Ireland Confederation of British Industry, which asked workers not to strike, said that between 75 per cent and 90 per cent of employees in major industries had stopped.

To have gone straight home and In Belfast the shipyards, Short Brothers' aircraft factory

Continued on Back Page

Picture, Page 11

Reagan wins funds extension

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE BUDGETARY emergency which threatened to shut down the U.S. Government appeared to end yesterday when the House of Representatives voted 221 to 176 to give President Ronald Reagan what he wanted—a simple extension of Federal spending powers to December 15.

It was expected that the Bill would quickly be passed by the Senate and signed by the President.

The move was made possible by the defection of 43 Democrats who acceded to the President's demands.

Earlier President Reagan had thrown the U.S. Government and legislature into chaos by vetoing a stopgap budget Bill because it failed to meet his demands for spending cuts.

The move, effectively depriv-

ing the Government of funds to operate other than essential services, enraged both Democrats and Republicans on Capitol Hill, who had spent the weekend trying to draw up an acceptable compromise.

Laid-off Federal workers began leaving their offices, as urgent negotiations took place to try to end the dispute—Mr Reagan's toughest confrontation so far with Congress.

In announcing the veto, his first, Mr Reagan said he had decided to "hold the line" on spending at the risk of interrupting Government services.

He admitted that some citizens might be inconvenienced and that there was "a possibility of some temporary hardship" but blamed Congress for failing to provide a reasonable Bill.

The Bill which the President

vetoed had been sent to the White House on Sunday.

It offered Mr Reagan an additional spending cut of around \$2bn (£1.05bn) in the 1982 budget against the \$8.4bn he asked for in September.

By refusing to make even this small saving to protect the American people against overspending, the Congress has paved the way for higher interest rates and inflation and the continued loss of investment, jobs and economic growth," Mr Reagan said.

The Democrat-dominated House of Representatives decided not to try to override the veto, a move that would require a two-thirds majority of both Houses.

Mr Reagan had promised that social security and other benefit payments would be made on

schedule and that national security would be protected.

Government activities essential to the protection of life and property, such as treatment of patients in veterans hospitals, air traffic control and the functioning of the nation's banks and postal services were to continue.

But in Washington, the Commerce Department shut down all but a few essential services, while most other ministries were awaiting instructions. Sales from the Government's strategic tin and silver stockpiles were suspended.

Earlier story, Page 4

3-D cameras will go on sale in March for less than \$200

BY BARRY RILEY

NIMSLO three-dimensional cameras go on sale in Florida in March. Dr Jerry C. Nims, chairman of Nimsls International, announced yesterday in London. The company is raising \$30.5m (£16m) through a London share issue underwritten by merchant bankers Barings Brothers.

Dr Nims said that the cameras, to be made by Timex Corporation in Dundee, would be sold below \$200. Mass production would begin in January and the target was to sell 250,000 units during 1982.

Production would be building up through the year, and by the end of 1982 Timex was expected to be making 500,000 cameras a year.

The launch will follow consumer testing in Florida and Ohio.

ASSOCIATED LEISURE (amusement machines) pre-tax profits for the half ended September 14 were 7.8 per cent down at £2.3m, after allowing £5.8m depreciation. Page 20; Lex, Back Page

Nimsls 3D cameras have four lenses, and use standard 35mm colour film. The three-dimensional effect is produced by combining the four images during processing on a special print material with a transparent corrugated surface. Dr Nims said yesterday that each picture would cost the same as a Polaroid print.

Dr Nims said the sales campaign would be extended in line with the increased production of cameras.

For the time being the company would have only one production facility, at Atlanta, Georgia.

The issue prospectus says that entry into the European market is scheduled for mid-1982, beginning with a test launch in Switzerland. In 1983 the company is expected to set up

processing in Australia, and will then move into Japan.

How Grindlays in Asia and Europe assisted Consafe and Volvo finance the construction of a maintenance platform in Singapore for worldwide operation

Grindlays Asia, the Group's Asian merchant banking arm, based in Hong Kong, arranged the financing of a semi-submersible maintenance platform being built in Singapore for a joint venture between Consafe Offshore A.B. and Volvo Energi A.B.

This financing was the first to be arranged under the buyer credit scheme of the Export Credit Insurance Corporation of Singapore (ECICS).

Grindlays Bank in Singapore acts as the agent bank and leading provider of funds. Arrangement of the transaction also involved specialists of Grindlays Export Finance, Shipping and European Corporate Banking departments in London.

Another international financial package from the Grindlays worldwide network. Consafe and Volvo banked on Grindlays—why don't you?

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For latest Share Index phone 01-246 8026

EUROPEAN NEWS

Communists irate over employers' refusal to invest

BY DAVID WHITE IN PARIS

THE ATMOSPHERE of bitterness which is permeating the French political scene worsened over the weekend with the country's employers coming under fierce attack from leaders of the Communist Party and the large Communist-oriented trade union, the CGT.

M. Henri Krasucki, the CGT deputy leader who is due to head the organisation next summer, accused employers of putting aside "enormous hoards" rather than investing, and denounced those who invested in production facilities abroad.

"What use are they in French society?" he demanded in the course of a radio interview. M. Georges Marchais, the Communist leader, adopted a similar tone in a speech in Marseilles. He described employers as "the aristocrats of the capitalist regime" and accused them of refusing to invest and using the right-wing parties in Parliament to create systematic obstruction.

The statements highlight the conflicting pressures on Prime Minister Pierre Mauroy, who has been unable to convince employers of the attractiveness of employment incentive measures. M. Krasucki, who is a member of the Communist political bureau, said the Govern-



M. Georges Marchais

ment had been "generous" to business in some of the measures proposed to date.

Although both he and M. Marchais—using identical phrases—said the Government was "going in the right direction," M. Krasucki repeated earlier criticisms about inadequate wage rises and about the Government's recent controversial decision to raise social security contributions.

BP to reduce capacity of Rotterdam refinery

BY CHARLES BATCHELOR IN AMSTERDAM

BRITISH PETROLEUM is to reduce the capacity of its Rotterdam refinery, the largest in the group, to 20m tonnes from 23m tonnes within the next few weeks. The refinery which balances demand and supply for other group refineries in Europe is currently working at around 35 per cent capacity.

The company denied a union claim that it intends to reduce capacity to only 16m tonnes, of which 8m would be on "Standby."

The Rotterdam refinery, which is working at below BP's European average level of 55 per cent of capacity, may

process more crude oil next year when a new cracker installation comes on stream. The cracker will produce petrol, for which there is relatively strong demand, from heating oil. New capacity has also been installed to process high-sulphur oils.

The cut-backs in Rotterdam reflect BP's plan to reduce European capacity to 60m tonnes from 100m tonnes, a spokesman said. Capacity cuts have also been announced in Britain, West Germany and France.

Average capacity use in Dutch refineries fell to 44 per cent in the first half of 1981

Business confidence declines in EEC

By GILES MERRITT in Brussels

BUSINESS CONFIDENCE is on the wane again in the European Community, after having risen steadily between May and September. The sharpest plunge has taken place in Britain.

The European Commission said that, for the Community as a whole, its "business climate indicator" had dropped 0.5 per cent in October, while for the UK it declined 4 per cent.

Officials point out, however, that last month's reversal marks continued optimism among industrialists about the longer-term outlook for their order books. For the Community, judgments on order books improved by 2 per cent in October, bringing the rise since mid-year to 11 per cent.

In Britain, despite a weakening in production expectations, order book judgments improved 3 per cent. The survey notes that the sustained optimism about orders "continues to signal a recovery."

Unemployment, however, has increased again, according to statistics released in Brussels yesterday, and stands at almost 9.7m. The figures are to the end of October, and show a 200,000 increase that month, lifting the unemployment rate to 8.8 per cent.

The survey points out that the deterioration seems "particularly marked" in West Germany, the Netherlands, Denmark and Luxembourg.

Since October last year EEC unemployment, excepting Greece, has risen by an average 32 per cent, but in West Germany the increase has been 54 per cent, and now stands at 1.36m or 5.2 per cent. Britain's year on year increase is put at 45 per cent.

● The EEC yesterday entered the final fray to determine the size and shape of next year's budget, writes Larry Klinger. Budget ministers of the Ten, who will meet today to discuss the European Parliament's increased spending proposals, yesterday closed with parliamentary leaders in an attempt to avoid the kind of rows that have erupted into serious clashes in the past two years.

Assuming these differences can be ironed out next week, a date could soon be set for signing the agreement.

Daunting task for Italy one year after quake

By RUPERT CORNWELL IN ROME

WITH A mixture of hope, sorrow and resignation, a Government special commissioner for relief and reconstruction work, presented new prefabricated houses for 720 families made homeless by the disaster.

The townships marked in different ways the anniversary of those 90 terrible seconds.

Some 10,000 people marched between Pescopagano and Conza, two of the worst affected centres. At Sant' Angelo del Lombardi, 85 per cent destroyed that evening, a simple stone plaque was unveiled, commemorating the 2,553 people killed. At Muro Lucano, meanwhile,

so far 12,300m (£1bn) has been spent on more secure dwellings. When the pro-

gramme is completed, the outlay will be £3,300m. "It is as if we have built a town of 120,000 people in six months," according to Sig Zamberletti.

Delay there has been, but less perhaps than might have been expected given the chaos and disorganisation of the first few days last November, when the authorities seemed utterly overwhelmed by the scale of the disaster.

In the 12 months since, much has been achieved but even more remains to be done. Impressively speedy rebuilding and a returned vitality exist alongside racketeering, political meddling and corruption. Almost everywhere there is a different story, and a differing degree of success or failure.

So far £1,300m (£1bn)

has been spent on more secure dwellings. When the pro-

pects, however, surround the

future. If the experience of previous Italian disasters is any guide the pre-fabs still built as temporary may take on a permanent air, as memories and commitments fade. Moreover, the real tasks of reordering agriculture and, above all, of attracting new industry remain largely untouched.

Sig Giorgio La Malfa, the Budget Minister, yesterday estimated the damage to buildings alone at £10,000m (£4.4bn). If damage to industry and farming is included, the total bill might reach £15,000m (£6.6bn).

On top of this there is the special problem of Naples and its hinterland where a stretched

social fabric was brought to breaking point. Over 1 of the city's 1.3m people without a safe roof over heads, and a crash programme to build 20,000 homes which the Government allocated £120,000m—has threatened the local government which intended in part to run it.

To the disorder of Naples its environs can be traced of the pressure from the underworld to gain a slice of the huge pile of reconstruction work—all the more since earthquake has made the

ings of traditional crime difficult.

Madrid hi back at car protests

By Robert Graham in Madrid

THE SPANISH authorities have shown subtler making the punishment of crime. Reacting to st

complaints from the public about the centre of Madrid being overrun at the

being overrun at the

by Franco sympathisers blocking their cars.

the Min of Interior imposed un

dented driving penalties.

The Director General

Traffic said that 1,500 people had had their driving licences suspended for three months.

Pta 20,000 (£113) various acts of improper

Never before have the

authorities reacted in such

way to a demonstration.

However, not for many

has the capital witnessed a

spectacle of hooting

blocking the main street

commemoration of the

anniversary of General Fra

The demonstration has

voked a storm of protest

the main left-wing parties

complained about police

in tolerating the il

presence of para-military

forms and use of the nat

flag for political ends.

The drivers may have the

laugh. If the present dro

continues, pollution levels

become so serious that

will be forced anyway to

the use of private cars.

FINANCIAL TIMES published extra copy for Spain's Second class postage paid at York, N.Y., and at additional centres.

Banks closer to Polish debt accord

By Peter Montagnon

WESTERN BANKS are moving closer to setting a date for signing their debt rescheduling arrangement with Poland agreed in principle last September.

A small group of bankers in Warsaw again next week to try to finalise the complex legal documentation of the deal which will allow repayment of 95 per cent of debt that falls due in the last three-quarters of this year to be deferred for seven years.

This follows three days of talks last week at which good progress was made, although some points of substance remain to be clarified.

Assuming these differences can be ironed out next week, a date could soon be set for signing the agreement.

E. German church under attack

BY OUR BERLIN CORRESPONDENT

THE EAST GERMAN leadership has delivered a withering attack on the country's Protestant Church for supporting East Germans of conscription age who want to join a "social peace service" instead of serving in the armed forces.

The attack, not heard in recent years, marks an apparent rupture between the church and the Communist state.

Herr Werner Walde, first secretary of the Cottbus District, told a central committee meeting of the Communist Party that the church action was "hostile to peace, socialism and the constitution."

Earlier this month, synods of regional Protestant churches declared their support for some 4,000 conscientious objectors.

The young East Germans had petitioned the church to help them obtain an alternative to military service by being allowed to work in hospitals and homes for the elderly.

they obtain an alternative to military service by being allowed to work in hospitals and homes for the elderly.

Herr Walde told the central committee that "these people forget that our entire republic is a social peace service."

The regional Protestant churches also condemned the growing "militarisation" of East German life. This has apparently angered the Communist leadership as much as the church's backing for young dissenters.

At the same central committee meeting, East Berlin's tough Communist leader, Herr Konrad Naumann, said that in the recent conscription in his city, only seven young men missed reporting for service. "But comrades," he said, "none of the thousands of young men tried to evade his patriotic duty."

Herr Eberhard Aurich, deputy head of the Free German Youth organisation, said the "defence preparedness" of all young East Germans was to be increased and the best of them will be chosen for a military career.

He announced his youth organisation would hold meetings throughout the country next month on the theme of "peace must be defended peace must be armed!"

While the East German Protestant Church has been a rallying point for disaffected youth, it has carefully avoided confrontation with the Communist leadership. It is unclear whether this cautious approach has been abandoned by the church, whose membership has steadily declined to some 7m East Germans.

COMPANY NOTICES

RMP

RAND MINES PROPERTIES LIMITED

(Incorporated in the Republic of South Africa)

A Member of the Barlow Rand Group

NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the fourteenth annual general meeting of members of Rand Mines Properties Limited will be held in the Rand Mines Limited Auditorium, lower ground floor, Corner Commissioner and Queen Streets, Johannesburg, on Wednesday, 13 January 1982 at 10am.

1. To receive and adopt the financial statements for the year ended 30 September, 1981.

2. To elect Mr. N. A. Horner as a director and to re-elect the directors retiring in accordance with the company's articles of association.

3. To consider and if deemed fit, to pass with or without modification, the resolution that the shares neither allotted nor issued at 13 January 1982 be placed under the control of the directors who be and they are hereby authorised to sell, transfer or otherwise dispose of the same and to issue further shares in their discretion on such terms and conditions as and when they deem it to do so.

For the purpose of determining those shareholders entitled to attend and vote at the meeting, the company's transfer books and register of members in South Africa and the United Kingdom will be closed from 6 to 12 January 1982, both dates inclusive.

Shareholders entitled to attend and vote at the meeting may appoint one or more proxies to attend, speak and act and vote on a poll in his stead. A proxy need not be a member of the company.

Completed proxy forms should be forwarded so as to reach the company's Secretary, Corner Commissioner and Queen Streets, Johannesburg, at least 48 hours before the time of the meeting (which period excludes Saturdays, Sundays and public holidays).

By Order of the Board

R. M. SEYFORD, Secretary, Johannesburg, 20 October 1981

The numbers of such drawn bonds are as follows.

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EUROPEAN NEWS

**mark party
er jailed
tax fraud**

ARNES IN COPENHAGEN

al court yesterday. Mr. Mogens of the country's four years in a DKr 4m tax fraud case. The appeal court has lasted three years. When he was denied the defence counsel of his choice, Mr. Glistrup drew the attention of the United



Mr. Glistrup... "I have done nothing wrong."

Nations and the European Court for Human Rights to his right.

The Social recent opinion n that the party about 10 per cent time, losing a

came to prominence when he declared that tax evaders were with tax-fighters. He also paid no income owing year he Progress Party, polishing income reductions in or bureaucracy.

Mr. Glistrup was the biggest law enhagen, with a 100 and special accounting. He was charged with Kr 4m and trying on another years and 201

ore strikes send pay soaring in Norway

ER IN OSLO. During a wages ex- oiling a series of strikes have tors in every trend was the wildcat strike on Norwegian-owned mobile rigs, some of them working in Britain's sector of the North Sea, which has disrupted exploration programmes. It ended at the weekend with the rig owners accepting both of the strikers' main demands.

No employee will be penalised for striking and when the current pay agreement expires next spring the owners have promised to negotiate with the militant new union formed by the rig workers during the dispute.

thank you, Unigate, for supporting H.S.A for employee health-protection

Some 6 years ago the employees of Unigate chose the Hospital Association's CROWN PLAN for their financial protection in case of sickness.

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Third, they chose CROWN PLAN because there are many benefits (for each member of the family) besides the so-much a night stay or nursing-home payment.

Fourth, they chose CROWN PLAN because the H.S.A. makes arrangements (where asked for) whereby subscriptions are deducted automatically from salaries or wages.

For full details of CROWN PLAN and the special business-group arrangements, just write or telephone to:

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Telephone: Andover (0264) 53211.

Also at: 11 Randolph Place, Edinburgh EH3 7TA.

and they're not alone. From small Companies with Groups of only 10 to huge organizations such as British Rail... H.S.A. administers CROWN PLAN to suit the individual, to suit the Company.

**Continuity
pledge by
Finnish
candidate**

By William Dulforce in Stockholm

THE FINNISH Centre Party's candidate for President, Dr Juhani Virolainen, has promised that there will be no change in the country's foreign policy if he is successful in the election

The appeal court case has lasted three years. When he was denied the defence counsel of his choice, Mr. Glistrup drew the attention of the United

Court, he had of the lesser tax fraud sum (£108,000). verdict and sentence a significant outcome of the on December 8, said yesterday.

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AMERICAN NEWS

Haig hopes to woo Mexico to U.S. Latin America policy

BY WILLIAM CHISELT IN MEXICO CITY

THE U.S. Secretary of State, Mr Alexander Haig, arrived in Mexico City yesterday for a 24-hour visit in which he hopes to soften Mexico's criticism of Washington's policy towards Central America and Cuba.

Mexico is at odds with the Reagan Administration over its arming of the junta in El Salvador and its tough stance towards Cuba and the left-wing Sandinista Government in Nicaragua.

The U.S. has not ruled out military action in Central America. President Jose Lopez Portillo told NBC Television last week that this would be a "gigantic error."

Mexico recognises the rebels in El Salvador fighting to topple U.S.-backed junta as a "representative political force." Mexico is also a major aid-donor to Nicaragua, unlike Washington which has cut off an aid to Managua. Mexico also enjoys good relations with Cuba.

REAGAN BUDGET MOVE Veto 'a political gesture'

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan's dramatic Budget veto was widely seen in Washington yesterday as primarily a political gesture designed to highlight the "spendthrift habits" of Congress against the sober good sense of the Administration. The actual sums of money at stake in the dispute are relatively minor in the context of the overall Budget.

The broad outcome, however, is that Mr Reagan turned down a Congressional offer of roughly \$2bn (£1.1bn) in additional spending cuts in fiscal 1982, against the \$8.4bn he had originally asked for in September. Last week he offered to meet Congress "half way," suggesting he could have settled for cuts of about \$4bn-\$5bn.

So the dispute concerns about \$2bn, a tiny proportion of a Budget deficit that some estimates put at up to \$100bn this year. It only needs a minor upwards movement in unemployment to wipe out the effects of a cut that size.

As it was, the confusion was such that many House

Democrats, in agreeing to a stop-gap resolution providing for \$228m-worth of spending thought they had given the President what he wanted. Some Republicans also thought Mr Reagan would accept the compromise he was offered on Sunday.

Their anger was thus all the greater when they learned that the fruit of their strenuous week-end negotiations was to be vetoed. Yesterday, Mr Tip O'Neill, the House Speaker, complained that even after the veto he did not know what the President wanted.

In his most bitter personal attack so far, Mr O'Neill said Mr Reagan "knows less about the Budget than any other President in my lifetime. He can't even carry on a conversation about the Budget."

It seems clear that one thing Mr Reagan objected to in the compromise was a plan to reduce spending on social programmes by 2 per cent, against the 4 per cent the Senate had earlier adopted and the White House had indicated it could live with.

Mr Allen, the President's National Security Adviser, had taken possession of an envelope containing \$1,000 in cash from a Japanese magazine as a "thank you" fee for arranging an interview last January with Mrs Nancy Reagan — and left it lying forgotten, in an office safe. He has now admitted that a couple of \$170 lady's watches changed hands as well.

"Received" (all right) and "accepted" (not all right) are quite different, the White House argued rather desperately last week. It has now taken to issuing Mr Allen's statements for him rather than actively defending him.

Mr Allen explained that he had not wanted to offend the Japanese journalists by refusing the envelope, which some accounts now say has the figure \$10,000 written on it, as such honoraria were a Japanese custom. It has since, of course, been pointed out to Mr

Reginald Dale, U.S. Editor, portrays the divided cast of Washington's "worst B movie"

White House actors lurch through political script

"THESE FLIP-FLOPS, these squabbles, the revelations of the last week — the script of the Reagan Administration is beginning to resemble the plot of a very, very bad B-class movie," said Mr Tip O'Neill, speaker of the House of Representatives, last week.

A cheap crack, of course, from one of President Ronald Reagan's most prominent Democratic opponents. But it's not just Mr O'Neill — it is the whole of political Washington — which has watched with daily increasing amazement, the lurching scenario which the Administration has found itself almost uncontrollably propelled through over the past 2½ weeks.

During that short time this intensely political and scandal-conscious city has witnessed the two most senior members of Mr Reagan's cabinet, Mr Alexander Haig, the Secretary of State, and Mr Caspar Weinberger, the Defence Secretary, publicly arguing over an issue of intense sensitivity to America's European allies — the possible firing of a nuclear warning shot to head off a successful invasion of Western Europe by the Warsaw Pact's conventional forces. It has heard Mr Haig denounce an unnamed official in Mr Reagan's White House for conducting a "guerrilla campaign" to discredit him and get him sacked.

There was hardly a pause for breath before the near discredit, for disloyalty, of Mr David Stockman, the President's brilliant young Budget Director, and the revelation that Mr Richard Allen, the President's National Security Adviser, had taken possession of an envelope containing \$1,000 in cash from a Japanese magazine as a "thank you" fee for arranging an interview last January with Mrs Nancy Reagan — and left it lying forgotten, in an office safe. He has now admitted that a couple of \$170 lady's watches changed hands as well.

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Left to right—Mr Ronald Reagan, President of the U.S.; Mr Alexander Haig, Secretary of State; Mr Caspar Weinberger, Defence Secretary; and Mr Richard Allen, National Security Adviser: "One big happy family?"

Allen that he was at the time in the U.S., not Japan.

Mrs Reagan herself has remained above suspicion. Her gift from the same source—a black lacquered hand-painted stationary box, estimated to be worth \$75—was immediately sent to the National Archives.

Of all the big names in the Reagan Administration's first division, only Mr Donald Regan, Supreme Commander, is a doyenne of the standards of the Reagan

Administration and the only senior Cabinet member to put in the occasional word for the European allies. Many who know him well at the State Department complain that his talents and experience are unappreciated.

Mr Weinberger: An attractive grey-haired, 35-year-old wizard with figures, who now admits that his figures didn't really add up all along. He has let down the entire side by allowing himself to be quoted in a lengthy magazine article expressing doubts about the President's economic programme, doubts he

sidered to have inaugurated the latest series of fiascoes a month ago with an impromptu remark that appeared to sanction the fighting of a nuclear war limited to Europe.

Such remarks, and there are many of them, regularly have to be subsequently explained and re-interpreted by the White House press office and should not necessarily be taken at face value. If the actor strays from his script, the script still remains the official policy.

Self-confidence is one of his hallmarks. He believes there is little which cannot be achieved with the pioneering spirit, good straightforward American moral values and a friendly slap on the back.

However, he finds it difficult, if not impossible, to understand fundamental ideological differences—a plight re-emphasised by the embarrassing home-spun contents of a personal letter he sent to President Leonid Brezhnev earlier this year, which Mr Reagan himself proudly read out to the television cameras last week. It seemed never to have occurred to him that Mr Brezhnev might see the world in a slightly different light.

That, with his apparently genuine disappointment that Moscow "misunderstood" his latest nuclear disarmament proposal, would seem to suggest that he will never begin to understand the Soviets. It would be less serious if he was surrounded by people who did.

There is no shortage of expertise in foreign affairs in Washington, but much of the policy-forming material which actually reaches Mr Reagan is filtered through the protective portcullis of "the big three" and then further condensed

wrong in practice in the nuclear warning shot argument, in which he said there was no plan "currently under consideration" to fire one—passing over what must be bulky files at Nato headquarters.

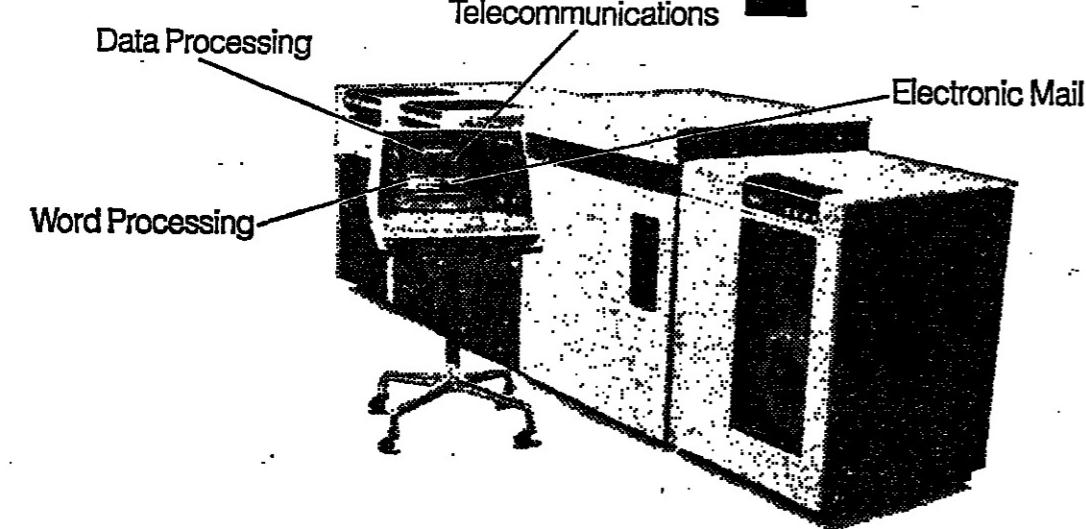
One of the Administration's most powerful figures, Mr Weinberger has, so far, no blot on his copy book comparable to Mr Haig's. He is tipped as a Haig replacement if Mr Reagan takes the plunge and sacks his State Secretary.

Mr Allen: A Right-winger, who worked as a lobbyist for the pre-revolutionary Portuguese dictatorship has past connections with powerful Japanese companies. He is the White House resident wit, but not a weighty figure in councils of state. He is suspected by many, almost certainly wrongly, as the "guerrilla campaign" leader against Mr

Reagan. Mr Allen: A superb set-piece performer, but inclined to blunder as soon as he speaks off the cuff without a set of written cards or a teleprompter. He could in a sense be con-

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OVERSEAS NEWS

politic
Indonesia forecasts
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ARD COWPER IN BANGKOK

AS' Ministry of Finance is forecasting a surplus on current account of around \$500m (£261m) and an overall balance of payments deficit for six months the same time the next year's budget is to be limited to real terms; one st increases in more state.

Wardhana, the minister, told Parliament a weekend the world had finally caught up with Indonesia. Pointing to the 12-month freeze of oil, Indonesia's exchange earner, after returns on the non-oil exports, Mr said there would be movement in state year.

ed on Government limit their requests expenditure for next per cent above this cations. units for around 70% of Indonesian exports at 70 per cent of its revenue. At the end of the year the Bank was forecasting a nominal oil price for 1981/82, which is given the country

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Russia may
woo former
Afghan King

By Kevin Rafferty in New Delhi
MOSCOW may be making a new attempt to resolve the Afghanistan crisis by wooing the former King, Zahir Shah. The King ruled for 40 years until he was overthrown in 1973 by his cousin and brother-in-law, Mohammed Daoud, and fled to exile in Italy.

Indications of the Russian approaches have come with reports reaching the Indian capital that former Ministers close to the King have recently visited Kabul. The most prominent of these is Abdul Sattar Shalizi, who was Deputy Prime Minister and Minister of the Interior under the King.

Speculation was strengthened when Mr Shalizi, who has an Indian wife and lives in the U.S., was seen in the Kabul Hotel and to be using Afghan government cars. He apparently made no attempt to contact old friends and relatives, however.

Other ex-royalist Ministers seen in Kabul are Mr Abdul Tabib, former Minister of Justice, and Mr Ghulam Ali Ajeen, who used to be Afghanistan's ambassador to India.

Nevertheless, the Babrak Karim regime supported by the Soviet Union is not letting up on its tough line of trying to smash resistance from the guerrillas.

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Hong Kong Correspondent
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MICHAEL NEWBY IN CANBERRA

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lines.

value of commencements of
rojects rose by around 60 per
cent in the same period.

The value of construction
work carried out in the year
to June rose by 52 per cent
on the previous year.

The B-52s head for Wadi Natroun

BY ANTHONY McDERMOTT IN CAIRO

TODAY, over Egypt's western desert near Wadi Natroun where the Coptic Pope Shenouda is in exile after his deposition last September by the late President Anwar Sadat, six huge U.S. B-52 bombers will attack a target area of 1 km by 30 m.

In the event oil prices have been flat and the outlook for the balance of payments has been made substantially worse by a 34 per cent decline in returns on Indonesia's non-oil exports which normally account for around 25 per cent of Indonesia's total gross foreign exchange earnings.

At the end of last week Mr Soegito, director-general for foreign monetary affairs, told Parliament that Indonesia would probably record an overall balance of payments deficit in 1981/82 of around \$2.5bn.

Despite the reduced outlook, however, Indonesia's economy seems set to grow at a healthy 7 per cent this year, not as fast as the record 9.6 per cent achieved in 1980 but still above target for the country's third five-year development plan.

What he did not say was that on current account the deficit would be approaching \$2.5bn. This is in contrast to a \$5bn surplus on current account last year and a \$2.7bn surplus on overall balance of payments.

In statements issued yesterday Britain, France, Italy and the Netherlands went out of their way to distance themselves from the Camp David agreement. They also repeated their belief that the Palestine Liberation Organisation must be involved in the process leading to a comprehensive peace,

said Mr Humphrey Atkins, the

good as its name and could be used swiftly to offset the perceived threat in the Middle East by the Soviet Union or its surrogates.

However, it took the U.S. armed forces three days to get 17 M-60 tanks from the dockside in Alexandria to the area where 4,000 U.S. troops, joined by a similar number of Egyptians, will be carrying out exercises near Cairo West air base 40 km from the capital. This airbase has been the Bright Star nerve centre.

Bright Star is a far more elaborate affair than its equivalent last year. The Arab countries involved are Egypt, Sudan, Somalia and—somewhat ner-

vously—Oman. In Egypt, the joint exercises and displays will end on Thursday, Thanksgiving Day, and will involve, among others, units of the 2nd Airborne Division.

The exercise in Sudan is to last until December 15 and involves 350 U.S. troops in training in desert warfare and survival. The operation in Somalia ends today after nearly a fortnight. There have been no joint operations there with the 250 U.S. troops involved. The

Press comment in Cairo, quoting Lt Gen Abdel-Halim Abu Ghazala, the Egyptian Defence Minister—one of

whose favourite themes is the

Soviet encroachment on the Arab world and its oil resources, has emphasised the benefits to the Egyptian armed forces of the joint exercise, which give them a chance to become familiar with U.S. equipment.

The U.S. has been deriving its own benefits from operating Egypt's Soviet-built equipment, which although out-dated still forms a key part of Egyptian defence.

But the question must now be how keen Egypt and other Arab countries are to be seen associating so closely with U.S. troops.



General Kingston of the U.S. Rapid Deployment Force (right) and Gen Abu-Ghazala, Egypt's Defence Minister, watch the exercises

EEC states to join Sinai force

BY OUR FOREIGN STAFF

FOUR European Community states yesterday committed themselves to participating in the U.S.-designed Sinai peace-keeping force once Israel withdraws next April.

In statements issued yesterday Britain, France, Italy and the Netherlands went out of their way to distance themselves from the Camp David agreement. They also repeated their belief that the Palestine Liberation Organisation must be involved in the process leading to a comprehensive peace,

said Mr Humphrey Atkins, the

Lord Privy Seal, told Parliament yesterday.

The four Government set out the four understandings on which their participation in the Sinai force was based. These were that the force existed solely for the purpose of maintaining peace in Sinai following Israel's withdrawal; that the force would be reviewed if the United Nations could agree on an international force; that participation did not commit the Governments to other peace-keeping arrangements or exclude them from such arrangements;

and that participation was without prejudice to their existing policies.

The four have won the backing of the 10 members of the EEC, overcoming Greek objections that not enough attention was paid to the Palestinians and French objections that too much attention was paid to

Egypt welcomed the announcement but in Syria Mr Muhammad Haydar, member of the ruling Ba'th Party leadership, said Western participation in the force was "a support for the Camp David process

observers as providing for implicit recognition of Israel.

Such is the ambivalence of the Palestine Liberation Organisation, Syria and Iraq that there is some doubt whether Arab leaders will be able to give the kind of clear-cut endorsement to the plan sought to start in Fez tomorrow.

Delegates said that the proposals would probably be deferred for consideration by the Heads of State.

As the Ministers adjourned yesterday, Prince Saud al-Faisal, Saudi Arabia's Foreign Minister, acknowledged that there were "differences" but expressed optimism about eventual agreement. Of critical importance in

this respect is the current visit to Riyadh by Mr Yasser Arafat, chairman of the PLO. It is the second he has made within three weeks for talks with Crown Prince Fahd and other Saudi leaders.

So far, only the Libyan delegate to the Foreign Ministers' meeting, Mr Abdul Aziz al-Obeidi, has attacked the Saudi plan.

Contrary to reports, the PLN, Syria and Iraq have neither accepted nor rejected the proposals, though they have expressed reservations.

Ministers differ on Saudi plan

BY RICHARD JOHNS IN FEZ

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WORLD TRADE NEWS

Thatcher delivers warning to construction industry

BY PAUL CHEESERIGHT, WORLD TRADE EDITOR

MRS THATCHER, the British Prime Minister, yesterday spelt out the Government's support for UK construction companies bidding for project business abroad, but warned that official support is worth nothing unless the companies are supremely efficient.

"The Government can do nothing to help companies unless the companies are competitive on price, quality and delivery," she told the Export Group for the Constructional Industries in London.

Growing intervention

Her remarks came against the background of growing official intervention in support of the industry's efforts abroad. Such intervention was evident, for example, in the Davy Corporation's successful bid to win a £125m steel mill contract in India.

Since the present Government came to power in May 1979, there has been a reorganisation in the Department of Trade precisely to make this intervention more unified and effective.

The diplomatic and political

support afforded by the Government is one of three areas of activity noted by Mrs Thatcher which constitute the Government's role in helping the construction industry win business overseas.

Another sphere of support is the Export Credits Guarantee Department (ECGD). Forecasting the publication of ECGD's figures next month, Mrs Thatcher said that in the last financial year, ECGD provided cover for £17bn of exports and supported £3bn of finance at subsidised interest rates.

The third sphere cited by Mrs Thatcher is the provision of aid. Many countries would prefer to reduce multilateral aid and increase bilateral aid, she noted. "I certainly would." This would enable greater choice of projects to support.

Refusal to change

But she refused to change the structure of the Government's aid budget, arguing that developing countries take into account what industrialised countries provide in multilateral aid when granting bilateral contracts.

Bonn to sell more food to Moscow

By Leslie Collett in Berlin

WEST GERMANY will export DM 1bn (£23m) worth of agricultural products this year to the Soviet Union, a 50 per cent increase over 1980.

The West German Agricultural Marketing Board said the record sales resulted from greatly increased purchases by the Soviet Union of beef, sugar, flour and groats (crushed grain).

West German agricultural exports, which totalled DM 17bn last year, are the country's fourth largest after machinery. West Germany is also the world's fourth-ranking agricultural exporter after the U.S., France and the Netherlands, and is followed by the UK, Brazil and Australia.

West German sales of food to the Soviet Union are expected to increase in coming years. By contrast West Germany imported enormous quantities of food from the Soviet Union 50 years ago.

According to Herr Claus Boecking, head of the board's foreign department, the Soviet Union is now "buying food on the basis of political decisions wherever they can get it." West German butter exports to Moscow had collapsed this year, he said, and were replaced by sales from other European countries.

Kevin Done in Frankfurt reports on the terms of West Germany's gas deal with Moscow

Soviet Union takes unpalatable medicine

THE Soviet Union is being forced to take a dose of its own unpalatable medicine as it draws up the final contracts for its latest controversial natural gas supply deal with Western Europe.

In negotiating with Western plant contractors for pipes and equipment for the 5,500-km gas export pipeline from western Siberia, Moscow beat down prices to minimum levels by carefully shopping around world markets before playing on one equipment supplier against another. At the same time it took advantage of the cheapest available credit.

In its negotiations with the potential gas purchasers, however, the boot has been on the other foot.

The actual prices of most international gas contracts are guarded like the crown jewels, but it is evident from the agreement reached by Moscow with West German gas companies that the Soviet Union has this time had to make important concessions, back-tracking considerably from its original price demands.

Dr Klaus Liesen, chief executive of Ruhrgas, made plain at the week-end that the West German gas companies had been successful in holding the line against any demands for "crude oil parity" pricing. The natural gas price agreed with Moscow and the index-linking for future price movements has been tied "over-

whelmingly" to heating oil and fuel oil prices in the West German energy market.

The point might appear technical, but is of crucial importance to Western gas distributors, who want gas to remain a competitive fuel in their domestic energy markets in the face of demands for higher prices from leading producers.

The call for parity pricing with crude oil has been led by Algeria with backing from other members of the Organisation of Petroleum Exporting Countries. But it is being fought resolutely by most West European gas purchasers.

"The Russians had to realise that the prices they were demanding had to be kept in line with competing fuels, or else there would have been no agreement," said a Ruhrgas executive.

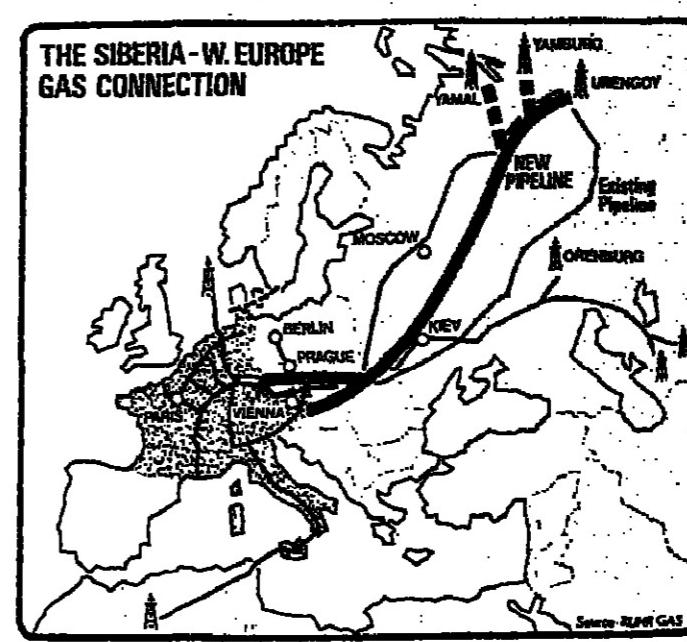
As late as last May the Soviet side was holding out for a higher price than that agreed last year by Ruhrgas and other continental gas companies with Statoil, the Norwegian state oil and gas company, for supplies from the North Sea, Stafford Field.

Those supplies—around 2bn cubic metres a year will come to West Germany—are understood to have been contracted at a price of \$5.50 per million BTU (British Thermal Units), and to have escalated since to around \$5.80 per million BTU.

The gas will not start to flow until 1986, but Ruhrgas has made clear that such a high price was only paid for strategic reasons.

Continental gas buyers were determined to ensure that the gas pipeline to be built from the northerly Norwegian gas fields would come ashore on the continent and not on the coast of the UK, the competing bidder.

For such relatively small quantities it was ready to pay a premium to ensure future strategic access to the estimated 1,200bn cubic metres of natural



gas available for recovery in northerly Norwegian fields.

"One cannot buy further quantities at such prices," said Dr Liesen.

For the Soviet Union it was vital that agreement be reached with West Germany for the gas export project to succeed at all.

West Germany is taking 10.5bn cubic metres a year of the total 40bn cubic metres a year that will begin to flow in 1984.

In return for concessions on price, however, the West German gas companies have

agreed to fix a minimum price for the duration of the 25-year contract. Such a condition has rarely featured in earlier contracts, but was included in the abortive supply contracts with Iran which were put on ice in the aftermath of the Iranian revolution.

The clause is important to Moscow, which is facing an investment of an estimated \$15bn in the new export pipeline system from western Siberia. The minimum price, which is not index-linked, guarantees Moscow a certain minimum rate of return on the project.

Reports from Paris suggest that the minimum price agreed by Gaz de France with Moscow is \$5.70 per million BTU. Ruhrgas has fixed its prices in D-Marks—not in dollars—and will pay on a ci basis of gas delivered at the West German border with payments being made in D-Marks.

The trump card held by Ruhrgas is that it has negotiated on behalf of all the West German gas companies, a five member consortium including Salzgitter Ferungas, Thyssengas BEB (a joint venture of Shell and Esso) and Deutsche BP.

Moscow could not divide and rule as it did so successfully with the plant contractors, and agreement with the consortium was its only chance of gaining access to the West German gas market.

A FINANCIAL TIMES SURVEY COLOMBIA

December 9, 1981

The Financial Times proposes to publish a Survey on Colombia in its edition of December 9, 1981. The provisional editorial synopsis is set out below:

INTRODUCTION: The development of President Turbay's presidency. The political scene.

Editorial coverage will also include:

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ICC congress hears attack on defence and business policies

BY FRANK GRAY IN MANILA

DEVELOPMENT countries were severely criticised yesterday for wasteful defence spending undertaken at the expense of economic development projects.

Both industrialised and developing nations were also called on to roll back the frontiers of the state in order to give private enterprise room to generate economic recovery.

The remarks were delivered by Mr Mohamed Aly Rangoonwala, president of the International Chamber of Commerce, at the opening session of the chamber's world congress attended by 1,500 delegates.

His criticisms about the low status given to private enterprise in some economies were seen as a direct affront to President Ferdinand Marcos, who attended the opening session. Some said it was the strongest ever given by a foreign dignitary before the President.

\$20bn arms bill

Mr Rangoonwala, a Pakistan businessman, said developing countries spent an estimated \$20bn (£10.5bn) on arms imports last year, equivalent to about 70 per cent of their estimated official aid receipts in the same period.

"It is difficult to ascertain what percentage of this total resulted from genuine defence needs, and how much was spent for the defence of rulers

and politicians," he said.

"With the explosive growth of state intervention in every



Marcos: quick reply

sphere, governments have found it increasingly difficult to finance their extravagant expenditures and service their accumulated mountains of debts.

"In short the taxpayer is no longer able to support the dead-weight burden of the public sector in the style to which the latter has become accustomed, and so government have resorted to the unbridled use of printing presses to pay their way," Mr Rangoonwala said.

The ICC chief levelled equally pointed barbs at elements within the private sector whose greed often brought sound business principles into disrepute.

Mr Marcos, in his speech, praised the recent North-South summit talks in Cancun, Mexico, for reinforcing the dialogue between rich and poor countries. He also reviewed the Philippines' own economic development programme.

But with obvious relish and with measured words he departed from his text to deal with Mr Rangoonwala's remarks.

"Are Mr Rangoonwala's comments intended to be general?" Mr Marcos asked. "Or is he directing his remarks at a particular country such as Pakistan?" His riposte brought a roar of laughter from the audience.

Still smiling, the President reassured the congress that the Government supported private enterprise and was not in favour of state capitalism. "I suppose that is one of the reasons I am in power," he added.

THE AUSTRALIAN Government is considering whether to follow the U.S., Britain and some other EEC countries and ask Japan voluntarily to limit motor vehicle exports to Australia. Patricia Newby reports from Canberra.

Voluntary restraint by Japan, which has captured about 80 per cent of Australia's 100,000-unit imported vehicle market, would give the Government of Mr Malcolm Fraser more flexibility in reducing non-tariff barriers to vehicle imports.

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• Pressure to maintain the agreements will weaken as the car markets of North America and Europe recover in 1983 and 1984.

• The import restrictions are

• The established industries in those areas will have made substantial improvements to both their model ranges and their production techniques by 1984.

• There is no scope for Japan to redirect built-up car exports away from the major markets.

• There is within the major markets a substantial lobby in favour of ending the restrictions.

DRI also says there will be a declining trade in built-up cars within continental regions in favour of trade in components.

Trade in completed cars within the regions will also grow in importance, it says. Over the past five years in Europe, the UK and Italy have largely lost their shares, but from 1983 onwards the new products ranges of BL and Fiat should add significantly to European car trade flows.

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S. Africa lines lose \$10m

BY BERNARD SIMON IN JOHANNESBURG

LABOUR problems at Southampton docks in Britain have cost member lines of the South African-Europe container service around \$10m (£5.25m) this year, according to Mr

ANTHONY BUTTERWELL, a director of OCL, the British shipping line.

No containerised cargo

shipped from Southern Africa to Britain in the past three months has been sent directly to Southampton. Instead, it has been trans-shipped at European ports, mainly Rotterdam and Le Havre.

The lines have been plagued

by a large imbalance between north- and south-bound cargo for the past 18 months.

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Address _____

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Shropshire Employment Promotion Association

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UK NEWS

Oxford bulletin predicts signs of turn by 1983

WILKINSON, ECONOMICS CORRESPONDENT

economy may be until 1984. The LBS also improvement by the n, according to the etin from Oxford 'forecasting.

up, based on the tre for Management lieves by 1983 d be increasing at ate of 2.5 per cent; l be just more than a year and cor- profits may have to 11 per cent of put, compared with this year. The interbank interest is down to 11.8 per

ther hand, the fore- cest unemployment over 3m or 12.5 per cent of the workforce. The count of the balance is will have moved it of £500m. The moderate improve- put, the group says: main problems of tivity growth, struc- ness and poor com- are likely to

14, it believes, "out- ill be lower than productivit growth what improved as a he severity of the industry, would be rom the effects of ment and generally- tiveness."

our's forecast is line with that of the

ness School in see-

growth of activity in

three years, but de-

the mid-1980s, the

Oxford fore-

significantly more

about the rate of

which the LBS believes

a double figures

"Medium Term Forecast 1981—Oxford Economic Forecasting, Kensington, Oxford.

Works agrees to reduce plant redundancies

HONY MORETON

ETWEEN unions and West Country manu- subsidiary of the biggest shoe concern Clark, have led to jobs being saved in a programme.

old the unions two that to fight cheap, importation and the t needed to shed and close two

and compromise plan will now make about 850 people plant in Minehead, account for almost of the redundancies.

leading unions the closure talks National Union of Leather and Allied the Association of technical and Mana-

redundancies will throughout the which has its s in Street, Somer-

re will be opportu- early retirement inances are con-

any stressed yester- not facing a finan- though the cost of d investment had avily. The aim was own the price of a es to compete with

closure at Mine- will have 12 shoe- plants in the West

plants in the West

Boost for Scottish investment

THE Scottish Development Agency is setting up a risk capital investment company which will be one of the largest in the country.

It will have a budget of £11.3m this year, which it intends to expand by £2m a year.

The agency, in its annual report published yesterday, set itself target of about 33,000 jobs over the next three years. This is almost double the rate since the agency was set up in 1975.

The new company will have a board from outside industry to set investment projects, but the agency insists its main board will remain responsible for final decisions.

The scale of the agency's investment projects has increased dramatically in the last year, although the average import in financial terms has reduced. Private sector money now is the major factor in agency investments.

Dr George Mathewson, the agency's chief executive, said:

"We are beginning to get the private sector coming to us asking for our participation in projects and that is important. We are now respectable. We are being accepted as a major part of the Scottish institutional scene on both a political and financial basis."

Loan Guarantee was introduced in an experiment for s, with the Govern- aside £50m for ear. This has since led to £100m due to nial take up.

Loans of up to between two and the scheme accepts 80 per risk and the banks 20 per cent.

Protests go to Minister over lorry weights limit

By Andrew Fisher

TWO ENVIRONMENTAL bodies have protested at expected Government action to raise the legal limit on lorry weights, possibly up to 40 tonnes.

The Council for the Protection of Rural England (CPRE) and Transport 2000 have written to Mr David Howell, the Transport Secretary, expressing objections to any increase.

The present limit is 32.5 tonnes gross laden weight and a White Paper incorporating plans to raise this to 38 or 40 tonnes is expected shortly.

The environmental groups challenged arguments in the Armitage Report, Lorries, People, and the Environment, which said that heavier lorry weights would benefit the environment.

Mr Howell is expected to allow the higher weights only to ease the effect of the lorry on the environment.

The Council and Transport 2000, which met Mr Howell last week with other organisations, said the report's arguments were defective on key points. "We do not want Continental monsters in this country," they said yesterday.

Mr Howell said:

"The forecast shows that Mrs Thatcher could go into the next election in 1984 with a chance of winning."

Medium Term Forecast 1981—Oxford Economic Forecasting, Kensington, Oxford.

Sales abroad cut home shipping fleet by 11m tons

BY ANDREW FISHER, SHIPPING CORRESPONDENT

CONCERN OVER the UK's declining shipping fleet has been raised by Government figures showing that nearly 11m tons of ships have been sold abroad since the start of 1978.

In the first nine months of 1981, total sales to owners under foreign flags—many to flags of convenience—were more than in the whole of last year. But sales are unlikely to equal the 1978 level.

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Medium Term Forecast 1981—Oxford Economic Forecasting, Kensington, Oxford.

1981 (Jan. Sept.)	SALES OF BRITISH SHIPS TO OTHER FLAGS			
	No. '000 grt*	No. '000 grt*	No. '000 grt*	No. '000 grt*
Liberia	14	556	10	316
Panama	19	274	20	192
Greece	23	199	23	248
Singapore	13	141	8	101
Hong Kong	8	119	11	190
Others	47	913	37	423
Total	124	2,202	109	1,490
			195	1,137
				58
				980
				198
				3,183

* Gross registered tons

Source: Department of Trade

totalling 11.9 million grt. Sizeable and now totals just under 32 million deadweight tons, against 50 million dwt (dwt is based on cargo weight and grt on space) before next year's Finance Bill.

Rising costs, especially of labour, have combined with falling freight rates in the recession to encourage the flight of vessels from the UK registered. One UK shipowner quoted a difference of £1,000-a-day between UK and Far Eastern manning costs for an efficiently-run bulk carrier.

The UK fleet has been twinned since the mid-1970s

of the start of this year, annual orders need to total up to 4 million dwt—well above the present level. New UK shipping investment was only £127m in the first half, well down on previous years.

In September alone, 11 ships were sold abroad, comprising five tankers (one for chemicals), five for bulk carriers, and one cargo liner. Two ships joined the fleet—a bulk carrier and a cargo liner.

Britain's biggest shipping company, Peninsular and Oriental Steamship (P & O), has had no new ships on order for some time. It has been contemplating a new cruise ship for the US market and a new North Sea ferry, but is still weighing up whether to spend the necessary £100m.

Sir Yue-Kong Pao, Hong Kong's leading shipowner said recently in Hong Kong: "The shift of the centre of maritime power from the West to the East, a trend which has begun over the last two decades, will continue."

Hong Kong and Swiss interests launch drink gift service

BY GARETH GRIFFITHS

A DRINK gift service based on the Interflora florists' scheme was launched yesterday. It is backed by the Hong Kong and Shanghai Bank and Biennalegrie, a Swiss venture finance group.

The company, Drink Link, will offer gift bonds which will

be valid for specific products and which can be redeemed at any of the 1,500 UK off licences which are part of the scheme.

The UK registered company hopes to handle 1m bottles in its first year. It is aiming for

£500,000 in turnover of up to £3m a year.

Mr David Markson, Drink Link's managing director, said the mark up per bottle by the company would be about £1. A fee of £3.50 per bottle will be charged for delivery to the recipient's home.

The company plans to spend

and another £500,000 in running costs during the second year of operations. The Hong Kong and Shanghai Bank is providing half the risk capital, and Biennalegrie group from Geneva the other 50 per cent.

Off licences participating in

the scheme will get a 30p commission on a voucher. There are plans to reduce the delivery charge to about £2.

Currently, private off licences are doing less well than the supermarket chains because their prices are higher.

How can you take seven jobs in 25 years and stay with the same company?



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I started off making sub-assemblies, working with all kinds of people. There were fishermen and shop assistants. IBM would send them on courses or give them classroom instruction at the factory until the job was mastered. Then, as the jobs changed with the technology, people were retrained to do new things.

I went on courses myself. The work at the IBM Greenock factory kept changing and so did my interests. From sub-assemblies I went into quality control. First as an inspector to look for what was wrong and then as an analyst to understand

why things sometimes go wrong. Then I tried personnel, and I moved into management. That's seven jobs in all.

As a manager I know at IBM we never say, "Well, I'm sorry, but that machine is phasing out and we need someone with better skills. So goodbye and good luck?" No, we help the person get better skills.

Part of my job is to encourage people. There are procedures to make sure that people don't get neglected or overlooked.

It's more competitive in the company now than when I started. That's because technology demands better skills than it used to. But, if a young person were to join us today, I could truthfully tell him or her that there's every chance of having as varied and interesting a career as I've had.

After all, who else could have

offered me seven different careers—all here in the Greenock factory?"

Charlie McDermott, IBM UK

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IBM

100,000 Europeans work for IBM

UK NEWS - LABOUR

Newspaper print workers offered rises near 5%

BY JOHN LLOYD, LABOUR CORRESPONDENT

NATIONAL newspaper owners have offered their 30,000 print workers rises of about 5 per cent from next January, adding an estimated £20m to Fleet Street's wage bill.

The four print unions — shortly to merge into two if agreed mergers materialise — are to take the offer back to their executives. It is likely that it will then be put out to a ballot of the national newspaper membership, with or without a recommendation.

The Newspaper Publishers' Association, the body which represents national newspaper proprietors, told the unions that the offer was final.

Earlier this month, Sir Richard Marsh, chairman of the NPA, had warned the print union general secretaries in a letter that the industry was expected to show a loss next year, and that some papers faced closure.

However, the NPA's first offer

certain stage had been reached. The Mirror Group may face some problems in reaching a settlement, because some of its print workers have settlement dates different from the general January 1 covering the rest of Fleet Street. However, it is not expected that the NPA members will break ranks as they did last year, when the Mirror effectively forced an 8 per cent offer from the NPA up to 10 per cent by settling early at that figure.

The owners have also said they will set up a joint committee with the unions to investigate the feasibility of making print workers' pensions transferable, and will also look into the problems of low-paid print workers. The NPA agreed that any extra payments for low-paid workers would be backdated to the settlement date of January 1. The offer includes a minimum increase level of 26.25.

The NPA side took in all national newspapers this year, including the Mirror Group, which has been pursuing separate negotiations with its unions for some years. Last year, a number of newspapers, including Times Newspapers, Express Newspapers and The Guardian — either did not join the talks or left them once a

particular, it attacks Mr Scargill's opposition to the industry's incentive scheme.

"We violently disagree with Mr Scargill's statement that standards have suffered a severe setback following the introduction of the incentive scheme in January, 1978," and that, since this date, there has been a 25 per cent average increase in fatal accidents," the broadsheet says.

Figures, according to The Lancashire Miner, prove the opposite of Mr Scargill's claim.

National Coal statistics showed that the 1977-78 figure of 48 fatal accidents had fallen to 39 in 1978-80, and 38 in 1980-81. The figure was as high as 72 in 1978-79, but this was caused by a massive increase in surface deaths and the Goole colliery disaster.

There was a distinct downward trend in all accidents, The Lancashire Miner said.

It challenges Mr Scargill's claim that the NCB's list of planned pit closures was withdrawn earlier this year, only as a result of immediate strike

action by South Wales and Kent, supported by Scotland, Durham and Yorkshire.

Yorkshire took no action.

The Lancashire Miner claims, and in effect, the South Wales leadership condemned Mr Scargill for not taking strike action in support of South Wales.

The broadsheet also attacks Mr Scargill's commitments on union democracy.

Mr Will Painter, former NUM general secretary, is attacked for writing the foreword to the Yorkshire document.

The Lancashire Miner points out that the NCB was "allowed to get away with its massive pit closure programme of the 1980s, while he was leader of the NUM."

• Yorkshire miners yesterday chose their candidate for the Dearne Valley parliamentary constituency where Mr Edwin Wainwright, the Labour MP who announced he will not be seeking reselection.

He is Mr Terry Pritchett, the constituency party chairman and delegate at Houghton main colliery near Barnsley.

ITN technicians continue to halt broadcasts

BY IVO DAWNAY, LABOUR STAFF

STRIKE ACTION by 250 technicians continued to balt Independent Television News broadcasts last night with little prospect of a resumption of services today.

Members of the Association of Cinematograph, Television and Allied Technicians met yesterday to discuss their action but there are no moves towards talks with management.

The dispute, which began on Friday evening, centres on the use of new video editing equipment. Union officials claim that ITN was under an obligation to negotiate new terms on training, regrading and payments for the use of the machines after the completion of a six-month trial.

Boilermakers deny ballot forgeries in court hearing

BY OUR LABOUR CORRESPONDENT

ALLEGATIONS OF ballot paper forgery in the election of the Boilermakers' Society general secretary would be "most strenuously denied," counsel for the Society told the High Court yesterday.

The case was adjourned until the New Year, following a request from the plaintiff, Mr Barry Williams, for a handwriting expert's evidence.

Mr Williams, the unsuccessful candidate in the union election

last year and the society's full-time official in Liverpool, is alleging voting irregularities by supporters of Mr James Murray, the present general secretary of the union.

Both sides have alleged irregularities on the part of the other's supporters. The union's own appeals machinery has reviewed the case twice and on both occasions has adjusted the vote totals. But Mr Murray emerged the winner in both cases.

THE JOBS EXPRESS — train carrying about 100 unemployed youths with slogans of "Give us a future, jobs in our time," set out from Newcastle upon Tyne yesterday on a five-day journey meant to highlight the problems of teenage unemployment.

The journey, which is expected to cost £100,000, was organised by the TUC and other groups as part of the Jobs for Youth campaign. It is hoped that the Jobs Express can embarrass the Government by exposing its failure to train and place school leavers in work.

Various unions are sponsoring different stages of the journey, with the first leg financed by Britain's third largest union, the General and Municipal Workers.

Mr David Basnett, general

secretary of the General and Municipal Workers Union and chairman of the TUC's economic committee, said that the Government could be stopped "with care and co-operation". A shorter working week of 35 hours would create 500,000 more jobs, he said.

"This train, as it leaves, has led the TUC into collaboration with other organisations to find and expose the horror of youth unemployment. We hope to place a new emphasis on the alternative economic strategy and to provoke a greater urgency in direct trade union activity to preserve and create new jobs."

"With the failure of the Government's promises for a training place or a job for school leavers, unions should seek an

INDUSTRIAL RELATIONS LEGISLATION PROPOSALS

Tough line on trade union immunities

The Government intends to introduce further legislation to improve the operation of the labour market by providing a fairer and more balanced framework of industrial relations law and to curb a number of continuing abuses of trade union power. The Employment Act 1980 was an important first step in this process, particularly in relation to the closed shop, secondary picketing and secondary industrial action. The Government believes that the time is now right to take a further step. Its proposals for legislation, to be introduced in this session of Parliament, are set out below.

• The TUC is to go ahead with its investigation into the feasibility of launching a national newspaper. The necessary finance — nearly £27,000 — has been raised from unions for the investigation, which is to be carried out by Lord McCarthy, the industrial relations expert, assisted by an advisory group.

Earlier it seemed as though the unions, already pressed for money through falling membership, would withhold financial backing.

The Government has drawn up its proposals after extensive consultations on the basis of the Green Paper on Trade Union Immunities published in January of this year.

• These consultations have shown that there is a wide measure of agreement on the issues which need to be tackled and widespread support for a further legislative step in this session of Parliament, are set out below.

The Government has drawn up its proposals after extensive

consultations on the basis of the Green Paper on Trade Union Immunities (Cmnd 8128). Over 300 organisations and individuals submitted comments. These showed that there is overwhelming support in industry for a further legislative step in this Parliament. The Government has also taken into account particularly in developing its proposals on the closed shop, the experience of the operation of the Employment Act.

Our proposals are therefore a direct response to those consultations. I have today placed in the library copies of a document explaining the proposals in detail. They cover the closed shop, the definition of a trade dispute and the immunity for trade unions themselves.

In formulating these proposals our aim has been twofold: first, to safeguard the liberty of the individual from the abuse of industrial power; and secondly, to improve the operation of the

Employment Act.

We propose to tighten up

the definition of a trade dispute which is now unacceptably wide. Our proposals are designed to ensure that disputes which are predominantly political or personal, and disputes which do not directly involve an employer and his own employees, are excluded from the statutory definition and therefore do not attract immunity.

• On the closed shop we propose — first, that the compensation for someone who is unfairly dismissed because he is not a member of a trade union should be increased substantially; secondly, that existing established closed shops should be subject to a periodic ballot; and thirdly, that anyone who is unfairly dismissed in a closed shop because of trade union pressure should be able to seek compensation directly from that trade union.

• Finally, we propose that the immunity of trade unions themselves should be brought into line with the immunity for individual trade union officials and their members. We do not believe that it is right or necessary for trade unions to continue to enjoy an immunity which, as the Donovan Commission pointed out, is wider than that of any other organisation or person.

The Employment Act made it possible for an employer who has dismissed a union employee as a result of pressure from a trade union to bring forward a Bill to "join" the union as a result of the proceedings, but it does so only at the beginning of the proceedings. The tribunal may then order the employer to reimburse the employee some or all of the compensation awarded to the dismissed person.

Under the Government's intention is to bring forward a Bill as soon as possible after the Christmas recess. In the meantime the document being published today invites comments on our proposals.

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The Employment Act made it possible for an employer who has dismissed a union employee as a result of pressure from a trade union to bring forward a Bill to "join" the union as a result of the proceedings, but it does so only at the beginning of the proceedings. The tribunal may then order the employer to reimburse the employee some or all of the compensation awarded to the dismissed person.

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UK NEWS - PARLIAMENT and POLITICS

Union curbs will cost efficiency, Tebbit says

R OWEN

PROGRESS in remunerative practices in will result from the legislation planned by government. Mr Norman Tebbit, Employment Secretary in the Government yesterday.

The forecast in Labour charges that union immunities, he said, would make no difference to the job within the next six months.

The abuse of power by employers was underlined by Mr Laurie Pavitt (Lab., Brent S) who recalled the Grunwick dispute and reminded the minister that there were hundreds of workers not permitted to join a union.

Without securing any perceptible reduction in the hostility shown towards him by Labour MPs, Mr Tebbit explained that the increased compensation payable to those dismissed as a result of not being a member of a union would be extended to those dismissed for being members of a union.

Mr John Gerst (Con., Hendon), asked if Mr Tebbit's statement implied that the Government had no further legislation in mind to "complete the reform of the trade unions in this country."

Mr Tebbit answered that he could not conceive any institutions which were so perfect that they did not require further reform at some time, but the proposals he had announced were as much as could be tackled during the present parliamentary session.

Mr Joe Ashton (Lab., Bassetlaw) challenged the minister to admit that nothing in the proposed legislation would solve the current dispute at BL. He said the employers had taken action out of step with agreed procedure and had refused to reconsider their action.

Mr Tebbit replied that if Mr Ashton was advocating legislative powers to enforce procedure agreement it was a step he was not prepared to take at the present stage.

"You must not expect that industrial relations law can solve all industrial relations problems," he added.

Mr Tebbit rejected a suggestion by Mr Stanley Croft (Lab., Rotherham) that most employers were opposed to further industrial relations legislation in the lifetime of the present parliament.

He pointed out that the action he had outlined covered most of the priority areas listed by the CBI, although he accepted that this employers' body had also identified other areas where it did not think immediate action was required.

Accompanists gave a warm welcome to announcement that the new code of requiring companies to employ only union members as a condition of seeking a contract.

announces private a gas pipe

Times Reporter

ISH GRAY, Minister for Energy, yesterday announced the first privately scheme to collect gas during oil production in the sea.

Government came under the Opposition earlier or refusing to provide sh to build a pipeline the gas.

He said the recent decision to introduce more competitive gas industry was a reason the new gas project had got off the ground.

He did not disclose who would be the new Northern line, but he said it was about 100m of gas a day, which would be shared off Magnus. Murchison le oilfields.

Opposition, Mr Ted said the announcement no more than a partial

Humphrey gets stuck in a sandstorm

IF THE TV moguls are looking for material for a new sitcom they could do worse than study the contrasting performances of Mr Norman Tebbit, Employment Secretary, and Mr Humphrey Atkins, Deputy Foreign Secretary. The prospective title could be Nasty and Nice.

In the Commons yesterday we had the amiable Mr Atkins announcing British participation in the Sinai peacekeeping force.

The statement seemed to have been showed into his hands just as he entered the Chamber and he floundered through it with the desperation of a non-swimmer whose water wings have just collapsed.

It seems most unfair, the way Lord Carrington, Foreign Secretary, swans around the world starting initiatives and getting his face on TV, and then leaves his deputy to explain it all at Westminster.

Such was the obscure phraseology that the suspicions of MPs on both sides of the House were immediately aroused.

But if something shifty was going on, the Foreign Office did not seem to have let Humphrey into the secret.

Was Britain actually going to contribute troops or just equipment?

"Those details remain to be worked out," he replied mysteriously.

Then, as Labour MPs rocked with scornful laughter, a hasty correction was made.

"No, it is our understanding that troops will be available."

How many would be sent?

"I have already said that the contribution will be of the order of a hundred men."

"No, you didn't," bawled angry MPs.

"Oh, then let me say it now in that case," he mumbled unhelpfully.

By this stage the Prime Minister, sitting besides him, was impatiently looking at her watch with the air of a woman who has suddenly remembered an urgent appointment elsewhere.

Eventually, Mr Atkins stumbled out of the Sinai sandstorm and was replaced by the Government's hard man, Mr Norman Tebbit, who was unveiling further proposals for industrial relations legislation.

Suspicious newspaper stories had suggested that the announcement was being made in a desperate last ditch attempt to hold the Tory seat in the Crosby by-election.

Mr Tebbit, however, was eager to make it clear that such ignoble motives had not entered his mind.

"I don't know whether union bashing would be popular or not, because I don't intend to indulge in it," he declared loftily.

Then, a few minutes later, he was referring to "a certain distinguished lady" who had shown her approval of the closed shop by going on the Grunwick picket line.

By a strange coincidence, the lady in question happened to be the beloved Shirley Williams, SDP candidate at Crosby.

Without much conviction Mr Tebbit tried to present himself as a "moderate and modest man" who was announcing moderate proposals.

But Labour MPs were having none of it — "crass, inept, vindictive and poisonous" was their verdict.

As every actor knows, once you are stuck with an image in a long-running TV series, it is almost impossible to change it.

John Hunt

Beckett selected for Derby S

Financial Times Reporter

MRS MARGARET BECKETT, former MP for Lincoln, has been selected to contest Derby South for the Labour Party at the next general election.



Terry Kirk
v Ian Paisley, leader of the Democratic Unionist Party, leading a parade of supporters towards Stormont down Royal Avenue, Belfast, during yesterday's Northern Ireland Day of Action

Tory candidate lays an egg for the press

Elinor Goodman, in Crosby, on Thursday's by-election prospects

into Westminster on Thursday.

Mr Butcher was careful not to suggest Mrs Williams had anything to do with the egg incident, but he managed to imply that it was nothing to do with the nonsense he had had to stand by her during the campaign.

Fortunately, the egg was caught by Preston Young Conservative chairman Sue Brown, who thoughtfully tested it for authenticity by signing it where the logo used to be and then handed it over to the Conservative cavalcade.

The egg hit their target, however. You had to admire the courage of Mr Dodd, a professional entertainer, in coming to Crosby at all said Mr Burton.

After all, he added hastily, there wasn't much mileage for anyone in declaring their support for a particular party.

The egg revelation was part of an offensive launched by Mr Butcher yesterday in an attempt to stop the SDP bandwagon, which the opinion polls suggest will sweep Mrs Shirley Williams

duced figures to show that far from being the 10 points behind Mrs Williams that the opinion polls suggest, Mr Butcher can already count on the support of 50.38 per cent of the electorate.

According to Tory figures, based on contacts made with 43 per cent of the electorate up to last Friday, Mrs Williams had the support of only 17.08 per cent of voters, while Labour was trailing with 9.83 per cent.

Another 1 per cent of those interviewed intended voting for one of the fringe candidates, while the remaining 21.88 per cent were still undecided.

The Social Democrats, over at their headquarters, produced figures telling a very different story.

According to their canvassing over the weekend, they are just ahead of the combined opposition with 32.8 per cent of those interviewed saying they will vote SDP and 29 per cent saying they will not.

If the SDP figures are right the election is still very open.



Shirley Williams: opinion poll favourite

The Tories were hoping that the announcement of their plan for union legislation might help them win some of the "don't knows" but Mrs Williams yesterday managed to evoke both Prince Charles and Sir Len Murray in support of her attack on the Tory approach.

The fact that Sir Len Murray was already talking to the Labour Party about repealing the legislation was just another example of the problems created for the country by the old two-party system, she said.

As for Prince Charles, his worries about the relations between management and unions would clearly be eased if the SDP was able to implement its plans for industrial democracy.

Meanwhile, the Labour candidate, maths teacher Mr John Backhouse, was again showing the frankness which has made him the unlikely hero of the

Press.

Asked if he could cost his proposal to increase the pensioners' Christmas bonus by £25, he replied "No."

He did, however, offer to work out the sum if somebody could tell him how many pensioners there were.

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Mr Atkins said that it might be difficult to establish a time limit.

Mr Anthony Steen (Con., Wavertree) supported Sir Hugh Fraser's call for more troops to be sent.

"It is a rather derisory figure of two bus loads of members of our armed forces to police an area nearly 1,000 miles long," he complained.

Britain to send troops to Sinai peace-keeping force

FINANCIAL TIMES REPORTER

BRITAIN WILL contribute about 100 troops to the 2,500-strong peace keeping force in Sinai after Israel withdraws, Mr Humphrey Atkins, the Lord Privy Seal, told the Commons yesterday.

"We believe that the international community has a duty to play its part as necessary and with the agreement of the parties concerned in peace arrangements in the Middle East," he said.

Mr Atkins sidestepped questions from Shadow Foreign Secretary Denis Healey, who wanted to know how the troops would be used, and who would command them.

"These details remain to be worked out," he said. Later he told MPs that United Nations Peacekeeping Force arrangements would apply.

Mr Atkins said the United Kingdom, along with France, Italy and the Netherlands had agreed to contribute to the multi-national force and observers in Sinai.

"We believe that the international community has a duty to play its part as necessary and with the agreement of the parties concerned in peace arrangements in the Middle East," he said.

Sir Hugh Fraser (Con., Stafford and Stone) wanted more men to be sent. Mr Atkins said there was no point in providing more than had been asked for.

Mr Peter Tapsell (Con., Newcastle) asked under what circumstances Israel or Egypt

could ask for troops to be sent.

Mr Atkins said that under the treaty both Israel and Egypt had the right to veto forces, adding that he hoped they would not do so.

Mr Stan Newens (Lab., Harlow) warned that by sending a peacekeeping force Britain would be liable to be accused of bias by those nations who don't recognise the Camp David process.

Former Labour Prime Minister Mr James Callaghan called for a time limit for the force. While he totally supported the move, he asked: "Isn't it also necessary that

we should put a period of time for which we stay there in order that confidence may be seen to grow and this exercise should not drift away as others have done in mutual recriminations about what its role is?"

Mr Atkins said that it might be difficult to establish a time limit.

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TECHNOLOGY

EDITED BY ALAN CANE

Photographers with their heads in the video sand

BY JOHN CHITTOCK

FIVE men stood in the dock last Thursday, accused of creating a disturbance. One of these, I have to admit, was me—in company with Mr Norman Cooper (a photographic business consultant), Mr Reginald Osborn (photographic manager of Mirror Group Newspapers), Mr Ronald Callender (photographic manager of Unilever Research) and Mr Peter Rolls (head of reprography, Royal Aircraft Establishment, Farnborough).

It was this gang of five who had prepared for the Printing and Publishing Industry Training Board a report on *The Effects of Present and Future Technological Development on Photography and the Profession*.

Our conclusions, published earlier this year, have caused temperatures in quite a few darkrooms to rise considerably (the technical consequence of which, in photography, is also to raise the fort level). Our prognosis had been somewhat gloomy, especially for those in the processing end of the business. Developing and printing has become highly automated process—reducing the need for skilled labour; at the stage of making colour prints, it also promises to go “dry”—eliminating at least some of the wet processes.

A London meeting of the Incorporated Institute of Photographers, attended by the trade press, last week gave our critics a chance to challenge some of the findings. The emotional core of what should be a rational argument based on simple facts is that the average High Street photographer has a rather poor image as a businessman and innovator. The image, regrettably, is generally justified.

Last week's meeting alone provided some evidence of this, with a few heads in the sand avoiding—for example—any recognition of the challenge of video to the local commercial photographer. The photographic retail business has already lost out on the video revolution—showing little interest or concern—while the local hi-fi, TV rental or specialist video shop is already grabbing customers who once bought 8mm home movie cameras.

The threat of video to the High Street photographer's business was exemplified last



Thursday by one speaker who the previous Saturday had analysed 17 weddings in an English provincial town—finding that nine of them had been “covered” by video cameras.

At the high volume processing and printing end of the business, the changes threaten to be substantial. One example, described at the meeting, is an electronically generated colour printing process—named Laser-Color—which is offering 33 per cent price cuts on consumer colour prints.

Curriculum

Lurking in the shadows of this commercial jungle is another fever-raiser: education. The photography schools, some claimed, are still providing the same kind of training as 25 years ago, whereas electronics and the computer processing of images should be significant subjects in the curriculum.

The changeover to electronics may be slow to occur in photographic training, but in film schools—faced with the growth of television and video—it is inescapable. This point was underlined for me last week when I made a return visit to the London International Film School, an independently run establishment in Covent Garden which has struggled from one crisis to the next but manages always to survive.

Housed in an old banana warehouse, the LIFS provides gloomy evidence of financial problems, but is, I suspect, the kind of makeshift environment which is liable to bring the best out of some students. The relatively new television department is predictably equipped with three broadcast cameras that a kindly ITV company considered would do more good here than in a museum.

My visit to the school on this occasion was really arranged to show me a graduate's video programme. Made by a South African, Eileen Thoms, it is a simple but moving account of nursing work in St Augustine's Hospital, Canterbury, which looks after mental patients.

But the more immediate problems of the school distracted me, coping as it does with anything from 100 to nearly 200 students (20 per cent from abroad) on a mounting deficit budget.

Now that the British Council has closed its own London television studio—a superbly equipped centre set up to train Third World broadcasting staff, the LIFS could have an important role to play. If Britain cares about its reputation abroad, there could be few better and easier ways to preserve this than to help in training the next generation of media people who will interpret and spread the news.

The money supply in this sector of the UK is not, however, surging. In the past few weeks the British Film Institute has started to release details of its own fund-raising campaigns. In this case not merely for survival of staff and chatels, but the preservation of film history.

A campaign to seek industrial sponsorship of collections in the National Film Archive (run by the BFI) is soon to be launched to try and win the race against chemical decay. Some 170m ft of film in the archive is on obsolete cellulose nitrate stock, which slowly disintegrates and becomes an inflammable mass.

The campaign will be seeking sponsorship to transfer more of this vast collection on to safe and stable cellulose acetate. Meanwhile, the BFI is already well advanced in another fund-raising scheme to pay for the building of a Museum of the Moving Image on London's South Bank. This ambitious project, costing £4m, will chronicle in a working environment the entire story of image reproduction—from the Chinese shadowgraph through photography to cinematography, television, video and future electronic systems.

The museum plan was announced by Prince Charles Patron of the BFI, at the opening of the London Film Festival earlier this month—with news that Sir Yue-Kong Pao has already contributed £1m and the Garfield Weston Foundation another £1m.

It might make the LFS drool, but our media heritage will be important to future generations of students, especially when photo-chemical processes join the museum.

Safer and cheaper tunnelling

BY ALAN CANE

A TECHNIQUE developed in the hard rock mines of South Africa which makes it possible to reinforce suspect tunnel sides more safely and cheaply is attracting attention from the National Coal Board.

The technique, developed by the South African subsidiary of Fosroc Construction Chemicals, part of the Fosroc Minsep group, has had “limited approval” (safe for use underground) from the NCB for use in any Board colliery since the end of last year.

It is already being used in 50 pits including Blidworth in South Yorkshire, which has a serious strata stability problem.

It is a modification of the traditional method of securing potential unstable layers of rock through which the mine runs in that danger period before steel pit props or steel arches can be positioned to make the tunnel secure. It is also used to secure a rock face after cutting.

The NCB indicated this week

that the Fosroc solution was one of three developments it was evaluating to move away from polyester-based capsules. The others were LH/10, LH/20 from Celitec Selfix and Semicron 2000 from Commercial Plastics.

Costs were a little high, at present, the Board said, but it was determined to move towards a cement-based grout for strata reinforcement and looked forward to the widespread use of new safer techniques if its detailed approval procedures were fulfilled.

Traditionally, doubtful strata have been secured by bolting, dowelling or injection. That means a hole is bored through the layers of rock and a bolt or dowel inserted to tie the strata together. Dowel is used where the face being secured will later be cut—wood offered no resistance to the mechanical face cutters.

Bolting and dowelling techniques have been fully exploited in the last 15 years or so. These are used chiefly

where rock conditions have deteriorated so much that safety and production are threatened.

A major development was the polyester resin capsule to provide the essential fixing material surrounding the bolt or dowel inside the bore hole (there is an exact analogy with the use of “Rawplugs” in do-it-yourself projects).

The capsule contains resin and hardener. Mixed by forcing the bolt or dowel through, this technique provides great strength very quickly.

But there are disadvantages. They contain petroleum-based substances and are inflammable. As such they have to be handled with great care underground. Furthermore, unless time is really of the essence, they can prove expensive.

One alternative is to pump in a cement mix; pumping machinery, however, is expensive requires maintenance, and control of the cement mixing underground is tricky.

Fosroc's answer is a dry cement sausage. Called Conbextra, it is a dry cementitious powder.

The operator simply drops the cement sausage in water for a prescribed time then rams it into the bore hole. When full, the bolt or dowel can be driven down the length of the hole using a hand drill.

Conbextra capsules cannot match resin capsule for speedy setting, but as long as the resin is not falling around your ears, the performance is adequate.

In recent tests, using a hole 40mm in diameter and 1,800mm in depth, after two hours setting time, a load of two tons pulled the bolt out of the capsule. After 10 hours, a load of 17 tons broke the bolt.

Conbextra capsules are cheap compared with polyester resin (the price ratio is roughly 1:2) and because no inflammable materials are involved, basically safe.

Fosroc manufactures the capsules in the UK, Japan and South Africa for their markets. More on 0525 373773.

The good news is
FERRANTI
Selling technology

Product co-operation

PLESSEY SEMICONDUCTOR is to become a second manufacturing source, for supply on a world-wide basis, of a number of products made by the U.S.-based company General Instruments. In addition, the two companies will co-operate on future product developments.

One of the products is GI family of single chip eight bit microcomputers called PIC. This is a major element in the television tuning systems produced by both the companies; it is a flexible controller on GI's Televi system for teletext and viewdata.

In fact, Plessey will now source the entire Televi chip set and will develop a new integrated circuit for cleaning up and preparing the signals from a TV tuner. The idea is to reduce system costs, important since cost to the end user of viewdata is seen as one of the most important restraints to greater use by the general public.

Further aims are to enhance graphics and ensure compatibility with international television based data systems.

Electronics merger

PLANS FOR Eurodept Electronics of Erith and Dymar Electronics of Watford to merge are expected to be completed in the new year.

Dymar's strength is in vehicle mobile sets and in amplitude modulation technology, while Eurodept has specialised in uhf/fm personal radios and systems engineering through its subsidiary Eurodept Cyba.

The grouping is expected to be able to compete better with other companies in the field many of which are foreign owned.

Burodept, which also has a substantial export business for search and rescue beacon products, is one of the larger companies in the portfolio. Grosvenor Development Capital, the investment company formed earlier this year by the British Technology Group.

Beasts of the field help the Swedish environment

BY MAX COMMANDER

WITH THE submarine scare over, Sweden may take pride of place in the Western World with its biogas process which is a help to the environment, useful for fertiliser and offers a form of energy.

In August 1980 a farm at Viken near Falkoping started to process the manure from a herd of 200 cows. Such was the success of the plant that from early next year the plant will handle the entire output of a herd of 350.

In a six-week period the plant's output was 18.5m' of biogas with between 60 and 65 per cent methane.

Encouraged by the results, a second farm at Ludvika started processing manure from 80 bullocks last August and a further plant to process droppings from 1,200 pigs should be in operation later this year.

Sources say that depending on the type of manure, the climate and existing energy prices pay-back periods of between three and five years would appear to be realistic.

Abetong-Sabema says that after four years of research and

development it is ready to seek marketing arrangements in “all developed countries.”

It offers a range of standard biogas reactors with control, safety and heating systems for manure inputs from four to 32m'/day.

The plants can be produced in Sweden or manufactured under licence with the local partner responsible for installation, ancillary tanks, pipework, etc.

The plants turn the manure into environmentally acceptable “clean products.” The biogas consists of 50-65 per cent methane and 30 to 40 per cent carbon dioxide. This can be burned as a fuel or to generate electricity.

The second product is a semi-liquid residue which is said to be rich in protein, inoffensive in smell, and can be used as a general fertiliser.

The plant at Viken ran experimentally for two years but since August of last year has been operating as a working plant. Manure is pumped from the cowshed into a 20m' chamber near the reactor and heats to 55degC by circulation

through a heat exchanger.

From the heat exchanger it passes to the main 240m' processing chamber, where it is continuously agitated. The biogas given off is compressed and stored then burned in a Fiat

Totem engine which generates electricity and produces hot water for heating.

Abetong Sabema has an office in Brussels at Avenue Louise 489, B-1050 Brussels. Tel. 02 640 3525.

ABOUT 1,200 of this porker's Swedish brothers should be providing energy next year

Your prayers have been answered.

If you own or use a micro-computer, then chances are that from time to time, you've wished that someone could simplify programming.

Because as useful as micro-computers are, they can only ever be as good as the programs they run.

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Financial Highlights for the year ended July 31, 1981

	Years Ended or at July 31, 1981	1980	% Increase (Decrease)
(US \$ Amounts in Thousands)			
Unearned finance income	\$ 1,165,184	\$ 910,970	26%
Percent of sales	26.59%	23.93%	
Reserve for losses on finance receivables	142,507	133,683	7
Percent of Net receivables	3.03%	3.22%	
Finance volume	\$ 2,918,789	\$ 2,838,131	(1)
Consumer Financing			
Commercial and Industrial Financing			
Total Receivables	\$ 3,650,533	\$ 3,417,315	36
Total Volume	\$ 37,470,322	\$ 35,255,446	19

Consolidated Balance Sheet

	July 31, 1981	1980
ASSETS		
Cash	\$ 61,159	\$ 104,587
Marketable Securities:		
Bonds and Notes, at amortized cost (market—1981, \$10,275,000; 1980, \$25,110,000)	\$ 240,061	\$ 250,822
Stocks, at		

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THE MANAGEMENT PAGE



Small Business

BY TIM DICKSON

'Acorn company' plan deters wily operators

TO MAKE sure that wily operators will not have to wait long to claim from the Inland Revenue, the Government's new Business Start-up Scheme is to be introduced next month.

MPs urge more aid for small businesses

BY IAN GOWEN

MPs are calling for more help for small business, particularly those on the two sides of the Channel.

Entrepreneurs have not submitted their claims that are relevant

to make sure that wily operators will not have to wait long to claim from the Inland Revenue. Although virtually all the measures in the Finance Bill have been introduced, there is one that the Inland Revenue has not yet introduced.

Box free cheques

Accountants attack Bill's plan for small businesses

FRANCY, 20, of the Institute of Chartered Accountants in England and Wales, says:

"The Inland Revenue's proposal to introduce a scheme to encourage small businesses to claim tax relief is welcome.

The objective is that the revenue can be used to encourage

Directors hit at Finance Bill scheme

The Institute of Chartered Accountants in England and Wales, says:

"It is to be hoped that the scheme will encourage small businesses to take advantage of such schemes.

The objective is that the revenue can be used to encourage

Risk capital bandwagon rolls on

A NEW £5.125m venture capital fund has been launched in the UK by Alan Patricof Associates, a major US venture capital organisation. The new fund, whose shareholders include one US and three UK insurance companies plus several UK pension funds, will be based in Jersey for tax purposes but will be investing the bulk of its money in the equity of emerging UK companies. Its total size is expected to be £10m after a second closing, provisionally scheduled for the end of next month.

APA Venture Capital Fund is the latest example of US-style venture capitalism to arrive in the UK. High risk investment with little collateral and close management involvement are key features of this transatlantic approach which has been adopted by recent UK vehicles like Advent Technology and Venture Founders.

"We will be partners in the firms in which we invest rather than lenders to them," explains Ronald Cohen, managing director of Alan Patricof Associates. "We are interested in investing in a broad range of industries with high growth potential, and we are already considering a number of investment proposals."

Alan Patricof Associates was founded in 1970 and joined forces in 1977 with Multinational Management Group (MNG), a company which concentrates on corporate finance work and consultancy. The combined group's London office has until now been largely concerned with this sort of activity but Cohen has been sufficiently excited by the changing political attitude to new business to set up the new fund.

For connoisseurs of unusual shareholding structures, APA Capital Fund has two classes of equity—"A" and "B" shares. The A shares are entitled to all the capital appreciation up to three times the original sum invested, at which point they are self-liquidating. (The fund will in any case be wound up after 10 years.) The B shares take all gains above this threshold. Cohen and his colleagues have stumped up more than £130,000 for 25 per cent of this class of the capital.

SUGGESTION SCHEMES The do's and don'ts of implementation

BY NICHOLAS LESLIE

AS COMPANIES strive for greater efficiency in the face of economic recession and intensified competition, many are turning their backs on a tried, but not always trusted, management tool — the suggestion scheme.

Suggestion schemes may seem a little old fashioned in the shadow of more recent innovations in the field of worker involvement — particularly quality circles, which contain small groups of employees who are given special training in the techniques of analysing and resolving problems.

But individual suggestion schemes — in which, unlike most quality circles, the employee is paid for successful proposals — can still play a useful part in the drive to wrangle out inefficiency and bad practices. In some cases they produce savings running into tens of millions of dollars, according to a new study published by the British Institute of Management.

But as with any corporate system, the report emphasises repeatedly, there is a right and a wrong way to set about implementing a scheme.

Put simply, if you want to achieve any savings, you have to invest money in them; and that does not mean simply the cash awards for suggestions from employees that are accepted by management.

It also implies putting serious thought into what type of scheme is appropriate for the company concerned. Clear parameters need to be established about what is acceptable as a suggestion: how it should be administered and by whom; how the level of award should be determined; and who should be eligible for awards and who should not.

Equitable

Eligibility for awards also varies widely. Some companies, like ICI and Pilkington Brothers, allow only weekly and hourly paid employees to compete. Others embrace salaried staff on certain conditions. Most exclude employees at managerial levels.

The book lays great stress on the need to have "an identified, knowledgeable person responsible for running the scheme," and backs up this assertion by saying that experience "tends to show that suggestion systems with full time administrators have a far better chance of survival than those run by part-time employees."

Strong management support for a scheme is equally essential, it is argued. Lack of interest at the top eventually gets reflected in a dwindling participation rate and lower quality of suggestions.

Employee Suggestion Schemes, British Institute of Management, Management House, Parker Street, London WC2B 5PT, price £6.50, or £5.20 for BIM member.

Slow take-off for start up scheme

SERIOUS DOUBTS are now being raised about the early success of the Government's Business Start-Up scheme, the provisions of which allow private investors to obtain tax relief on share capital subscribed in new companies; although some observers argue that since the scheme was only introduced in this year's Finance Act, it is too early to gauge the response.

There is, however, already enough evidence to draw the following conclusions:

- Accountancy firms, stockbrokers and other financial institutions have spent much time and energy analysing the small print, but there is little sign that their clients are responding with enthusiasm.
- The major problem seems to be Inland Revenue-inspired

anti-avoidance restrictions which were modified during the committee stage of the Finance Bill. Experts feel some of these are still too severe.

• Three unlisted funds have been launched to take advantage of the scheme but the indifferent reaction from investors may be discouraging others to come forward.

The moment the Business Start-Up Scheme was announced it was clear that the major hurdle for interested investors would be in finding a suitable

Stockbrokers, accountants, insurance brokers and banks (all of which tend to have wealthy clients and capital hungry business customers) were the obvious institutions to go to.

The clearing banks have been

studying the possibilities and at least one of them, Barclays, is actively considering a joint initiative with a leading firm of accountants.

Accountants and some of the bigger insurance brokers have been busy educating clients and drawing attention to the scheme's attractions.

All, however, have to be careful not to take too positive a role. As David Tallon, a partner with accountants Farrow & Farrow points out, "a professional adviser who seeks to introduce client A with a new business, to client B, who has money to invest, would expose himself to considerable professional risks unless he is very confident of the individuals concerned." Put more bluntly, if the "target" company collapses, the adviser is going to get the blame.

The most visible and active response so far has been the launch of the Basildon Fund (sponsored by stockbrokers Laurence Prust, Electra Risk Capital (a subsidiary of Electra

Most observers agree that the

success of the Business Start-Up Scheme will depend not on funds but on a large number of local initiatives.

Professional advisers, however, point out that there are still significant limitations to the scheme in its present form. In particular, there are provisions in the legislation which enable the Inland Revenue to claw back tax relief from the investor if at a subsequent stage the company breaks one of the conditions. Such a penalty, it is argued, is not the best way of encouraging people to take risks.

Another criticism is that the minimum limit is £10,000 ("artificially low," as one observer put it) and that those participating in management "buy outs" are excluded.

If, on the other hand, the Government acts to ease current restrictions in future, it will have to weigh up probable allegations of a "tax avoider's charter" from the opposition benches.

Basildon and Mercia (and Mercia Venture Capital, a Midlands fund which was put together by Jim Hearnshaw, former chairman of John Folkes Hefto.

Basildon and Mercia are relative tiddlers. The former, which was the first investment fund launched to take advantage of the start-up scheme, recently confirmed that it has received just over £1m. Mercia, which is the first fund to be set up via local initiative, has an even more modest target of £20.5m. In contrast, Electra, which was hoping for as much as £15m, only pulled in £8m.

Claw back

Rumours that a number of similar funds were waiting to be unwrapped have been going round the City in the past few days but the Department of Trade, which has to vet prospectuses, reports that one more is at an advanced stage.

Most observers agree that the

appointment of non-executive directors.

With ICFC's start-up initiative Smith wants to broaden the range of consultants who could in future receive their remuneration (and incentive) from a stake in the business.

ICFC says it will not keep a national register but names and addresses will be kept by its 18 area offices.

There are still one or two technical details to sort out and personal clashes may prevent what might have otherwise been fruitful "marriages." But if ICFC can get this to work, investors have an opportunity to put money into companies which they know a major and experienced institution is also supporting.

A good deal of time and effort has been put into the scheme by the

local people who can put up more than just cash and companies which are weak in a particular skill. We do not, I would stress, want the rich dentist but somebody who can advise on, say, marketing or technical problems and play a continuing role in the business."

ICFC, which makes 1,000 loans or equity investments each year, has always prided itself on not interfering with the management of the companies it backs.

Smith, however, has noticed an increasing willingness among customers to ask for advice and ICFC has, in the right circumstances, been encouraging

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ish Museum

The power of Goya

by ROY STRONG

until now I have steered of Goya's prints. The is a very simple one: dice. I have always a that to be ready drawn them, to respond even to of the hypnotic power leave one mentally and finally annihilated. They Goya's Prints at the Museum is such an tenace. It cannot be looked a detached aesthetic dis- of a past long gone. message is eternal.

Our folies are our folies, the just and injustices ours, to the heart-rending scenes savagery, mutilation, violence and death. And all through haunted by the ghostly of Truth, mysterious yet not, forever betrayed but encircled by demons, hope that never comes. We are at the heart of a rich- ness, that of European thought as it has flowed from the humanists of the Renaissance awakening to our day.

The initial impression of the 'ition' is, however, glacial, of those where one's first ion is how ever is one to through the acres of mounds, the serried ranks all arranged at eye with deadly monotony, all ingly the same size with same neat little labels. Do rest. After the momen- diness of an early work wo the eye focuses on to thing of such extraordinary ality that from then on such points become irre- it as one's eye and mind yes, the passions are moved one overwhelming image another.

A reproduction of a Goya can ever do justice to the breathtaking originals, or subtlety in the use of the ing and aquatint tech- nique. Even in the tamest, his after masterpieces by Goya's interpretative ers transform the painted final into a wholly new k of art, more faithful by experimentation with the brush, not to the letter of the ginal, but to its tonality and od.

But to return to that earliest moment which struck me with overwhelming force: 'The rotted man'. A gentleman in the robe of a per- his dead hands tied to- clutched a crucifix. He extended, sits with his encircled by the iron ring has just strangled him. To left a large candle flickers gloom. It is a terrible vision, image worthy of Allan Poe. In sharp contrast no such tension of the Enlightened ambiguity hangs over The



Ravages of War: Etching by Goya

Horrors of War. It is a remarkable fact that no artist since Goya has been able to produce such a devastating series of timeless images on the subject of war and famine. We live in a century that has gone through two world wars, the deliberate extermination of a people and the first use of atomic weapons and yet we have achieved nothing of comparable power to these, the fruits of a five years war, tame by comparison with those of our own age.

Arts Council-backed musicals

The two Arts Council-backed musicals, *My Fair Lady* and *Oklahoma!* are back on the road after their successful and profit-able London runs.

My Fair Lady is to re-open at the Palace Theatre, Manchester, on December 17 for an eight and a half-week Christmas season. Record advance bookings of £300,000 have already been taken. It will then visit Edinburgh. The production will then cross the Atlantic to Toronto, Canada.

Club

The Bechet Legacy

by KEVIN HENRIQUES

legacy left by Sidney Bechet, the Creole soprano and clarinetist who died in 1951, is perpetuated through many recordings and also compositions... the best of which is undoubtedly "Fleur". Additionally, memory of this veritable d of jazz is presently sustained by one of his r pupils and sidemen Bob Wilber, who, with a four-man section and trumpet, asexually, but with no affection, presenting a finely produced and well-tempered programme of tunes with his mentor.

In the midst of a short tour with the band, titled The

Bechet Legacy, landed at the 100 Club, as well as vibrantly keeping the spirit of Bechet alive proved to be an exceptionally interesting band in its own right.

Most of its members are too young to remember Bechet, even in his later years, but all bring a youthful and committed enthusiasm to the master's work. None more so than the leader at 53, the "fleur" of the outfit who unlike Bechet, plays the curved soprano-sax.

Though strong and fluent, Bob Wilber does not dominate the ensembles in the matchless way Bechet did with his huge,

sounding vibrato. This is a plus-point for it emphasises that there is no ghost band slavishly copying ensembles and solos from Bechet's records. The tunes may be his but their interpretation is up-to-date without being trendy.

Trumpeter Glen Zottola, with a forceful, clear tone which instantly evokes Louis Armstrong, illustrates this. His modern harmonic conception and construction of solos brings new life to the many familiar tunes heard.

Among these on Saturday were a poignant version of "Indian Summer" by Wilber which exuded all that Bechet-like warmth and lyricism, a

The Bechet Legacy is in Blackpool tonight, Southport Thursday and concludes its visit on Friday at the Northwest Poly in Barking, Essex.

— Kevin Heniques, Technopac, © 1981. Oct 28 Booking Office: 01-932 7571.

THEATRES

PRINCE OF WALES THEATRE, S. CC 01-741 2330. Open: tonight. Eves 7.30 Sat 2.30. Mon-Fri 7.30. Tickets £7.50-£8.50. *THE SOLDIER'S FORTUNE*. Comedy. Director: Alan Ayckbourn. Opens 15 Dec. 1981. £12.50.

COCHEANE, S. 6956. New. Big Children's Music Theatre. *THE LEAVING OF LIVERPOOL*. Director: Alan Ayckbourn. Opens 15 Dec. 1981. £12.50.

COLLIER THEATRE, S. CC 01-677 6229. Open: W.C. ALICE MCCOWAN is Gilbert and Sullivan's HMS PINAFORE. Director: Alan Ayckbourn. Opens 15 Dec. 1981. £12.50.

COMEDY THEATRE, CC 930 2578. GPO Bookings 071 5061. Mon-Tues 7.30, Wed 7.30, Thurs 8.00, Fri 8.30, Sat 9.15, Sun 10.30-11.30. *STEAMING BY NELLIE*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

COTTERSON, S. 830 3216. CC 779 6565. Credit: 01-835 2230. Mon-Thurs 7.30. Fri 8.00. Sat 9.15. Sun 10.30. *COMEDY OF THE YEAR 1981: SWET FAIR WOMEN FAIR*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

DRAKY LANE, Theatre Royal, CC 836 2522. 2 & 3. *AN EVENING WITH INTERCOURSE* WITH SAUNDERS HUMPHRIES. For 10 days. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

DUCHESS, S. and CC 836 8243. Eves 7.30, Sat 9.15, Sun 10.30. *FRANCIS DRAKE IN THE EAST TERRITORY FOR YESTERDAY*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

DUKE OF YORK'S, S. 812 5122. Credit: 01-835 2232. Corp Sales 279 6066. *THE SHOEMAKER'S HOLIDAY*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

FALCON THEATRE, S. CC 01-835 2226. Russell St. COVENT GARDEN. Edinburgh Festival Fringe. *KARAOKE: A BURLESQUE*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

GARRETT, S. CC 01-835 4501. MARTIN JARVIS, GLESON and PETER KELLY. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50. *SHARON SIMON: THE BEAUTY CONFESSIONS OF BALTHAZAR*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

GILDED CAGE, S. CC 01-835 1592. GPO Bookings 071 5700. *EDWARD II*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

GOLD VIC, S. CC 01-835 7516-7. CC 1921. 12.30. *THE GOLDEN VICTORIAN*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

GRESHAM, S. CC 01-835 7755. EVER EYES 7.30, Sat 9.15, Sun 10.30. *THE COUNTRY*. A new play by Julian Mitchell. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

HAYMARKET THEATRE ROYAL, S. 830 2522. Direct sales 071 5061. *THE LONGEST NIGHT*. An evening with DAVE ALISON. Eves Mon-Sat 8.00.

HER MAJESTY'S, 830 6606-7. CC 930 2578. *THE HOUSE OF COMMONS*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

HIGHBURY THEATRE, S. CC 437 2295. *THE KING'S HEAD*. 226 Highbury Grove. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

HOLLOWAY THEATRE, S. CC 437 2295. *MICHAEL CRAWFORD* in the Broadway Musical *BAREFOOT IN THE PARK*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

INDIANAPOLIS, S. CC 01-835 2761. *LONDON'S LAST GREAT COMEDY*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

INTERLUDE, S. CC 01-835 2761. *THE MIFODD GIRL*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

JEWISH THEATRE, S. CC 437 2295. *THE HOUSE OF COMMONS*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

JOHN LEWIS, S. CC 01-835 2761. *THE HOUSE OF COMMONS*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

KING'S HEAD, 226 Highbury Grove. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

LICKEY HILL, S. CC 01-835 2761. *THE HOUSE OF COMMONS*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

LYRIC, S. CC 01-835 2761. *THE HOUSE OF COMMONS*. Director: Alan Ayckbourn. Open: 15 Dec. 1981. £12.50.

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Telephone: 01-248 8000.

Tuesday November 24 1981

Trade unions and the law

OVER THE past 20 years it has become obvious that the framework of rules which regulate conflict between employers and unions in the UK is inadequate. The Wilson Government recognised this in 1969, but its proposals fell foul of trade union opposition. The Heath Government recognised it in 1971, but its attempts to impose a legal straitjacket on a voluntary, informal system of industrial relations was precipitate and over-ambitious. The present Conservative Government has taken a more cautious approach. The 1980 Employment Act dealt with specific abuses relating to the closed shop, picketing and certain other matters. Now Mr Norman Tebbit, the new Employment Secretary, has introduced proposals which go somewhat further, particularly on trade union immunities and the definition of a trade dispute.

The Trade Disputes Act 1906, reaffirmed in 1974, gives immunity to trade unions from virtually all actions in tort. Trade unions cannot be sued in tort for an injunction or damages either for their own acts, or for acts done on their behalf by their officials or members. The Government regards this as anomalous and unfair.

It proposes that unions should be liable to be sued in tort when they are responsible for unlawful acts which are not protected by the so-called golden formula—acts done "in contemplation or furtherance of a trade dispute." They will also be liable when they are responsible for action which is unlawful for individuals by virtue of the changes made in the 1980 Employment Act—for example, organising secondary action beyond the limits laid down in that Act.

Golden formula

This is an important change, and one which the trade unions will strenuously resist. Trade union funds will be at risk in the event of unlawful acts done in their name. The Government hopes that this will encourage trade unions to behave more responsibly and to keep closer control over the actions of their lower-level officials and shop stewards. Yet the practical problems of implementation will be considerable. Given the gulf that often separates union headquarters and shop floor, and the loose chain of command which exists in most unions, it may be difficult for employers to prove that the action complained of was

sanctioned by the trade union concerned.

Although the unions will see the move as the thin end of the wedge on immunities, its significance should not be exaggerated. Most strikes and other forms of industrial action will be protected by the "golden formula" and will not be affected by the new measures. The present extent of immunity is unreasonably wide and the Government is right to reduce it.

The proposals on immunities are closely related to the desire to narrow the definition of a trade dispute. The Government proposes that trade disputes should relate "wholly or mainly" to the matters set out in the 1974 Act (concerned with terms and conditions of employment), rather than simply be "connected with" them. Disputes "between workers and workers" and disputes relating solely to matters occurring outside Great Britain will be excluded from the definition of a trade dispute. The definition will be limited to disputes between an employer and his own employees.

Legal framework

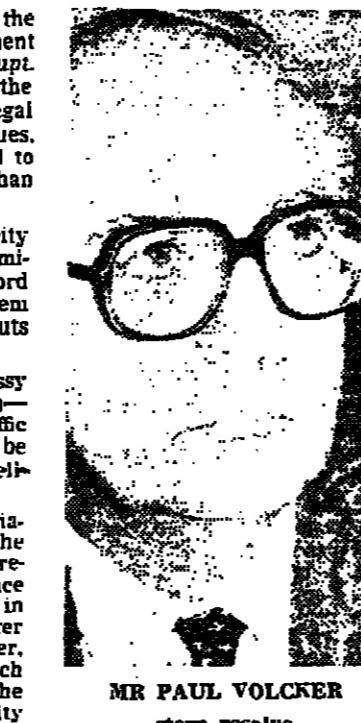
The proposals provide, as expected, for further protection to victims of the closed shop (including substantial increases in compensation) and for discouraging "union labour only" contracts, which are particularly common in local authorities. These changes are welcome.

None of these proposals threatens in any fundamental way the ability of trade unions to protect their members' interests. While they strengthen to a useful extent the legal framework within which unions operate, they are designed to prevent abuses rather than to change the balance of power.

In Britain, the main instrument of monetary control—the way money is mopped up—is through the sale of long-term Government bonds. The rates paid on these bonds drive corporate borrowers to their bankers a decade ago. There is no large alternative source of short-term finance, and debt can only be reduced by diluting equity, or by improved cash flow—improving margins or selling off stocks. Adjustment is slow and extremely painful in a recession.

In the U.S., the Federal government finances itself predominantly short term, and the structure of interest rates encourages the growth of a huge market in short-term corporate debts which is not intermediated by the banks.

Furthermore, the traditions of the long-term bond market are quite different. U.S. corporate bonds are normally "Callable"—that is, they can be redeemed at the will of the borrower. The U.S. corporate treasurer can therefore use the bond market to hedge his bets. A bond issue, even at a high premium over



MR PAUL VOLCKER
stern resolve

current short-term rates, offers insurance against a future credit crunch with no risk of being left high and dry should fall in rates prove durable.

The whole system means that while crowding out in Britain appears to be a way of life in the U.S. it is a temporary phenomenon. A regime of volatile interest rates encourages large-scale reconstruction of private debt during any lull in interest rates, and even during the crunch, the existence of a parallel corporate paper market provides a relief valve for the system. Financial distress is not automatically reflected, as it is in Britain, in a rise in bank lending to corporations.

This may seem dry stuff, but it is an essential aid to understanding what has been happening in the U.S. recently. It is determined to accommodate it. To be sure, that is not how events appeared to those who pay more attention to words than numbers. Mr Paul Volcker, the Fed chairman, has continued to talk the language of stern deflationary resolve, and seems to have been perfectly happy to let Mr Donald Regan, the Treasury Secretary, steal the political credit for lower interest rates by attacking the Fed for over-lightness.

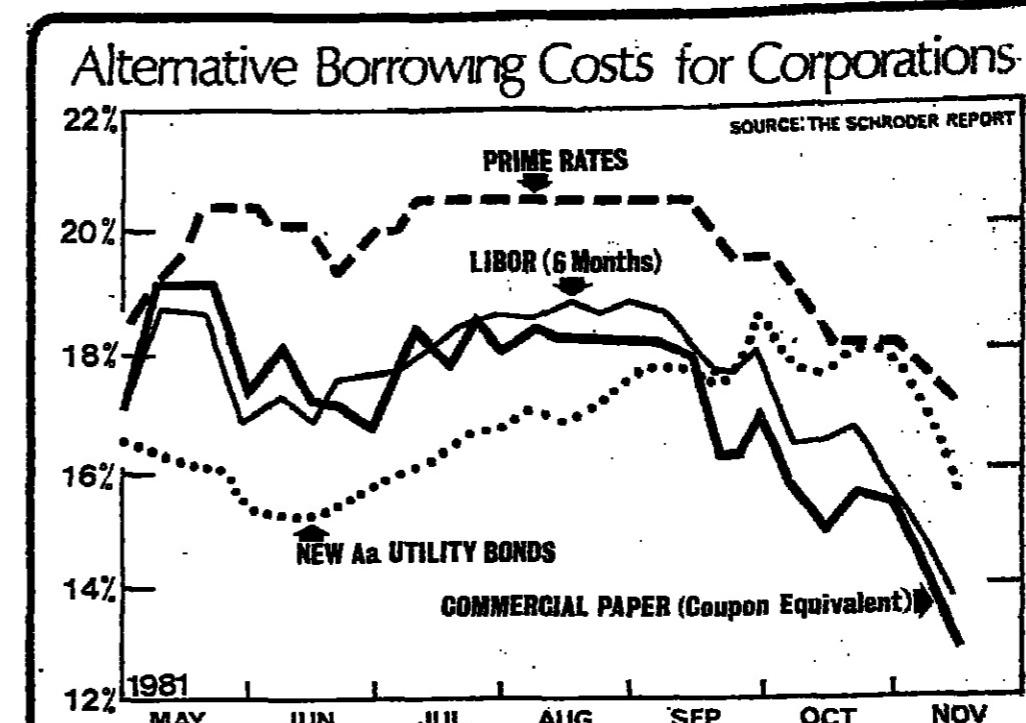
It suits the Fed to talk the language of monetary virtue and the Administration to talk the language of expansion. I met no-one in Washington who is not market-sensitive that he dare not voice a thought until he has assembled a Press conference, gave the rally his blessing only after short rates had been falling for weeks, and long rates for three days. Something seems to be missing in the Wall Street analysis.

One such error impresses the visitor: American analysis is excessively inward looking. The bond houses follow in the wake of the retail market, they did not lead it. Dr Henry Kaufman, the guru whose words are so market-sensitive that he dare not voice a thought until he has assembled a Press conference, gave the rally his blessing only after short rates had been falling for weeks, and long rates for three days. Something seems to be missing in the Wall Street analysis.

By mid-October, indeed, when the argument was in the headlines, the Fed had already achieved a highly dramatic "operation twist" in reverse, creating a steeply positive yield curve as an incentive to financial reconstruction. The bond market professionals continued to brood over ever-higher projections of the Federal deficit, but investors began to realise that they could get a much higher income in bonds.

The fact that the banks are only one of the available channels of short-term credit has meant that both the narrow official measure of money, M1B, and the somewhat broader M2 have responded in an orderly way to a regime of high interest rates.

Indeed, narrow money growth has been well below its target range, and this has allowed the Fed room to exercise judgment, and relax, the squeeze as economic conditions changed. The relaxation in the short-term market began as long ago as July, with an accelerated supply of reserves to the banking system. The Fed was, in fact, well aware of the bulge in distress borrowing which signals the onset of a recession, and



By Anthony Harris



DR HENRY KAUFMAN
delayed blessing

Graham Lever

markets that anti-trust administrators can take a world view. Second, vertical and conglomerate mergers may actually be welcome if they add to corporate financial strength—and especially if they obviate the need for Federal financial or protectionist rescue operations.

New legislation on the treatment of tax losses offers another source of finance for temporarily weak companies. It is at least possible that a significant part of the forecast external borrowing of U.S. corporations will be met in the event from the internal resources of new groupings—or not met at all. Mr Reagan's ruthlessness may not be limited to air traffic controllers.

Bankruptcy, even of major corporations, is certainly widely discussed; and even if it never

happens, the task has already

had a startling effect. Labour in the hardest-pressed industries—motors, airlines and some metals—is already heading in a way which Sir Michael Edwards would still regard as impossible, negotiating pay cuts as well as higher productivity.

To read from these hints and possibilities a forecast of financial consolidation, high productivity and low inflation would of course be absurd; but a British visitor used to a domestic history which runs like an endlessly repeated farce, can only be impressed with the possibilities of real if sometimes unpredictable change in this vast, resilient economy. The Wall Street warnings of pain to come look not so much like a forecast as a plausible worst case.

A newly permissive attitude on corporate mergers

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How to contain defence costs

THE MONSTROUS cost of armaments has soared, is soaring, and ought to be contained. A tightening up is urgent in three areas: cost control must be made more effective throughout the process of research, development and production; the arms industry must bear added co-responsibility for overruns; and another attempt must be made to arrive at co-operation within the western alliance.

The decision of the U.S. Navy to use the British Hawk jet trainer as the basis for a trainer of its own is a promising move. But though the U.S. has threatened its own arms suppliers that it may buy European to save money, the record so far is not encouraging. The attempt to agree on a German-American tank ended in a fiasco and its cost overruns for the U.S. model far exceeding the rate of inflation. A decision to buy a Franco-German anti-tank missile collapsed.

That is no reason for giving up. Within the western alliance the security argument for having full-scale national defence industries has lost much of its force. Does anyone seriously foresee, say, a Franco-German war, or even a repetition of Suez? Joint production starting from the drawing board does have its pitfalls, but that is no argument against specialisation and above all against avoiding duplication of hideously expensive research and development work.

Mr John Nott, the British Defence Secretary, has said baldly that the present 1:2 ratio of British military spending on research and development to production costs, "if sustained," may drive us into bankruptcy."

Procurement

In West Germany mounting cost overruns of the Tornado aircraft have revealed the woeful inadequacy, some would say the near non-existence, of effective cost control. In the U.S. Mr Caspar Weinberger, a Defence Secretary hardly intent on weakening the forces, has promised a review of procurement procedures. Mr David Stockman, Director of the Budget, in his rambling thoughts published by Atlantic

Monthly, pitifully accused the Pentagon of greed.

Mr Weinberger could start with the findings of a Senate Committee that, on average, major weapons in the end cost twice as much as the estimate submitted when the order is first approved.

It would be foolish to criticise industry alone. Understandably the soldiers want the best possible equipment. But marginal improvements to a weapons system often cause more than marginally increased costs.

Even if cost overruns were to be only marginal, given annual expenditure on arms of £10bn around the world, the sums involved would be in danger of ballooning until the balloon bursts.

The Stockholm International Peace Research Institute (SIPRI), though no friend of arms spending, in its latest annual report, does not blame it for the world's inflationary woes. But it must be utterly futile to chafe away at civil budgets a mile of motorway here, a more stringent criterion for welfare benefits there—unless defence spending likewise comes under review.

Perfectionism

That is not to demand real cuts: it is a plea for making sure that the money spent on military supply is spent sensibly. Nato's intention to increase defence spending by three percentage points above inflation rates each year can stand, vague though it is in practice, but the money must be spent wisely.

As monopoly buyers, governments should be in a strong position to impose their terms on industry. To do so, they will have to check the perfectionism of admirals and generals. Where manufacturers have demonstrably submitted sloppy or cosmetic estimates, they should bear at least a share of the resulting cost overruns themselves.

In the late Middle Ages the cavalry turned up for battle in armour so heavy that the knight, if he came off his horse, might as well be dead. On. Unless military spending is brought under control western economies could find themselves in the same unhappy position long before battle is joined.

Men & Matters

Some day his prints will come



"It's unique, sir... it even makes our politicians seem lifelike!"

according to Nimslo's publicity material, the world won't be flat any more. "Imagine looking at a picture so real, so lifelike, that you want to reach in and touch the subject," gushes the Nimslo brochure.

Unfortunately, one aspect of Nimslo is unreachable and untouchable—it's relationship with the somewhat secretive Timex Corporation. Since this publicity-shy U.S. private company became heavily involved in the Nimslo project, the ultimate ownership of Nimslo has become less clear. For 75 per cent of Nimslo International is owned by a Bermudian company, Nimslo Technology, formerly called Fairhaven, which a year ago bought up the former Nimslo Technology Inc.

Nimslo and Dowson were entitled to be in confident mood. Next Monday, shares in Nimslo International begin trading on the London Unlisted Securities Market after a share issue, mostly to London investment institutions, which has raised over \$30m. Two previous capital-raising moves in London, in 1978 and 1980, have produced a lot of highly satisfied UK investors. After all, at the issue price the whole Nimslo International business is valued at \$464m—and this before the company has sold a single camera. On present projections, paying customers will not be able to get their hand on Nimslo's four-lens camera until next March at the earliest, and

By the end of next year, however, Timex in Dundee should be churning out cameras at the rate of 500,000 a year. Suddenly, Nimslo's four-lens camera until next March at the earliest, and

is on the board of a charitable foundation which is a big shareholder in Nimslo International, and on the same board is Timex director Jim Davidson. Another large shareholder is Norwegian shipping magnate Fred Olsen, who controls Timex.

Why the coyness about who British institutional shareholders are getting into bed with? Jerry Nims was apologetic yesterday, pointing to differences of philosophy. Unlike himself, Timex did not believe in press conferences.

"These people believe they should appear in the newspapers the day they are born, the day they get married and the day they die," he explained.

Flat rates

As the dust settles and the demolition experts count their £300,000 for nearly demolishing two tower blocks of flats in London's East End, the hard-pressed ratepayers are left to groan on the fact that they and their yet-to-be-born children will be paying for the non-existent homes until the year 2024.

Newham Council built the flats, optimistically described as dream homes of the future, to replace some of the slums of the Stratford part of the borough in 1962 and 1966 at a cost of £550,000.

The two towers housed 128 families in 15 storeys of what quickly came to be found as structurally faulty concrete pillars. Repairs would have cost at least £1.5m. So they were demolished in 12 seconds, leaving a pile of debris—and debt.

All housing debt is incurred over 60 years in Britain and part of each ratepayer's annual bill goes to pay the interest. In this case that will be £34,000 a year for 43 years for what is now mere wasted space. But Newham's residents can console themselves with the thought that they are not alone.

The first such victims were in Birkenhead where two 11-storey blocks went up to loud acclaim and came down again within 21 years. Ratepayers in Newcastle-upon-Tyne still handily for a patch of weeds once occupied by new "design-for-living" flats which rapidly became "unsuitable even as student accommodation."

This very week a decision may have to be made to raz an entire estate in Manchester rather than spend £8m on essential repairs. That estate is just 10 years old.

Accounted out

Help! The Society of Company and Commercial Accountants has got its monickers in a twist.

The SCCA has finally pulled off the merger with the British Association of Accountants and Auditors which has been under discussion since a steering committee was set up in 1978. The merger does, however, leave the 10,000 members of the enlarged society with a tangled web of letters to spin after their names to show their professional affiliation. Some members will continue to use British Association designations—ABAA, or, for fellows, FBA—while others will be ASCA or FSCA, according to the type of work which the member does.

One solution would, of course, be to forge a new name for the group, whose initials could supplant both of the sets currently in use. A good idea, I agree, but in the current political climate I would advise the Society to steer well clear of one suggestion which has been under consideration—the Institute of Registered Accountants. The name rolls sonorously enough off the tongue—but I do not think the initials would look well on a business card.

According to Nims yesterday his own total beneficial stake is one share in Nimslo International, though he also has an annual salary of \$150,000 to help him get along. Still, Nims

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JAPAN-EC SYMPOSIUM

JAPAN-EC ECONOMIC RELATIONS AND THE WORLD ECONOMY

More than 350 participants from various sectors — industry, Government and institutions from Japan and Europe met in Tokyo on November 5th-6th to discuss the future of Japan-EC Relations. The two-day Symposium, jointly sponsored by the EC Commission, the Japanese Ministry of International Trade and Industry and the Japan-EC Symposium Committee, provided a platform for each side to air their views.

The symposium was the first of its kind to be jointly sponsored by the Japanese Government, the EC Commission and the Japan-EC Symposium Committee. During the two-day sessions, representatives from government, business and other sectors exchanged frank views on trade relations, industrial cooperation, the international economy, labour relations and other broad issues.

Both sides regarded the symposium as a positive step to narrowing the perception gap between the two sides, and enhancing mutual understanding.

Leading representatives of the two sides, Japanese Minister of International Trade and Industry, Mr. Rokusuke Tanaka, and Vice-President of the EC Commission, Viscount Etienne Davignon, included the Symposium with following comments:

"Japan and the European Community are expected to play an important role and share the responsibility for preserving the liberal economic system as two corners of the triangle, together with the United States."

"The liberal economic system is based on the firm adherence to the principle of free trade. If Japan, the European Community, or the United States moves toward protectionism, this would obviously lead to a crisis in the world economy. The economic situation after the second oil crisis makes it difficult for us to adhere to principle of free trade. In such a difficult period, it has become more important for both Japan and the European Community to make further efforts to secure the liberal economic system, for the development not only of Japan-EC economic relations, but of the world economy. Japan and the European Community are also expected to make efforts to revitalise the world economy which is now facing various difficulties."

There is a difference in social awareness between Japan and the European Community due to their geographical distance, their different languages, natural features, and other factors. In fact, there exists an unfortunate gap in perception between the two sides. In order to bridge this gap, Japan and the European Community will be expected to make further efforts for mutual understanding and to build an even closer relationship between them. In other words, both sides should be open-minded in dealing with specific problems that arise between them."

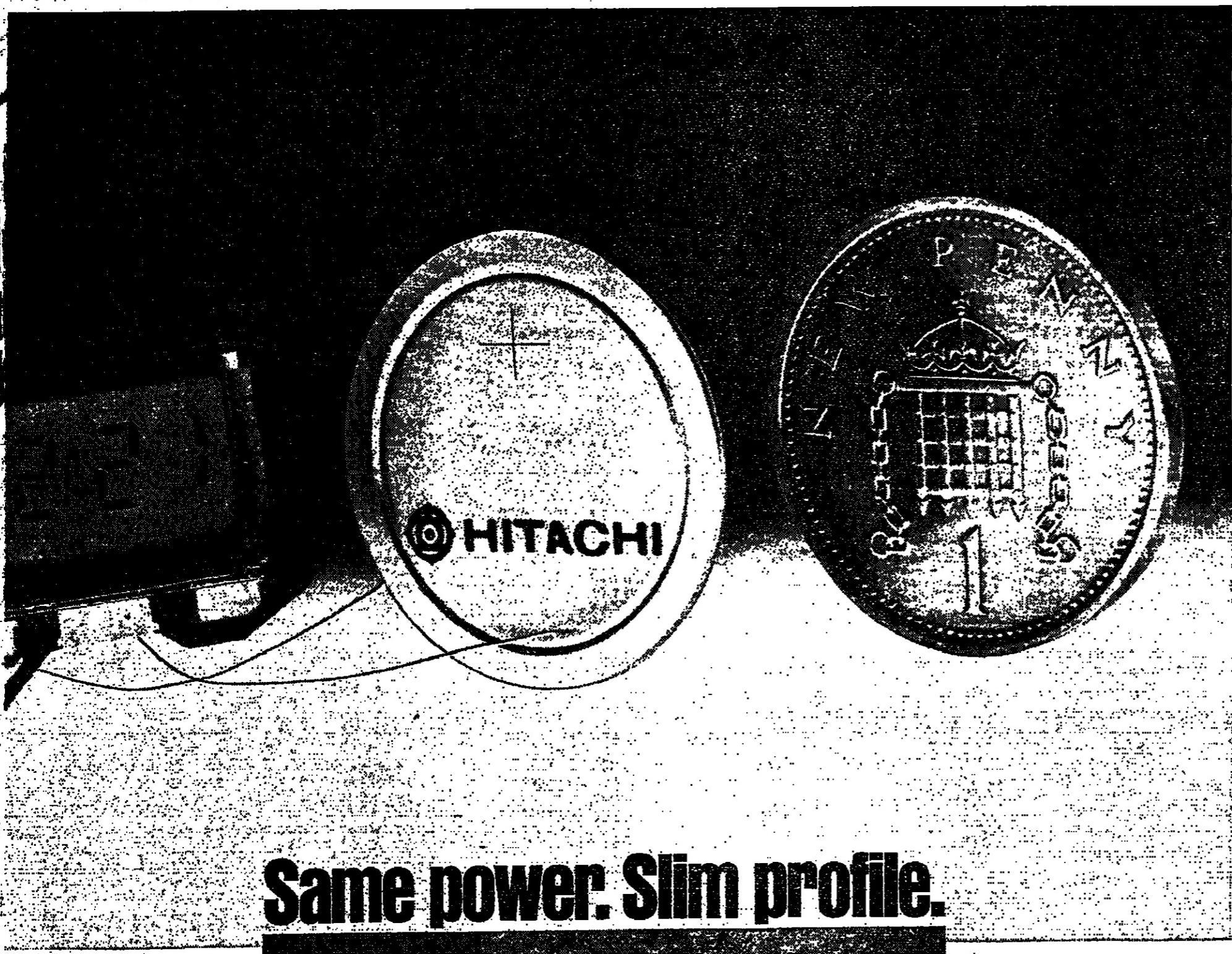
It is most important, therefore, to expand trade and to promote industrial cooperation between Japan and the European Community. It is also necessary for both sides to renew efforts to reciprocally expand their trade. Japan and the European Community should also promote mutual investment and changes in technology, joint research and development, and management expertise, as well as increase cooperation in third market countries."

The following are summaries of speeches given at the meetings.



Minister of International Trade and Industry, Mr. Rokusuke Tanaka (centre) addressing the Japan-EC Symposium. From left to right: Sir Roy Denman, Director General for External Relations of the EC Commission; Mr. Shohei Kurihara, Vice Minister for International Affairs, Ministry of International Trade and Industry; and Viscount Etienne Davignon, Vice President of the EC Commission.

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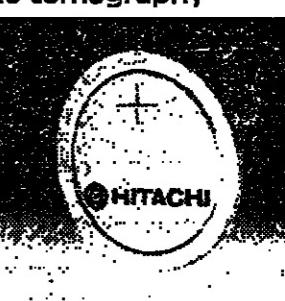
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ECONOMIC DEVELOPMENT IN JAPAN AND IN THE EUROPEAN COMMUNITY AND PERSPECTIVES FOR JAPAN-EC RELATIONS



Viscount Etienne Davignon
Vice-President of the EC Commission

I have listened with great interest to the speech of Minister Tanaka. I remember well the discussions we had in Brussels in June, when he and Prime Minister Suzuki visited the Commission. Since then we have recently had a visit from a very powerful delegation of the Keidaien. And it is not exactly a coincidence that the Keidaien has since visited the United States and that the US Secretary of Commerce, Mr Baldrige, was here last week for discussions on the problems between Japan and the US. This Symposium comes indeed at a very significant time, a time when we need to take stock and draw some conclusions about how the major economic powers, and specifically the Community and Japan, are going to work together over the coming years.

Central to our relationship is the tri-lateral responsibility for the open world trading system which must be carried by Japan, the Community and the U.S. Together we account for something like half of world trade. We meet from time to time at world economic summits. At the last meeting in Ottawa in July we reaffirmed our commitment to the open trading system, which has played a major part over the last 30 years in bringing mankind the greatest period of prosperity known in recorded history.

But this system will only endure if we work together. And here the salient fact, as we see it, is that there is a big gap in cooperation on both trade and industry between Japan and the Community, in contrast to the much closer relationship which exists in these areas between the U.S. and the Community, and even between Japan and the U.S., despite the problems to which Mr Baldrige and others have called attention.

This is a dangerous situation. It is dangerous because it leads us to concentrate on what divides us instead of what we,

could achieve by working together. And it is particularly dangerous for us with the contrast between the relatively high growth, full employment and low inflation in Japan on the one hand, and, on the other, the bleak and worsening economic circumstances in the Community. Even if there is a very modest upturn in activity next year, after what is politely called negative real growth this year, unemployment will be rising steadily from the present level of 9 million — the highest level in some of our Member States since the great depression of the early 1930s.

So you will see that when, in these circumstances, we talk of the need to moderate Japanese exports to the Community in certain key areas, we do so not in any protectionist spirit, but because, in view of the difficulties we face in Europe today, there are social and political limits to the rate of change. We stand by the rules of the international trading system. When others are more competitive than we realise we have to adjust. As Mr Biffin, the British Trade Secretary, put it the other day, there is a "speed limit" to adjustment. If you step off the roof of this magnificent hotel, or if you walk down the stairs, the change in your position will be the same. Only the time factor — and the consequences — will be different. Thus, when we in the Community adopt a policy designed to slow the rate of change in one of our industries, it is designed not to prevent change but to make it socially and economically acceptable.

And the other side of the medal is the willingness of Japan to accept imports. Japan's imports of manufactured goods at 23% of total imports are substantially less than is normal for a modern industrialized country. The equivalent figure for the Community is 44% — for the U.S. about 55%. In terms of manufactured imports per head, the contrast is between \$260 for Japan, \$625 for the European Community and \$777 for the U.S. That is why I welcomed the statement by Minister Tanaka in July that Japan would do what was necessary to increase its imports of manufactures. It was an act of statesmanship that I trust will soon be reflected in the facts. I recognise that an adjustment of the magnitude required in Japan's trade pattern will not be easy. But it is vitally necessary if the underlying problems of our relationship are going to be solved. We must, as a matter of urgency, tackle through our joint effort, the real structural difficulties that exist and which have so far defeated our efforts to achieve a more balanced flow of trade in both directions.

Looking ahead what are the new spheres where Europe and Japan can act well together? I am struck by the fact that, despite our frequent contacts, there is no big research project under way between us. Here I think we must make a deliberate effort to find a major joint endeavour in one of the technologically advanced sectors, or in the

field of nuclear safety, for example, where both sides will gain from acting together. The Member States of the European Community are unable to undertake projects of the scale concerned on their own, nor is it in Japan's interest to attempt to go it alone. Here is a sphere where we should be capable of finding ways of working together, and I should like to appeal to Minister Tanaka to explore the possibilities that undoubtedly exist in this area. I for my part will certainly give my active support.

This brings me to the major theme of the restructuring of industry that is now under way in Europe. Here I have to say quite bluntly that time is running out. Community industry has to be restructured, but in this process it needs to know where it stands vis-a-vis Japan. It needs to know whether it will be able to have effective access to the Japanese market. It needs to know whether it can count on a sensible moderation in Japanese exports in certain key areas while the process of restructuring is going on. Because here I have to say that if European industry cannot count on Japan, then Japan cannot count on the European market.

So far as industrial cooperation between individual firms is concerned, there is still a wide scope for Japanese industry to work together with EC industry, whether in third markets, in Japan or in Europe itself. When I compare the great impetus given in Europe by U.S. firms since 1945, one sees the opportunity which exists for Japan to invest in Europe and to bring in technological know-how and management skills which can have a big part to play in the task of European industrial rejuvenation.

And all this, Mr Chairman, fills out the basic theme of inter-dependence on which we shall be concentrating today and tomorrow at this Symposium. Our feeling is that the Japanese Government has well understood this theme. But we are faced with the practical question of what can be done, and what can be done quickly, because while we are under no illusion that these basic problems can be solved easily, it is imperative that we should be able to demonstrate that steps in the right direction are being taken. And in this context it is clear that 1982 is going to be a very difficult year.

So we, Europe and Japan, have to look at the future together. As far as Europe itself is concerned, there is scope for action at all levels. There are certain tasks that can best be performed by the Community, some by industry and others again by the Member States. What is required is an organized, but not exclusive, relationship with Japan involving each of these elements. But above all it is indispensable that we make progress without delay because, as I said earlier, time is running out for both sides. We can no longer afford merely to engage in discussions or to exchange visits. We have to take decisions on how to proceed together.

During the two days of this Symposium the speeches and debates will bring out fresh aspects and develop particular issues. This is part of the broad process of drawing our two industries and economies closer together. I shall look forward to hearing your contribution to what is, as I have stressed, an urgent task that confronts us all.



Mr Rokusuke Tanaka
Minister of International Trade and Industry

and the U.S., or Europe and the U.S. Since the second oil crisis, many Western countries have been faced with common problems such as reduced economic growth, inflation, increasing unemployment, and balance of payments deficits.

Luckily for Japan, it has been able to ride the second oil crisis smoothly, based on valuable experience gained from the first oil crisis. Other countries, however, have required more time to overcome their economic problems. As a result, some are adopting strong protectionist sentiments, and this is cause for grave concern.

We still have vivid memories of the economic catastrophe that followed when countries rushed to implement protectionist policies during the 1930s depression. Protectionist policies may alleviate political difficulties in the short run, but they ultimately hinder the development of the world economy. The participants at the Ottawa Summit reaffirmed their commitment to the principle of free trade and to the belief that free trade must be the motive force behind the development of the world economy. The most important issue before us is how to manifest this commitment.

While visiting Europe in June, I discussed trade issues with Vice-President Davignon in Brussels. From that discussion, I understood that Europeans are extremely sensitive about the effects of Japanese imports on their recession-plagued industries because we both produce similar industrial goods.

It is important for Japan and Europe to work for mutual prosperity. Japanese industry fully understands that global prosperity is essential for Japan's prosperity. As I see it, the Japanese are working harder to understand Europe than Europeans are to understand Japan. As one evidence, Japanese industry is now trying not to flood markets with concentrated exports.

We should, however, be putting more emphasis on reciprocally expanding trade, not restraining it. Trade with Japan accounts for less than five per cent of all imports and exports for the EC. I would like to see more European goods imported into Japan. The Japanese market is more open than its EC counterpart since it lowered tariffs and simplified import and inspection procedures. Despite these efforts imports of European products have failed to increase significantly.

This is probably because European and Japanese industries sell similar manufactured products, which inevitably compete with each other. I believe in eliminating any existing barriers to European goods not marketed in Japan, even though they would be competitive here.

In July, I urged our industry and the Japanese public to increase imports. We have dispatched buying missions and held seminars to encourage exports to Japan. We will also set up committees for encouraging industrial cooperation with EC countries. Furthermore, at the request of the OECD, Japan is planning to hold an international symposium on productivity in Tokyo in May 1983. This is part of an effort by the Industry Committee of the OECD to improve productivity — a major factor affecting business growth. This symposium, which will bring together industrial, labour and academic leaders from many countries, will discuss the problems of improving productivity from angles of business management and industrial relations.

I have spoken frankly, stating some of my personal views. I do wish to stress, though, there is still room for improvement of Japan-EC relations.

So, in closing, I wish to affirm my intention to cooperate with the EC Commission, the Co-Sponsor of this symposium, and to strive for the development of European-Japanese economic relations and, thereby, for the development of the world economy.

PARLIAMENT AND PUBLIC IN JAPAN-EC RELATIONS



Sir Fred Warner
Chairman of the EC-Japanese
Parliamentary League of Friendship

I have been asked to speak to you on Public Opinion in Europe and its effects on Japanese-European relations. I well know the difficulties and dangers of this subject. There is the risk of just giving one's own views or that of the noisiest section of the public and attributing them to the public at large. I will try today to explain to you as honestly and accurately as I can what I believe to be the generally held opinions of the majority concerning relations with Japan and, hence, the kind of pressures which the peoples of the European Community are putting on their Governments.

First of all, is there really such a thing as a "European public opinion"? In Japan, for a European public opinion". In Japan, for a hundred years, you were used to dealing directly with countries like Germany, France, Britain, each of which you considered very different in character, which they are. The notion that there might be a real European Community and that its institutions might be truly capable of dealing on behalf of national Governments was only very slowly accepted in your country; there is still much scepticism today. It therefore came to us as a great encouragement when Prime Minister Suzuki and Minister Tanaka, during their visit to Europe this summer, appeared to accept that Japan would henceforth have to deal with the Community as a whole through its chosen instrument, the Commission.

I believe that behind both the common institutions and the individual Governments of Europe there lies a genuine group of attitudes towards Japan which are shared by the public. Those attitudes at present are dominated by the recession and widespread unemployment. The sudden halt or reversal of progress in living standards and particularly the fact that nearly 9 million workers in the Community are now unemployed, makes people desperate and quick to attribute blame. Of course Europeans do not think that your country is responsible for the recession or that Japanese imports have replaced 9

million jobs. But they do react aggressively to every factory closure and every loss of industry which results from Japanese competition.

When you sell motor cars, television sets, or tape decks, you are dealing in two of the principle fields of popular consumption and you are therefore very much in the public eye. When you move into the fields of numerically controlled machine tools, robotization and advanced micro-electronics you are perhaps less readily visible. But you are, in fact, walking into a minefield because the effects of your sales can be seen on the factory floor in loss of jobs, in the replacement of European workers by Japanese machines and in stunting the growth of domestic technologies. These effects are greatly increased by the concentration of your exports in limited areas. People in Europe do not see their own huge exports as harming anyone or as threatening other peoples' industries overseas. But they do see Japanese imports arriving in such a torrent as to close down factories, companies and even whole industries. The virtues of your thoroughness in planning, the application of your work-force, the skills of your salesmen are the very things which bring you under fire.

The concentrated pressures on a few sectors of European manufacturers raise protests from circles of workers, their fellow trade-union members in other industries, their suppliers and their neighbours. And their reactions against Japanese imports are far more vocal and far more pressing on Governments than the vague good will of those consumers who enjoy the positive benefits of excellence, reliability and price of Japanese cars, TVs and other consumer goods.

Now we come to the difficulties of European exporters in selling their goods in Japan. My task is to tell you that everywhere in Europe the view prevails that the Japanese market is virtually impenetrable due to a range of non-tariff barriers, administrative, cultural or historical.

There are undoubtedly many European businessmen who have been highly successful in selling in your markets but their voices are scarcely heard. Better known are the problems of those who have found the Japanese market far more expensive and more difficult to penetrate than those of any other industrial country. This may seem unfair or unjustified to you but I assure you that this view is almost universally accepted in Europe.

A new field of public discussion is that of technological advance. The old view, held until some years ago, was that Japanese industry tended to adapt or to improve ideas and models which originated in the West. Perhaps the fact that Japan was a net importer of technology reinforced the idea. Now, in many fields, Japan is the innovator but public opinion has hardly kept up with this. If public opinion were more informed about your technological achievements, there would be a much greater eagerness for industrial co-operation

between our two countries. One way in which we could greatly improve economic relations between Europe and Japan is to have Japanese ventures or joint ventures manufacture inside the Community and for European ventures or joint ventures to manufacture in Japan. But here again we run into a barrier in public opinion. There is a very wide distrust of Japanese investment in Europe. This is strange, because those Japanese firms which have set up in Europe have been both successful and popular locally. Moreover, Japanese investment in Europe has been negligible compared with that from our friends in the United States. For instance in the U.K. alone during 1976-79, we received US\$6 billion of U.S. investment, but only US\$200 million of Japanese investment. Yet, while American investment was welcomed, Japanese investment was viewed by the public as a possible threat. Secondly, Europeans believe that, whatever your Government may say on the matter, Japanese banks and industrial companies are extremely hesitant to welcome inward investment or joint ventures. On both sides, these attitudes must be changed.

What is the effect of these widely held views on European Governments? Do public attitudes build up pressures for protectionism? I must tell you frankly that they do. Against a background of recession and unemployment, Governments and institutions are nervous and sensitive. The issues have ceased to be just economic; they have become deeply political. However unreasonable our public attitudes may seem to you, you have to re-examine them as a genuine expression of belief and deal with them against the background of news media which are by no means generally favourable to your case.

May I make a few scattered observations on what can be done on your side:

First, we have very different ways of going about things. The Japanese value long and careful consideration before they reach a decision. Europeans, however, think that speedy communication and decision-making are signs of sincerity and a real desire to cooperate — slow reactions are viewed as delaying tactics.

Secondly, our distrust of Japanese intentions is matched by your preference for dealing with your own friends and suppliers at home rather than risking a plunge with a foreign company. Both of us need to shed the past and be bolder in our decisions.

Thirdly, I hope you will not underrate the effect of very small actions. For instance, I can never convince my Japanese friends when I tell them that your refusal to observe the International Whaling Convention has done the Japanese image abroad more harm than you can imagine. There are many small gestures which you could make, perhaps on footwear, or confectionery, or on whatever you may choose, for which you could compensate your own industries and which would give you a disproportionate return.



Mr Tadashi Kuranari
Chairman of the Japanese-EC
Parliamentary League of Friendship

As chairman of the Japanese side of the Japanese-EC Parliamentary League I have worked with Sir Fred Warner, chairman for the EC of our organization, to deepen understanding between Japan and the EC and to further strengthen ties.

Over the past five meetings I believe we have come to a deeper understanding of our respective positions. Yet a multitude of problems, including the trade issue, remain to be solved between Japan and the European Community. As things stand now, I believe it is inevitable that there should be some friction between us.

Japan and the EC must cooperate together for the peace and prosperity of the entire free world. I would like our bilateral relationship to a "marriage of reason". And we must find ways to make this marriage work.

The EC trade fair that opened yesterday is also an example of such cooperation. We have also set up a special council on manufactured goods imports, represented by Government and business members, to study specific problems.

There has already been a good deal of reciprocal industrial activity between our countries: Japanese investment in household and commercial electronics; technical cooperation in automobiles, machine tools, and steel industries and in joint technical development of civil aircrafts.

Such cooperation help create jobs in partner countries, revive lagging industries, and strengthen the economic base of industrially advanced countries. Ultimately these efforts will expand international trade and ease trade frictions.

I plan to continue to work for industrial cooperation, and I am sure Vice-President Davignon intends to do likewise. For instance, we have set up an Industrial Cooperation Planning Office within my ministry as well as a foundation for promoting trade and industry. We have exchanged views with the British Government, and we plan to hold similar meetings with other EC countries.

In order to promote cooperation in third-country markets, we have signed a joint insurance agreement with Britain, France, Belgium, and the Netherlands. In the private sector, the Japan Machinery Exporters Association has discussions with European industrial organizations. Both the government and business sectors need to work from their respective standpoints to establish such relationships with still more countries.

It is important that the recent visit to Europe by an economic mission be followed closely by a private delegation. Through the Japan External Trade Organization (JETRO), we will hold industrial cooperation seminars in Britain, France and Italy.

We should, however, be putting more emphasis on reciprocally expanding trade, not restraining it. Trade with Japan accounts for less than five per cent of all imports and exports for the EC. I would like to see more European goods imported into Japan. The Japanese market is more open than its EC counterpart since it lowered tariffs and simplified import and inspection procedures. Despite these efforts imports of European products have failed to increase significantly.

This is probably because European and Japanese industries sell similar manufactured products, which inevitably compete with each other. I believe in eliminating any existing barriers to European goods not marketed in Japan, even though they would be competitive here.

In July, I urged our industry and the Japanese public to increase imports. We have dispatched buying missions and held seminars to encourage exports to Japan.

True, Japan and the EC share common values of freedom and democracy. Yet there is more than physical distance separating us. Our language and our cultures are different. The Japanese, nevertheless, have always admired European history and culture. After the Meiji Restoration in the late 1800s, Japan endeavoured to catch up with European civilization. Yet these factors did not bridge the gap between us. In the past, Europe did not consider Japan vital for its existence, and Japan, for its part, felt no need to deepen the relationship. While Japan-U.S. ties became intimate after World War II, our relations with Europe have not been particularly close.

The turning point came with the rise of trade frictions. We learnt painfully that we must be more aware of each other and try to understand each other better.

There is much in European culture, history and technology, every aspect of European civilization in fact that is unique to the world. Japan likewise is distinct in many ways. There are even more profound differences, however: Japan's more than 200 years of isolation, and Europe's need to resist constant threat of invasion from neighbouring countries, have developed vastly dissimilar *mores operandi* and national characteristics.

I do not believe it possible to assimilate these great differences. Yet unless we come to grips with them, we will leave room for more misunderstanding and friction. Japan was able to achieve a high level of economic growth in the years following the Second World War. This was largely a result of good labour-management relations, the diligence of the Japanese people, and a generous dose of good luck. At present Japan is still groping to find its international role, but its efforts have not been adequate. It may take a long period of trial and error, but I am confident Japan can play a healthy, constructive role as a member of international society.

I believe the starting point for deeper mutual understanding between Japan and Europe is to be found in properly appreciating each other's values, being clearly aware of our respective differences, in short, "the marriage of reason" to which I referred earlier.

We, the members of the Japanese-EC Parliamentary League, and many other people have worked hard to foster this necessary understanding. Those efforts, however, have not been enough. I feel in particular that Europeans still lack an adequate and accurate understanding of Japan. In the future we in Japan must work even harder to help Europeans know our country better.

It is truly sad that it took trade frictions to start Japan and Europe on the road to mutual understanding. Yet our position in the world is such that we need to cooperate rationally together for world peace and prosperity. Japan wishes to take this opportunity to become ever more aware of the role Europe fulfills in international politics and the global economy. At the same time,

there are ceaseless, inevitable frictions in Japan-EC relations which cannot be removed overnight. As an example, Japan, which has led other advanced nations in overcoming the oil crisis, still suffers from lingering side-effects and recession in our material industry. It is not possible to solve major problems quickly, but if we do not steadily to solve them step by step, they will remain unresolved forever.

It is through meetings such as this that we can expand and strengthen ties between Japan and the European Community. I look forward to seeing our problems disappear through long-term interchange.

JPY 10/10

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C Scholarship Programme in Japan Successful

Joint Effort Aimed at Long-term Expansion of EC Exports

**mine and
activities**

Three European business-women have participated since October 1979 in the EC-Scholarship Programme set up by the Commission of the European Communities and carried out with the co-operation of key Japanese companies. Such 3-month periods of training given to the participants a knowledge of Japan's culture and commerce. The programme is therefore a symbol of European recognition of the need to learn more about Japan, just as Japanese businessmen have learned about Europe."

He also noted that "The Scholarship Programme is thus intended to support the longer term prospects for EC exports to Japan, and to promote the international industrial cooperation between European and Japanese industry which will become increasingly indispensable in the 1980s and 1990s."

"Japan and Europe have heavy responsibilities, both towards each other and towards the Western world as a whole. Balanced and harmonious relations between us are essential if we are to contribute to best effect to the stability and prosperity of international economic interchange, and to a resolute Western approach to world problems..." he added.

Learning Japanese Aids Understanding

The training programme is made up of three parts: a year of intensive language study; at least six months of in-house or "internship" training at cooperating Japanese companies; and an on-going programme - coordinated jointly



Increased Knowledge of Japan

Leslie Fielding, Head of the EC Delegation in Japan, has summed up the underlying philosophy of the programme by stating "The Commission, in taking this initiative, has recognised that European industry's performance on the Japanese market could be improved by better knowledge of Japan, its language, culture, and general business environment. The programme is therefore a symbol of European recognition of the need to learn more about Japan, just as Japanese businessmen have learned about Europe."

He also noted that "The Scholarship Programme is thus intended to support the longer term prospects for EC exports to Japan, and to promote the international industrial cooperation between European and Japanese industry which will become increasingly indispensable in the 1980s and 1990s."

"Japan and Europe have heavy responsibilities, both towards each other and towards the Western world as a whole. Balanced and harmonious relations between us are essential if we are to contribute to best effect to the stability and prosperity of international economic interchange, and to a resolute Western approach to world problems..." he added.

The first EC scholars' training group, consisting of 21 persons, started its language course in Japan in October 1979 and completed that portion of the training in August 1980. The group's internship extended between September 1980 and February 1981. The second group of 22 persons started language training in October 1980, completed that part of the programme in August 1981, and then moved to in-house training.

Interest in Sogo Shosha Training

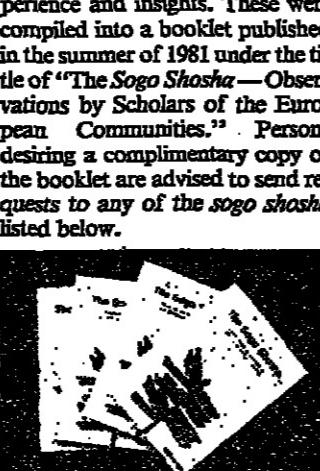
Interestingly, approximately half of the two groups of business people who finished intensive language study asked to be assigned to one of the large *sogo shosha*. This greater-than-anticipated interest by the trainees in Japan's unique general trading companies reflects the strong interest of the EC in how these giant corporations function. To provide a balanced answer in a well-rounded curriculum, Yoshio Katagiri, chairman of the *Sogo Shosha* Committee of the Japan Foreign Trade Council, authorised a group training programme that was conducted on a number of occasions.

Some major themes in the intensive *sogo shosha* instruction included: structural change in Japan's international trade; western style management and Japanese style management; hedge against risk; insurance covered by the *sogo shosha*; and mobilisation of financial resources by the *sogo shosha*.

The interns used their time advantageously at the participating *sogo shosha* to make numerous contacts and to visit many supplier companies.

Sogo Shosha Booklet from Scholars' Reports

At the request of the *Sogo Shosha* Committee, the executives in the programme prepared individual reports based on their experience and insights. These were compiled into a booklet published in the summer of 1981 under the title of "The *Sogo Shosha* - Observations by Scholars of the European Communities". Persons desiring a complimentary copy of the booklet are advised to send requests to any of the *sogo shosha* listed below.



Free booklet offered.

The following statement appears in the booklet: "I can think of no better place for an EC scholar to

undergo his in-house training than in the *sogo shosha*, where our scholars have been warmly received and where they have been able to learn so much about the functions of the *sogo shosha* as a 'lubricant' of international trade and a 'catalyst' of new business..." The 95-page booklet provides a brief outline of the EC Scholarship Programme, a general introduction to the *sogo shosha*, and reports on a variety of topics chosen by the contributing business people.

Scholars Comment on the Programme

The European businessmen and women involved in the programme have made many written or verbal evaluations, some of which follow. "The time has come for European industry to see that lessons can be learned from the success story of modern Japan." "A *sogo shosha* is not only a trading company, but is also capitalist, organiser, and coordinator." "In Europe, one never has a finger in another person's work... One's office is a private room which is entirely different from the office type room commonly found in a Japanese company. In Japan, however, every member of a section knows something about all of the jobs of a section and everyone is responsible for them. The job of a section chief is to assure smooth teamwork. This teamwork is a major reason why Japanese business succeeds." "I think it is not the lifelong employment system but the seniority system that supports Japanese business. The seniors in this system have rich experience in every field and in every aspect of each business division."

Verena Moll Marubeni Corporation (Formerly with Deutsche Siderexport West Germany)

She selected a *sogo shosha* for in-house training because this kind of trading company only exists in Japan and merits further study. Her strong interests in distribution systems and energy problems have led her to study the developing and organising functions of the *sogo shosha*, in the fields of metal and steel as well as energy resources.

It his comments on Japanese business and the *sogo shosha*, one scholar quoted the following from famed futurologist Herman Kahn. "These trading companies have a great potential for acting as a conduit for capital investment. While they are already doing so, and have a long record in this kind of activity, I feel sure that the scale of these operations will expand enormously in the future... Since Japan has now reached the point where it can and should become a larger importer, the trading companies are in a unique position to benefit both themselves and the countries with which they deal by bringing this about."

Current EC Scholars' Comment

Scholars now in the training programme are making an effort to specialize in areas that might be of particular value in the future; they are sharing their discoveries and viewpoints with others.

Basilio Buffoni of Italy's Siderexport (assigned to Mitsui & Co., Ltd.) is interested in acquiring considerable knowledge on all aspects of the import business and third-country trade. He is now attached to Mitsui's Iron and Steel Administrative Division, Systems Group, where he is working successively in as many departments as possible. He found it interesting that the smooth flow of work is not interrupted when an employee is absent, because others in the office have the skills to step in and do the work.



Some of the first group of EC scholars. Throughout their stay in Japan, the EC scholars attracted a great deal of attention. Articles appeared regularly in many of Japan's most respected and widely read newspapers. Interviews with the scholars in Japanese were also aired on television. No matter where they went, the EC scholars were warmly received.



work. Another thing he liked at his assigned company was that all employees were so well-informed on corporate policies and objectives. Since he has learned Japanese well, he hopes to use his language skill to help build more cooperative business ventures — possibly in foreign trade — between Japan and Italy.

Linda J. Gale, in an evaluation of policies and attitudes that exist at European and Japanese firms, points out the major differences in attitude between Japanese and English people in their views of the companies that employ them. Generally speaking, persons in Japan seeking employment think more in terms of a potential employer's corporate image, the prestige that goes with size, or of personal connections within the organisation. Employees will raise no strong objections to being posted to different types of jobs or to being transferred to different cities. On the other hand, job-seekers in England have a very clear idea of positions they would like to fill and will usually choose employers on the basis of the jobs they are able to offer. In Japan, with such strong reliance on employers, it is natural that employees regard their companies as second homes — only a little less important than their own homes.

Wolfgang Schmidt, Export Sales Manager for Asia of West Germany's SKF Kugellager Fabrik GmbH, West Germany

He indicated that his assignment to a *sogo shosha* for the in-service part of the programme would allow him to study Japanese sales methods, management systems, and personnel training.

His circle of business contacts would also be expanded. Asked about working relationships with office colleagues, he stressed that he found them to be very skilled in their work. When they discuss a specific matter or problem, they have all the facts at hand and know exactly what they are talking about.

experience and that some elements of in Japan and to make recommendations by next February.

Preparing for the Future

Commenting on the importance of Japan-EC relations and the Scholarship Programme, Leslie Fielding said, "...an operation as modest as the Community's Scholarship Programme to Japan may seem of marginal rather than central significance. But I believe it to be useful and positive, not only on its own merits, but as a symbol of the wider understanding to which both Japan and the European Community aspire."

The EC Delegation head added "... Seeds are being sown today which will come to fruition only in the next 10 or 20 years. But we hope that the cumulative effect of successive generations of these and other European scholars will be exponential and will create firm and lasting ties between European and Japanese industry. The scholars of today should be Europe's industrial leaders of the future. So the importance of their 18 months in Japan at this formative stage in their careers cannot be overestimated."

LIST OF PARTICIPANTS EC SCHOLARSHIP PROGRAMME		
Nationality	Name	Japanese Host Company for "In-House" Training *(Hosted by a <i>sogo shosha</i>)
Belgian	Stephane SOMSIC	Daiel Inc.
British	Michael RATCLIFF	Sumitomo Bank
	*Linda J. GALE (Miss)	Mitsubishi Research Institute
	Edward LEAMAN	Isetan Co., Ltd.
	*Paul MANZI	Sumitomo Corporation
	George MORTIMER	Gakken Co., Ltd.
Danish	Kent DAHL	Alpha & Associates
Dutch	Johannes SCHELTINGA	Industrial Bank of Japan
	KOOPMAN	GK Industrial Design Institute
French	Vincent DESCOURS	J. Osawa & Co., Ltd.
	Robert DU MARAIS	MIPRO, Manufactured Imports
	Stephane PECHMAJOU	Promotion Organisation
German	*Peter CHIVARI	Nomura Research Institute
	Manfred KIRFEL	Toyo Motor Co., Ltd.
	*Verena MOLL (Miss)	Toyo Linoleum Mfg. Co., Ltd.
	Wolfgang ROTH	Victor Co. of Japan, Ltd.
	Wolfgang SCHATTZ	Mitsubishi Corporation
Irish	*Wolfgang SCHMIDT	Densiti Incorporated
Italian	J. Desmond O'FLYNN	Japan Steel Works, Ltd.
	Basilio BUFFONI	Marubeni Corporation
	Nadia GALLI (Miss)	Yasukawa Denki Co., Ltd.
	Rocco Maria MAIO	Hirata Kiko Co., Ltd.
	Cesare TURCO	Tokio Marine & Fire Insurance Co., Ltd.
		Meiji Mutual Life Insurance Co., Ltd.
		C. Itoh & Co., Ltd.
		Suntory Limited
		Mitsui & Co.
		Densiti Incorporated
		Mitsukoshi Ltd.
		Nomura Securities Co., Ltd.
		Dai Nippon Doboku Co., Ltd.
*1st Group (1979 - 81)		
Belgian	Robert VAN BEL	J. Oshawa & Co., Ltd.
	*Léon DE SCHUTTER	Toyo Menka Kaisha Ltd.; Japan Machinery Exporters' Association
	Erik FAMARY	Mitsui Shipbuilding & Engineering Co., Ltd.
British	William EDDIS	Nomura Research Institute
	David HAYWOOD	Daichi Jitsugyo Co., Ltd.
	Jonathan NASON	Nissan Motor Co., Ltd.
	Colin YARKER	Asahi Glass Co., Ltd.
French	Solange BAUDOUIN (Miss)	The Sumitomo Bank, Ltd.; The Daiwa Securities Co., Ltd.
	Didier BIRON	Toshiba Corp.; JGC Corp.
	Jean-Luc DIEBOLD	Nissan Motor Co., Ltd.
	Denis DUCHESNE	Sumitomo Corporation
	*Yves GIRAUT	Marubeni Corporation
	*Jean-Yves GOURLON	Nichimen Co., Ltd.
	*Jean-Luc SCHILLING	The Bank of Tokyo, Ltd.
German	*Regis TEIZIER	Kametatsu-Gosho, Ltd.
	*Horst BAUER	Mitsubishi Corporation
	*Rudolf FILGERS	Nissho Iwai Corporation
	*Hedda LUBBERS (Miss)	Mitsui & Co., Ltd.
	Richard SCHNEIDER	The Mitsui Bank, Ltd.
	John BYRNE	TDK Electronics Co., Ltd.
	*Alberto MELLONI	C. Itoh & Co., Ltd.

help his colleagues in Europe and friends in Japan to get to know each other better. When asked whether it was likely that the *sogo shosha* pattern of doing business would be adopted in Europe in the near future, he responded in the negative. He cited a number of European firms which were doing part of what the giant Japanese general trading companies were doing — such as exporting complete plants, arranging financing, and exporting a multiplicity of products — but stressed that European organisations and systems were quite different from those in Japan and that the *sogo shosha* were unique. At the same time he noted that Europe could learn some things from the Japanese ex-

perience and that some elements of in Japan and to make recommendations by next February.

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INDUSTRIAL COOPERATION



Mr. Jean Pierre Bouyssonnie
President of Thomson-Brandt Group

The current status of relations between the European Economic Community and Japan is not very satisfactory, at least for Europeans. The EEC's trade deficit with Japan reached \$10.7 billion in 1980 and rose over 30 per cent during the first 7 months of 1981. These figures alone underscore the urgency of solving this economic problem.

In today's world economy, industrial cooperation has become a vital necessity. Cooperation can be imposed from the outside: For example, NATO's programs for Europe and the United States, in which the governments themselves instituted the rule of fair return, with each nation's industry receiving orders proportional to its government's share of the total financial burden of the program.

Another example is where the initiative of industry itself is behind international cooperation. Various motivating factors may be involved, but they all come down to the desire to take best advantage of possibilities offered by the international exchange I have mentioned. Frequently, industry is anxious to spread the costs of research and development over the broadest possible market, and the best way to do so is through cooperation with its international partners rather than confrontation.

Whether in an institutional framework or on its own, for many years European industry has engaged in industrial cooperation and sought to expand its scope.

In the case of the electronics industry with which I am most familiar, Research and development programs have taken on huge proportions, and each company vitally needs the help of the others in the industry to remain competitive internationally. To varying degrees, this situation equally applies to many other industrial sectors.

In electronics it was primarily the defense programs which gave a strong impetus to industrial cooperation between Europe and the United States after World

War II. While this took place within an institutional framework, French and European industry capitalized on its scientific and technical achievements and a desire for reconstruction and development, to create and expand the electronics industries throughout Europe. The pace of cooperation subsequently accelerated greatly between European partners and between Europe and the United States. The results were highly beneficial, not only for the companies involved but also ultimately for the growth and balance of international trade and exchange.

I feel considerable thought should be given to these historical facts at a time when an improvement in relations between Japanese and European industry has become such an urgent necessity.

It is worth noting that we have not always engaged in cooperation with American industry solely for historical reasons. Instead, a European country such as France had more to gain from cooperation with a country having a strong position in a specific area. Today, as we all recognize, Japan too has acquired a high level of expertise in many particular fields.

Subcontracting is a special type of cooperation as is the creation of customer-support operations to develop local market potential abroad. These operations may indeed help improve trade and exchange, particularly with developing countries. But cooperation between partners which are too far apart in terms of their achievements and capabilities inevitably contains the seeds of discord. There can be no true sharing of interests in such circumstances, and the benefits flow in but one direction. For both sides to be equally motivated, there must be a desire to avoid confrontation in exchange for cooperation. Since the levels of achievement in the various areas are never the same, cooperation constitutes a test of the credibility of the partner which is the less advanced of the two at the particular time and in the area in question.

We now arrive at the heart of the problem of industrial cooperation between Japan and Europe. There are two reasons why we should broaden cooperation at this time. First, the number of industries have been increasing on both sides. Second, the technological capabilities of Europe and Japan are rather similar. For France, this situation is illustrated by the fact royalties from the licensing arrangements with Japan show a clear surplus in our favor.

We can only hope that industry will take advantage of the numerous opportunities for cooperation which have arisen and can be expected in the future. At the same time, we feel confident the government agencies involved will recognize the importance of these opportunities and do everything in their power to support and encourage them.

Unfortunately, some obstacles impede such efforts. While cultural and linguistic aspects probably play an important role,

the current business climate itself is creating barriers. Japan's remarkable industrial and commercial achievements in certain areas have created a dramatic situation in the corresponding sectors in Europe, thus making cooperation difficult.

We must overcome this difficulty, however. While we can ask the Japanese government and Japanese industry to understand Europe's problems, European industrialists must also be willing to meet them partway and adopt a new, dynamic approach to make cooperation a reality.

It is generally felt that Europe, Japan and the U.S. are the three main poles in the free world in terms of industrial activity, and in the sizes of their respective markets. The ideal solution undoubtedly lies in establishing an equilibrium between these poles which would stimulate new cooperation in many fields and contribute to the stability of the world economy.

Unfortunately, in achieving this goal, Europe faces a major handicap because it is divided into many separate units. The officials at the European Communities and the Commission in Brussels, in particular, have fully understood this problem. They are engaged in the tremendous task of making Europe a homogeneous entity in economic terms, able to stand on an equal footing with the United States on the one hand, and Japan, on the other. I might add that, by placing special emphasis on areas such as industrial research and development and certain sensitive sectors such as information technology, the Commission has demonstrated its desire to make a contribution to the future and to the very equilibrium I have discussed.

Achieving these goals takes much time and effort. European and Japanese industry is currently involved in a certain number of cooperative undertakings and projects. With the exception of certain special areas, the scale of these operations is still clearly modest compared to the capabilities of the industries involved.

It is my hope and desire that the problems we are now facing will not sour the climate for cooperation. We all know it is industry's role to provide the impetus for the economy, but we also know industry's prime duty is to be realistic. This realism may slow the pace of improved cooperation, but it is also a guarantee of the success of this cooperation.

As chairman of one of Europe's leading industrial firms, I strongly believe that, through a true commitment to the above goals and a determined effort to solve short-term problems in order to lay the groundwork for long-term results, we can gradually establish a reasonable equilibrium in the exchange among the world's leading industrial poles, the United States, Japan and Europe. This equilibrium is the key to sound economic conditions internationally and, in the final analysis, the very survival of the free world.



Mr. Akio Morita
Chairman of Sony

to be able to lead a better life.

However, one generation of technology or possibly two will need to break out of our present dilemma. We must develop new technology based on concepts entirely different from those we have known. Industries must bear enormous costs to create this new generation of technology.

Moreover, research and development costs for these ambitious programs will far exceed the capacity of any single business enterprise.

As such, I believe that the future happiness and prosperity of human society calls for cooperation in R & D that transcends the bounds of single corporations or even nations. The concorde project between France and Britain and the A300 airbus project between France and the other European nations are examples of this kind of transnational cooperation.

Generally speaking, the most important task in promoting a cooperative R & D project is to define its target or goal. Decisions on how best to concentrate human, material and financial resources will determine factors for the success or failure of a project.

One reason for Japanese industry's success lies in its ability to read the future of the market.

While Japanese industry has been absorbing new technology from overseas it has also developed technology of its own. Even in the world of arts where utmost importance is attached to creativity — artists such as Picasso was influenced by Lautrec, and Beethoven by Mozart, before they created their own arts. We have been striving to be Picassos and Beethovens in electronics. Some people in the West criticize Japan as lacking in originality and copying Europe and the U.S. Such a perception gap leads to some of the big problems we have today. In future industrial

cooperation, it will be essential to share an awareness of the numerous difficult problems that mankind faces.

I believe that both European and Japanese industries realize this. But first, they must establish a dialogue and understand their common targets before they can try to cooperate. Even competitors should be ready to exchange information on R & D with an open mind. This means countries should cooperate to promote energy-saving in R & D as well as increase productivity.

Nevertheless, each enterprise must decide for itself how to use such basic development technology and what shape the final product should take. This is essential for the maintenance of free and fair competition in the market place. We must uphold the principles of free competition in a free economy, even while we vigorously pursue our goal of cooperations in technological developments.

It is regrettable that we often find things taking exactly the opposite course. For example, in my own field of electronics, individual enterprises vie with each other in R & D, but try to take the easy way out when producing and marketing the final product, by cashing in on technology developed by others. A typical example of this is the OEM business. OEM can be one form of industrial cooperation but it could undermine the potential technology of the enterprise that orders OEM products. An enterprise can strengthen its technological power for development if it regards ordering OEM products as a step towards self production. But if it relies on the supply of OEM products for a long period, it may prove quite dangerous.

It is with this in mind that I would like to advocate for the coming generation a new form of industrial cooperation in R & D between Europe and Japan or even on a world wide level.

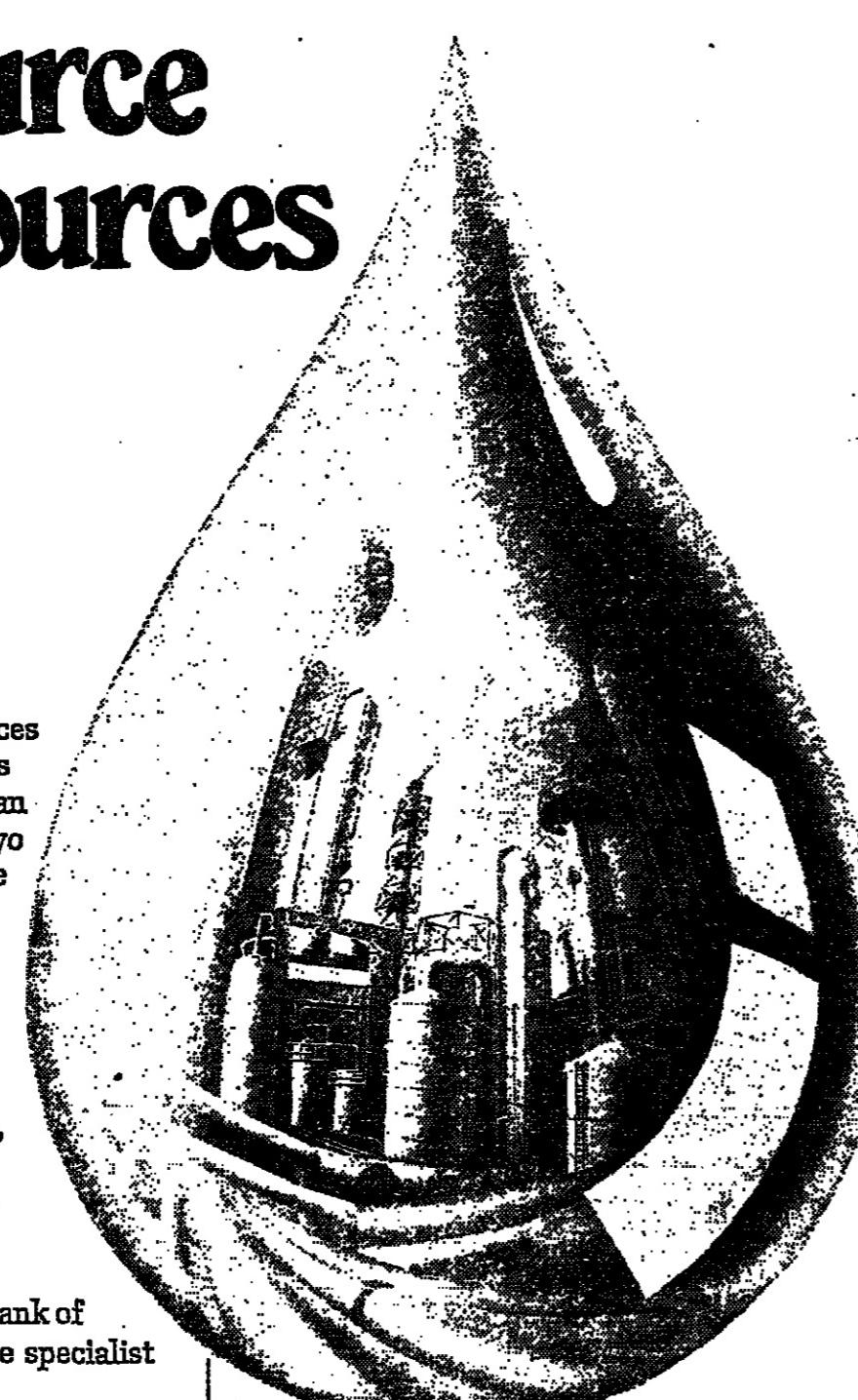
Reassessment of global resources has been underway since the major oil price hikes and oil export restrictions imposed by producing nations during the 1970s. At the same time, the world population has continued to grow at a frightening rate. Taken together, these factors have led to serious reflection on the shape of industry today.

The term "Post-Industrial Society" can be seen as an expression of these developments. Behind it lies an awareness of the limits of technological innovation and development, and an increasing loss of confidence in technology itself.

I believe this new pessimism is badly mistaken. Rather I see the need for technology increasing all the more in the years ahead. As the global environment becomes less hospitable to human life, technology becomes a key for man to continue to live happily on the planet, and for more people



A resource for resources



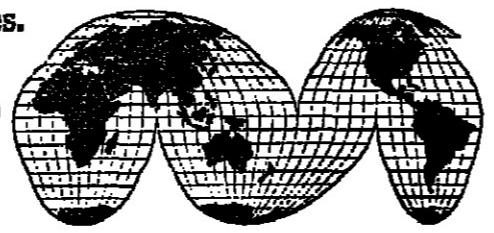
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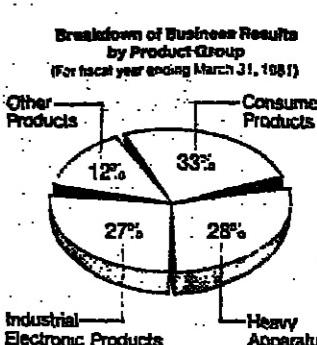
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5-Year Growth of Consolidated Net Sales (Year ended March 31)

	(US\$ million)
1981	9,332
1980	8,469
1979	7,570
1978	6,688
1977	6,152



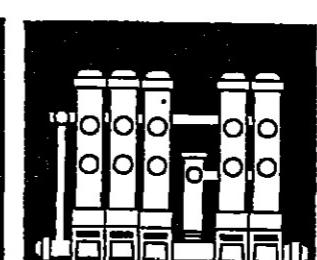
Consumer Products

Main Products

Hause Appliances: microwave ovens, refrigerators, air conditioners, vacuum cleaners, food processors, electric fans, washing machines, dish washers, toasters, clocks

Video, Audio Equipment: colour TVs, video tape recorders, video cameras, hi-fi components and accessories, radio cassette recorders, clock radios, portable radios

Lighting Appliances: fluorescent lamps, incandescent lamps, special incandescent lamps (halogen/sealed beam)



Heavy Apparatus

Main Products

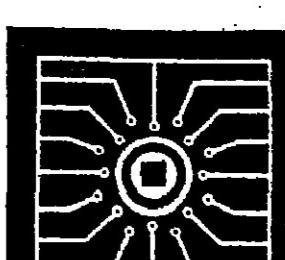
Nuclear Equipment: fast breeder reactor equipment, boiling water reactors, nuclear turbines and generators

Transportation Equipment: electric/diesel/battery locomotives, electric coaches, escalators and elevators

Power Equipment: hydro/thermal/electric generating equipment, geothermal power generating equipment, transformers, substation equipment

Industrial Equipment: induction/synchronous/DC motors, electric equipment for metal, paper processing

Industrial Measuring Instruments: digital distributed process control systems, X-ray, gamma-ray thickness/profile gauges, magnetic flow meters



Industrial Electronics

Main Products

Communication Systems: broadcasting systems, telephone systems, facsimiles

Information Systems: computers, word processors, data entry systems, computer peripherals & terminals

Business Machines: copying machines, calculators

Labour-Saving Equipment: mall processing machines, banknote processing machines

Medical Equipment: computerized tomography scanners, diagnostic X-ray equipment, ultrasound diagnostic equipment

Electronic Components: integrated circuits, magnetron tubes



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MANAGEMENT AND LABOUR RELATIONS



Mr. Karl-Heinz Briam
Member of the Board of Management
of Volkswagen

Management styles and labour-management relations are not governed by any legal or scientific rules, they are the expression and result of social and industrial development. Historical developments produced a wide variety of systems, institutions and mentalities throughout the world. And I believe there is a lot we can learn from each other, although I do not think we can copy each other.

In my opinion there is an unmistakable divergence of viewpoints in the highly developed industrial nations as far as management styles and labour-management relations are concerned.

For example, the Japanese principle of consensus, which is demonstrated in the system, bears traits which are similar to the German system of co-determination. It is based on the desire for cooperation instead of confrontation. One must keep in mind, though, that the emotional factor is important in the ringi system, as the rational element plays the role in the system of co-determination.

In Japan and Europe are making great efforts to make the best use of labour. Companies everywhere are realizing that cooperation rather than authoritarian management is more effective. We want people to identify with their work and not feel alienated because work is an integral ingredient of human existence.

From a western standpoint conflicts are table as long as people have differing interests. But if it is the task of management to settle these conflicts and alleviate tensions,

then we should draw attention to a fundamental difference in the Japanese style, which is without doubt based on a sense of obligation on everyone's part to achieve harmony. When tensions arise, the manager alleviates them at an early stage. An employee has the right to be heard, to make his views known to his superior in good time, so that he does not experience any feelings of frustration. The manager has the task and obligation of achieving economic success compatible with market conditions, but he

must also have a grasp of the social dimension.

Profit maximisation is no longer a company target but rather a pre-condition for attaining company targets, such as supplying the market, fulfilling the demands made by society, offering a fair return on invested capital, safeguarding the material existence of employees — in fact providing conditions in the factory and in the administrative field that are conducive to human self-fulfilment.

Experience shows that performance almost always increases proportionately to the degree of integrating individuals into the economic process according to their nature, that is, by making demands on their intellectual potential.

In the West, conflicts between labour and management gave rise to trade unions which fought for their members' interests as well as encouraged them to reflect on their existence. In Japan, trade unions did not become established until 1945. Nonetheless, Japanese trade unions have spared no effort at defending their members' interests, and have operated most effectively at factory level.

Japanese trade unions have also discovered the strike medium while still retaining the medium of dialogue. European trade unions still resort to strikes today, but at the same time they are increasingly prepared to engage in dialogues with their management.

Our epoch is characterized by high technology and basic changes in the relationships of all those involved in the production process. These changes, however, do not eliminate the need for competence and responsibility in decision-making.

The manager of today must stand by a policy which is socially responsible and economically sensible. Most leading European companies have a distinct hierarchy within the management. The main task of top management personnel is to develop an efficient system, setting targets and drawing up strategic plans.

Naturally the Japanese top manager also sets his sights on specific targets. But his principal role is clearly to maintain harmony at managerial level and to create the kind of atmosphere in which a task can be performed well.

The European Manager is the head of a team. The Japanese manager, however, appears to us to be the promoted of a group, which makes important decisions in accordance with the principle of consensus. This system is certainly more time-consuming, but the advantages are obvious: accuracy of decisions, a high degree of acceptance among those concerned, and therefore a high level of efficiency in implementing decisions. These are, therefore, the major differences in European and Japanese styles of management.

Of course there are many indications in Europe that management is beginning to put greater emphasis on the principle of cooperation. A co-operative style of management is the search for the Japanese principle of consensus. And consensus should

also be extended to the representatives of the employees. It is impossible to manage a company without continual contact with those chosen by the work-force to represent their interests. It is not therefore a question of whether communication takes place within the company, rather, it is how it takes place, and with whom.

In most European countries, and also in Japan, trade unions are the negotiating parties. In the Federal Republic of Germany, however, works council members, who are elected by the entire work-force, are by law also empowered to participate in negotiations. Of course tensions and conflicts will continually arise, but what is vitally important is that we evolve a sensible strategy for settling conflicts through general consensus. This implies a basic acceptance of the company's aims and its socio-political function by all those who are directly or indirectly connected with the production process.

The modern manager must strive to achieve this general consensus. Economic success depends as much on him as it does on technical innovations, on employee qualifications, and on product quality. General consensus also implies a belief in mutual success, not only economic success but success in the social sphere also. Consensus, as it exists in Japan, is clearly the result of historical developments. Europeans must comprehend that consensus is an economic and human necessity, and that institutional measures must be taken to provide for it.



Mr. Takashi Ishihara
President of Nissan Motor

There has recently been increasing interest overseas in the Japanese economy and in Japanese management. This has been on account of the remarkable economic growth realized by Japan through the 1960s and the relatively high growth rate and competitiveness it achieved even after the 1973 oil crisis.

I would like to offer a few of my thoughts on Japanese labour-management relations as an executive in the Japanese automobile industry.

Lifetime employment, a seniority-based wage system, company-based unions, and the Japanese decision-making process are generally offered as the distinguishing features of Japanese management. I, however, believe that the single most outstanding aspect of Japanese management is corporate vitality.

I see basically two sources of this vitality: one being the separation of ownership and management whereby managers are able to make decisions based on long-term company interest, free from the considerations associated with ownership. The other is the fact that the Japanese company tends to be well organized, from top management to ordinary employee, into an integrated group, motivated by genuine concern for long-term company growth.

It would be well to elaborate here on long-term decision making as it is practised in Japanese companies.

The democratization of Japan following the Second World War resulted in the separation of ownership and management to the point where, today, the bulk of most big companies' stocks is held by a combination of financial institutions, insurance companies, and business corporations. Consequently, there is almost no intervention in corporate management by specific capitalists, and managers need not be overly concerned with the short-term gain of shareholders. Managers are therefore free to manage as they see fit, concentrating on long-term company growth.

This important management feature is reflected in active long-term investments in plants and equipment. Drawing on the Japanese automobile industry for a specific example, brisk investment in plants and equipment enabled the industry to realize the extraordinary growth of the 1960s. Such investment continued even through the first oil crisis of 1973. To combat rising production costs due to soaring prices for oil and other materials, automobile companies invested heavily to rationalize operations and conserve energy. During this period, the industry satisfied Japanese government restrictions on exhaust emissions—the strictest, by the way, in the world, while at the same time developing fuel-efficient, high-quality automobiles to meet the changing needs of users. These efforts bore fruit as the Japanese automobile industry emerged from the second oil crisis with increased competitive strength in the international market.

The other source of Japanese corporate vitality I mentioned was the through organization of companies into integrated groups oriented towards long-term company growth. Growth. Rather than being mere corporate bodies, companies in Japan usually function very much as social entities—comprised of employees—and the perpetuation of the company is considered more important than reaping short-term profits.

Of course there are many indications in Europe that management is beginning to put greater emphasis on the principle of cooperation. A co-operative style of management is the search for the Japanese principle of consensus. And consensus should



management roles after long years of service. Japanese company presidents could be characterized as representatives selected from among all employees. This empathy between executives and employees encourages the human respect that is the fundamental principle of corporate management in Japan.

With employees basically identifying their own interests with those of the company, they are willing to strive actively for the good of the company.

Quality control circles and the suggestion system are typical of the voluntary and independent activities through which employees contribute actively to corporate management. QC itself originated in the United States as a means of statistic-oriented quality control; it was introduced into Japan immediately after World War II. In Japan, however, QC was not adopted merely as a means for improving productivity and product quality; it developed here in the form of a voluntary group which works to improve both work processes and results.

QC circle activities and the suggestion system yield important results—work-related improvements incorporating the original ideas of individual employees—and are more effectively implemented in corporate management. This also heightens employees' sense of participation in corporate management.

Recent years have also seen the extensive introduction of robots as a means of further increasing productivity and product quality. This trend has been especially pronounced in the automobile industry. Nissan's factory in Zama City is a representative example of a highly automated factory, with 96 per cent of the assembly of automobile frames being handled by robots.

I want to stress that our initial object in automating Nissan factories was to free employees from heavy and dangerous work. Robots were gradually introduced into the production system along with new car models. At the same time, the company began training their employees in a variety of skills at other workplaces, rotating them to other assignments which make best use of their respective talents. This way, a worker has better realization of his own abilities.

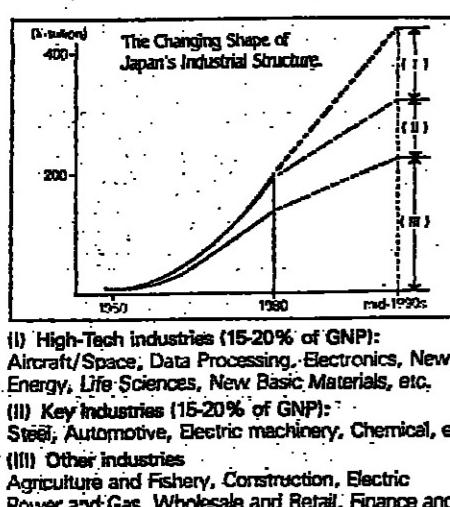
Behind the achievement of this corporate vitality are Japan's company-based unions. Since a company-based union consists only of employees of the respective company, the union members are strongly aware that the improvements in employee living standards are dependent on the prosperity of their company. Labour has cooperated in the smooth introduction of technical innovations, typified by robots, for promoting increased productivity.

Market functions work well in Japan today because this vitality supports intense competition between companies. This competition, in turn, contributes to that very vitality and brings still greater prosperity to the competing companies. I am convinced that this is essential for business prosperity.

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- Specifically, MITI itself intends to appropriate Y100 to Y120 billion over the next decade for R&D on next-generation industrial technology.
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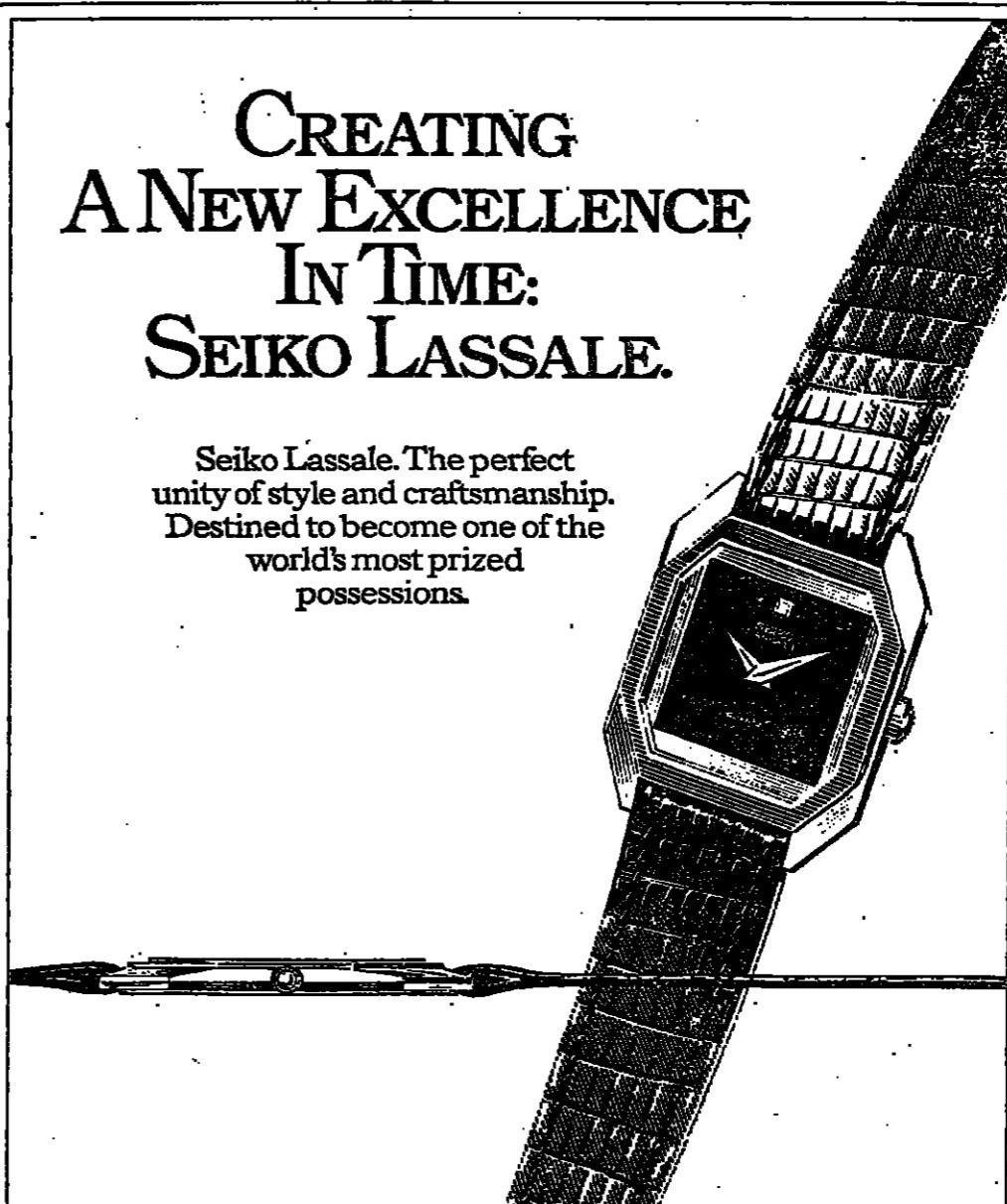
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WAYS TO MANAGE THE INTERNATIONAL ECONOMIES



Dr. Guido Carli

President of UNICE

At the moment, important world organizations forecast growth in the industrialized countries at about 2.5 per cent a year. All are assuming that between 1981 and 1985, the average inflation rates in Europe will be about 10 per cent and that the current balance of payment deficits will range between \$50 and \$8 billion dollars.

We live in a period of growing uncertainty, and forecasts are subject to an increasing probability of error.

These forecasts are based on the following assumptions:

- that the international financial system manages to finance the deficits in the balance of payments as estimated,
- that the differences in the rates of inflation are reflected in the rates of exchange,
- that the international trade transactions are not distorted by protectionist measures.

Further financing of the deficits of developing countries is complicated by the fact that an undue proportion of indebtedness has been incurred by a relatively small number of developing countries—between ten and twelve—two of which, Mexico and Brazil, account for one quarter of the total. According to estimates by the Morgan Guaranty Bank, the interest to be paid by 12 non-oil-exporting developing countries in 1981 will be 25 billion dollars, that is, 17-18 per cent of the value of their exports.

To meet this situation, international finance market should continue to refine existing recycling mechanisms. Nonetheless, private financial institutions are increasingly in danger of becoming over-committed to high risk countries, so there is a need for official bodies such as the IMF and the World Bank to ensure that poor countries get appropriate assistance. Regional development banks should also play a bigger role in financing such imbalances.

The great differences between monetary conditions, interest rates, rates of exchange, and rates of inflation in the various industrialized countries have given rise to considerable movements of capital which only make the internal economic and financial problems worse.

The monetary authorities of the EEC are faced with the dilemma either to adapt movements in their money supply to that of the United States, and coordinate interest rates with those in that country (thus cutting out destabilizing factors on the foreign exchange market) or to conduct separate, independent monetary policies, allowing greater fluctuations in the exchange rates of community currencies with the dollar.

The harsh, and often unexpected, fluctuations in the dollar hamper international trade; they can trigger off changes in the price of oil, and upset intervention policies within the EMS. One must then widen the margins of fluctuation of community currencies, or adjust parities, or both. The decisions taken on 4 October were the consequence of this situation.

The situation requires that member countries of the EMS should have as unified a policy as possible towards the dollar. Otherwise, fluctuations in the dollar will upset relations between the European currencies and jeopardize the stability of the system. On the domestic front, the working of the system calls for stable policies aimed at achieving more compatible economic performances by member states. In fact, present developments are disquieting.

On the one hand we have countries such as West Germany that rely for their continued development on the free play of market forces, and on enterprises capable of meeting international competition on domestic and international markets.

On the other hand, there are countries like France which believe in protecting employment in productive sectors, and restricting the openness of their markets for foreign trade.

These differences in political philosophy make it difficult to proceed with the close coordination of economic, monetary, and budgetary policies that is required.

The international financial system is going to become less able to finance the current payment deficits of the developing countries. The need to reduce the deficits could mean lower growth rates, which could give rise to social and political tensions.

High rates of inflation will go hand in hand with great differences in the degree of inflation between countries. If exchange rates are not properly adjusted to reflect the difference in price levels, they will distort trade and induce nations to resort to protectionist measures.

Resorting to monetary policies to control inflationary phenomena will mean that interest rates will fluctuate around high levels, and the freedom of funds to move from one country to another will destabilize exchange rates.

At a time when most industrialized countries are undergoing a structural adjustments to new international competitions it is essential to introduce measures to improve supply. This strategy, whose prime aim is the struggle against inflation, implies:

UNICE therefore asks for equal treatment on the Japanese market. This does not only concern the EEC, but also applies to Japan's other, equally important, trading partners.

I believe the Japanese government and business circles are aware of the need for lasting solutions which would really improve trade relations between the EEC and

Japan. The recent visit to Europe of a mission headed by the President of the Keidanren illustrates this. The declaration of Mr. Tanaka on 14 July 1981, moreover, which echoed an earlier one by Mr. Ushiba in 1978, is very interesting. These promises, however, will not mean much unless followed by practical measures giving tangible results.

It is our duty, and our interest, to hold out against protectionist pressures, and to maintain the multilateral trade system in good shape to ensure that the economic situation does not worsen.

Restrictive measures that have already been applied in certain sectors could provoke reprisals, and one does not know where all this would lead.

The right approach must be to restructure at home, and consult at the international level. Since interdependence is the key to the multilateral trade system, states must bear in mind the need to have compatible overall aims and policies to keep the system going.

European industry, through UNICE, is backing up the European Commission to resist demands for protectionism by member states. However, efforts made by the EEC to keep their markets open to non-community imports do not make sense unless matched by similar efforts by other industrialized and developing countries.

The whole multilateral trade system can only be kept going if trade relations take place in conditions of normal competition with reciprocity.

No industrialized country should practise a trade policy aimed at shifting onto other industrialized or developing countries its share of the burden created by the OPEC surpluses.

While making due allowance for Japan's problem in having to pay for its energy supplies, its raw materials and its foodstuffs, the Community and European industry are deeply concerned about Japan's ever-growing surplus in its trade with the EEC. In 1980 the Japanese surplus amounted to 12 billion dollars, and prospects for 1981 are not at all good, since the Community deficit with Japan over the first seven months of 1981 rose 30 per cent compared with the same period in 1980.

European firms are trying to step up their exports to Japan, but these efforts will remain fruitless unless Japan provides, which it does not do at present, market access, in terms of import policy and foreign investment facilities, comparable with those offered by other industrialized countries.

With sluggish economic growth prevailing throughout the world, however, many industrially advanced countries confront dilemmas of how best to combat inflation and unemployment. This is leading to protectionist trends in some of those countries. Our free economic system is, in a very real sense, facing a serious test.

It is vital, then, that we find a way out of the vicious circle of inflation and unemployment and reaffirm the principle of free trade. At the same time, we must revitalize the world economy and provide a stable, long-term prosperity. The cooperation of every country will be essential to achieving these goals. The world economy is now beset by stagnation, a continuing upward price spiral, rising unemployment, and balance of payment difficulties between countries. Every country faces the

task of fighting inflation and reducing unemployment, thus creating an environment for protectionism.

The two oil crises were the main causes of the stagflation we are experiencing now. Sudden substantial jumps in oil prices have given rise to strong inflationary pressures, leaving countries no other recourse than to adopt tight money policies to arrest inflation. At the same time, the shift of incomes to the oil producing countries is functioning as a major deflationary factor.

Japan has managed to sustain relatively good economic performance despite these difficult circumstances. I believe that this has been due largely to two basic factors. One is that Japanese companies, with their vitality, have continued active research and development and investment in plant and equipment to raise productivity and make factories more energy efficient. The other is that labour, free from expectations of rampant inflation, has settled for moderate wage increases.

Oil price rises, however, are not the only causes for stagflation. It can also be traced to structural factors inherent in all the afflicted countries, including rigid patterns of wage settlement and declining productivity due to slackening investments in research and development and plant and equipment. These structural factors must be remedied if these countries are to extricate themselves from their economic plight.

Many of the industrially advanced nations are now making new efforts to improve their supply of products. They are promoting research and development, encouraging plant and equipment investments, trying to increase productivity, and promoting the positive adjustment policy (PAP). We look forward to the fruits of these endeavours.

Given present difficult economic conditions, business and labour in many countries are spearheading protectionist efforts to shield sluggish domestic industries from the proliferation of imported goods.

Countries may serve their domestic producers' short-term interests by imposing trade restrictions. The countries will face serious mid- and long-term problems, however, unless they introduce measures to improve supply of products and make other industrial structural changes at the same time. Such restrictions would also hinder the economic development of newly industrialized and developing countries. The adoption of trade restrictions would therefore ultimately have a negative impact on the entire world economy.

At the Ottawa summit in July, we reaffirmed the importance of liberal trade policies in revitalizing the economies of the leading industrial countries. We must reject protectionism—which is inflationary and, in the long run, diminishes industrial vitality—and maintain and fortify our free-trade system. These efforts are absolutely essential, not only to revitalize our own economies, but to develop a stable world economy. We should all be aware of this necessity and actively

promote adjustment policies to upgrade our respective industrial structures.

Energy problems remain a major constraint on our economic growth. All countries need to further intensify their efforts to conserve energy and develop alternative energy. They should work to diversify their energy supply sources while at the same time maintaining a dialogue with oil-producing countries.

At present, world demand for oil has eased and prices are steady. This is because countries have built up their oil stocks. They are conserving energy as well as developing alternative energy such as nuclear energy, LNG, and geothermal energy. Even this much progress underlines the importance of countries cooperating in these areas.

Having endured two oil crises, non-oil-producing developing countries in particular have accumulated huge debts. These countries' import bills have risen sharply as they have had to pay more, not only for oil, but also for the manufactured goods whose prices have been pushed up by oil price hikes.

They continue to pile up current account deficits to the point where some are having serious difficulty raising the funds to repay their debts.

The economic failure of these countries would have grave consequences on world trade and international finance. In order to help them with their debts, we should facilitate the smooth recycling of oil money, primarily in private markets. Financial assistance should also be granted through international agencies, and governmental-level economic cooperation.

These countries, of course, must first help themselves. Their economic stability, however, affects the healthy development of the entire world. Developed countries, therefore, must fully realize this and give them support.

Finally, I wish to mention that Japan intends to actively cooperate with all countries, developed and developing, to resolve the problems facing the world economy. For that, we will have to endeavour to achieve economic growth centred on domestic demand, promote positive industrial adjustment, and work to establish a mutually beneficial division of labour with our trading partners.

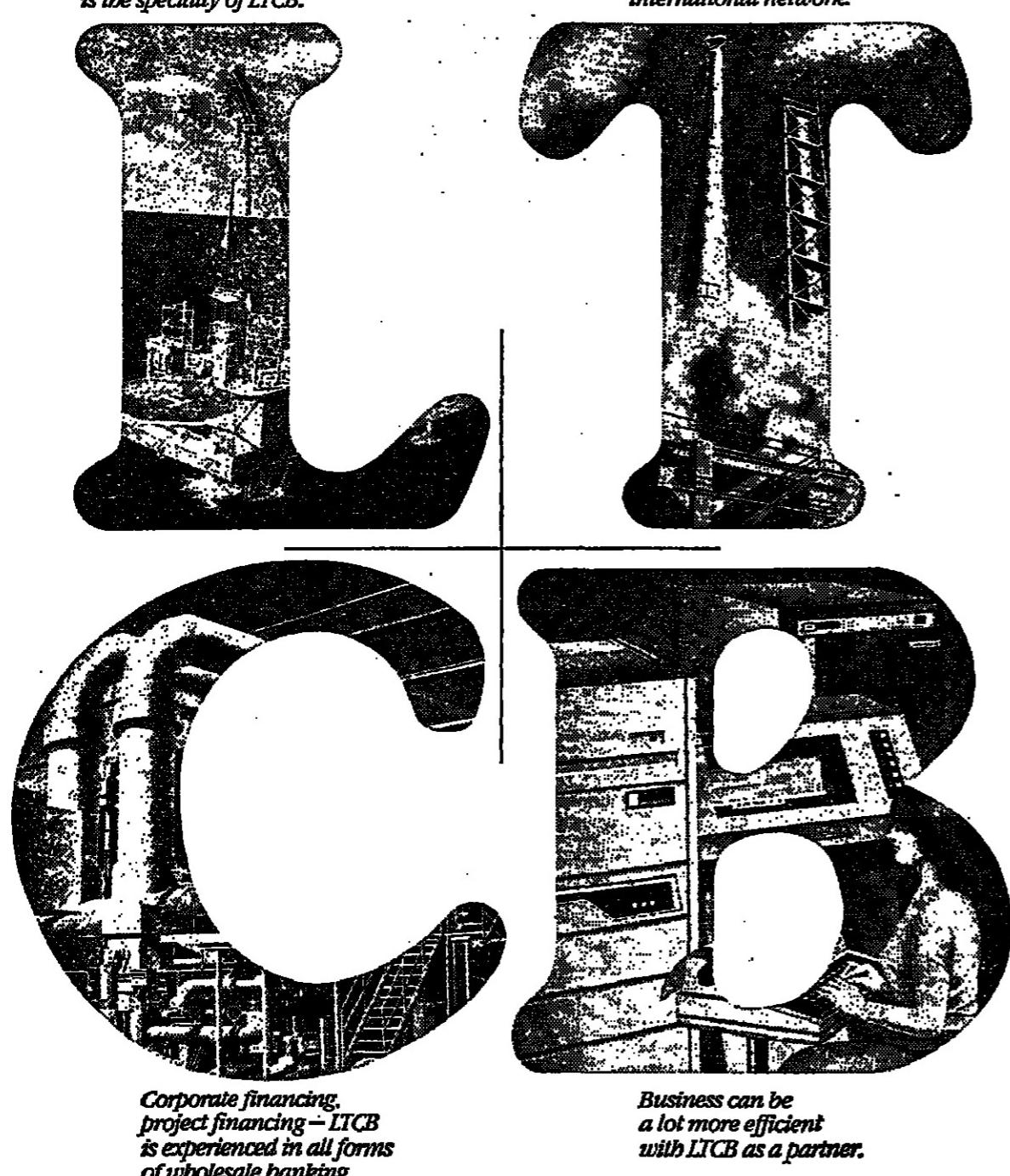
Along with the stepped-up promotion of industrial and technical cooperation, the expansion of more trade will be essential to realize these goals.

Japan is one of the countries that benefits the most from the stability and development of the world economy. Moreover, our country is in a position to contribute greatly, through its own economic growth, to that very development.

I am convinced that the maintenance and expansion of smooth economic relations between the EEC and Japan will be conducive to the development of our free trade system and thus to the world economy as a whole. I hope that we will continue our nestling efforts on behalf of deeper mutual understanding.

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ECONOMIC DEVELOPMENT AND CHANGES IN SOCIAL ATTITUDES



Dr. Jacques Machizaud
Councillor of Rousset - Uclaf

A group of Japanese visiting Europe by declared themselves greatly surprised to find so many people in Europe like them: "We Europeans must take our model." The Japanese had gone by European advances in social security systems, annual pensions, trade union pressures, and national age.

It is currently fashionable for Europeanists to preach the virtues of the "Japanese model" — the Ringi system, of consensus, and "Quality Circles". A reaction of that group of Japanese I serve as a valuable reminder that may also have something to learn from Europe.

Though we have different social and cultural systems, there are certain things that teach each other about ways of life up to the challenge of current world trends.

Of course, we have to consider that our ideas are very different.

It appears to us that we have kept a better hold of ancient traditions; A visitor to Japan finds the living evidence of customs that are centuries old yet do not seem out of place in an advanced industrial society.

Europe, on the other hand, many old customs have been lost, local customs and ways have vanished.

Industrialization often cut people off from their roots and rapid growth of big cities has destroyed ties and religious observances.

Japan, as far as one can tell from figures, people seem to live in harmony:

expectancy (78 for women and 73 for men) is higher even than in Scandinavia, infant mortality is less than 9 per cent, twice as low as it is in the United States. Crime rate is falling (down 50 per cent between 1948 and 1978), workers are in their jobs, and European-style strikes, where people actually stop working, are virtually unknown.

Ninety-one percent of the population consider themselves "middle-class". Who could wish for a harmonious society than that?

It has made this "Japanese miracle" possible? Sociologists explain that Japan managed to retain certain characteristics of a tribal society: communal

feeling is more highly developed, and the family better insulated from outside pressures.

The labour force in Europe is much less homogeneous than the Japanese one. For years there were labour shortages, and a large workforce was drawn in from poorer neighbouring countries and even from overseas.

But since the first oil crisis the rate of economic growth in Europe has plummeted with an immediate effect on employment. The problem is made worse by new types of automation and robot-managed production lines. There are now nine million unemployed in Europe, the highest in the last forty years. The effects on the economic, social and political situation could be profound, both within the Community itself and in those neighbouring countries which depend on it for much of their trade, or the foreign currency.

In these circumstances, public opinion in Europe has become highly sensitive to anything which seems to suggest that things may get even worse. So imports from Japan have become hot newspaper copy and favourite topic during parliamentary question time at both national and European level.

The variety of nationalities and cultures among our work force probably make it less unified through these difficult years. Yet we cannot solve our unemployment problem by sending home the immigrants; to do so would wholly "destabilize" a number of neighbouring countries.

The only thing we can do is press on with industrial investment to create new jobs. Our Japanese friends could step up their European investment in certain industries. This would transform Japan's image in European public opinion from that of an exporter of unemployment to that of a net provider of jobs.

In contrast to the situation in Europe, in Japan certain social factors, particularly the unity of the Japanese people and their skill in coping with a capricious environment subject to earthquakes and hurricanes, have apparently made it easier to manage the transition from feudal society to the Meiji period, and thence to a modern industrial society.

I believe, too, that Japan's high level of education is of crucial importance. A highly-educated workforce is able to cope with all the changes involved in the introduction of new technology. This is something we should bear in mind in thinking of our own education system.

But we too have a skilled labour force, which can adapt. I could give you several examples but since Mr. Morita is with us, I will mention one of these success stories: the Sony factories in France and the United Kingdom. Our workers are perfectly capable of adapting to Japanese production methods if need be!

But given that Japanese society has successfully coped with the change to an ultra-modern economy, while we in Europe still have a great deal of "adjusting" to do, is the situation really all that different? I do

not think so.

II. Economic development in Japan and Europe is likely to produce a certain amount of convergence between the two which is necessary if we really want our relations to develop smoothly.

We are both dependent on external sources for our supplies of raw materials and energy. Why should we not come together more often to try to find ways of solving these problems?

We are also faced with similar internal problems such as pollution or urban over-crowding. Unlike the United States, Europe and Japan are comparatively small, densely populated areas.

III. Despite the hopes I place in a certain degree of convergence between our societies, I think also there may be a risk that Japan might feel compelled to set itself apart from Europe and America and try to become the world's largest economic power.

First, the Japanese Institute of National Economy forecasts that by 1990 Japan's per capita GNP would exceed that of the United States (\$29,000 as opposed to \$27,730).

Secondly, there are now proportionately more research workers per head of the population in Japan than in the United States or Europe.

While one understands Japan's desire to harness all its intellectual and social resources to become a number one industrial power, it would be most worrying if this were to happen at the expense of international harmony. There must be a measure of reciprocity. Japan must acknowledge that the time has come to lower the last remaining import barriers in the areas where it is weak, and where Europe could compete effectively.

Does the desire to protect the interest of Japanese firms, for instance, really justify the delay in issuing import authorizations for important drugs which are common in Europe or the United States?

We are not convinced by the reasons Japanese authorities have given us for blocking these imports because all these drugs have already undergone the necessary tests in Europe or the United States and they are just as stringent as the Japanese tests. You are costing foreign exporters a considerable amount of time and money by shutting out their products because of minor differences in rules.

European chemicals or agricultural chemicals manufacturers run into similar problems, sometimes on public health grounds but also because of the complex Japanese rules and regulations.

Preventing foreign exporters from taking advantage of their strengths and allowing Japanese firms to go on with their policy of autarky is not the way to restore the trade balance.

Encouraging foreign investments in your country will put our relations on a firmer footing and improve communication between us.

As a European businessman I think it would be most unfortunate for Japan if Europe were to decline into a "second-rate group of countries" while I do not think

for a moment that it will, Japan could lose one of its best customers and potentially one of its most important partners in international relations.

I am convinced that a symposium such as this can help people in both Japan and Europe become aware of the need for closer cooperation to work out a series of industrial agreements so that we will have these firm bases on which to construct solid and mutually profitable links between us.



Mr. Gakuji Morita
Councillor for Mitsubishi Heavy Industries

1. CHANGES IN SOCIAL CONSCIOUSNESS

The Japanese social consciousness has changed dramatically over the last thirty years — almost as much as it did after the Meiji Restoration. Westerners say that we Japanese have a strong tendency to sacrifice our private lives for the larger group. That was true particularly before the Second World War. However, even at that time, the existence of the individual was not ignored. The Japanese had to work as a unit in order to catch up and become as prosperous as other western industrialized countries.

Two main factors brought about changes in the social consciousness after World War II. First, Japanese political, economic and Social structures were reorganized on democratic principles. Secondly, economic growth dramatically improved the material well-being of the Japanese people.

The average Japanese household today possesses about the same quantity of durable consumer goods as their counterparts in Europe and the United States. In fact more Japanese have electronic products such as colour TVs and VTRs in their homes than do their European or American counterparts. And we do not just buy domestic consumer goods either. Just walk into any department store in Japan: you will see Japanese consumers crowding around all types of fine products such as furniture, clothing, jewelry, ceramics, groceries, and liquor, imported from various parts of the world.

Japanese consumers still face one serious shortage, however. Limited land and a dense population has increased housing demand, but changes in lifestyles and the

family structure have made it very costly.

Economic development has also changed Japanese attitudes and values. More people are giving greater weight to free time and leisure. According to a 1978 Government social survey only 16 per cent of respondents value wealth and success, compared to 20 per cent in 1953, while 32 per cent emphasised the quality of life, 32 per cent higher than 1953.

Japanese consumers' scope of leisure activities has also expanded rapidly to meet these changing values. Japanese enjoy television, art exhibitions and musical concerts. Tourism thrives as do golf, tennis, and other sports. Traditional recreational activities as *Hokke*, tea ceremony, *Bonsai*, and *Go* enjoy a steady following.

Just as the Japanese like to achieve the perfect form in their poetry or their *Bonsai*, so they also try to create a perfectly coordinated industrial product. Japanese corporations have produced finished goods based on technology learned from the U.S. and Europe, implementing their production procedures and making intricate improvements. The success of quality control in Japan provides the best example of this process.

2. EMPLOYEE ATTITUDES TOWARD THE COMPANY

Although the social consciousness of the Japanese is similar to that of people in other industrialized countries, there clearly are some uniquely Japanese traits. One is the attitude of employees towards their companies. As you know, Japanese have a strong sense of loyalty toward their company, a fact that makes Westerners think the Japanese disregard the individual for the group. Furthermore, life-time employment, the seniority wage system, and company labour unions all foster company loyalty.

These systems date back to right after the Second World War. Then, labourers had to struggle to increase their earnings, but they also had to cooperate with management to keep the company afloat amidst the severe economic conditions.

Even now, there is no legislation governing joint labour-management decision-making as there is in West Germany. But most Japanese corporations have a system in which labour and management can exchange information and opinions on important managerial problems.

Even if there is disagreement, most Japanese corporations can maintain conciliatory and cooperative relations with their workers because labour unions acknowledge the fact that their existence depends on the company's existence. Without such a cooperative relationship, a company cannot succeed in Japan.

Furthermore, in Japanese corporations, even employees who have completed higher education begin their business career at the bottom of the ladder. Those employees with higher education, who have accumulated actual work experience, join the ranks of middle-level supervision and can be

promoted to management. The management people can therefore develop close working relationship with a wide range of employees and fully understand the nature of their duties.

Productivity in Japan today is very high. This capacity and effective quality control, depends largely upon this type of labour-management relationship.

However, Japanese corporations will face one great problem in the future. How can corporations maintain their vitality, as more and more employees move into the upper-age brackets? At present, the percentage of the population aged 65 or older is still only 9 per cent, lower than Europe or the U.S. By 1990, however, the figure for Japan will reach 11 per cent, and by 2000, 14 per cent, or the same as Europe and the U.S. today. The percentage of people over 55 in the labour force was 16 per cent in 1978 and will increase to 24 per cent by 2000.

The aging of the labour force, given Japan's customary system of life-time employment and wages based on seniority, will mean a huge increase in personnel costs. It will also lower productivity so that companies will have to rely on automation of operational methods and production facilities. Then work will have to be found or created for those employees who are no longer suited for the traditional workplace.

Some Japanese corporations have already begun to implement in-company education and training for middle- and upper-age-level employees to adapt to new technology and systems, and labour unions are cooperating positively in this effort.

3. MAINTAINING THE VITALITY OF MATURE INDUSTRIAL SOCIETIES

In a highly organized industrial society the individual's pursuit of happiness relies on an environment of previous social and economic growth. In order to maintain this, we must stamp out the present economic stagnation. And to do that we must implement technological innovations in a wide variety of fields. This makes increased cooperation among the industrialized nations all the more desirable.

There is still another social problem we shouldn't ignore: We cannot blindly delight in the fact that technological progress has produced robots and unmanned machines which free people from the toils of labour.

We should be aware that they also increase the possibilities of unemployment. In the future, Japan, like other industrialized nations, will have to shift emphasis from manufacturing to engineering and consulting. This way, the industrialized nations will be able to distribute more technology and services to the developing countries and help their economies grow, industrialized nations will profit, in turn, as the world market expands. Ultimately these efforts will serve to increase the material well-being of peoples throughout the world.

We would like to join hands with the people of the EC nations to pursue this course in the future.

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PANEL DISCUSSION



Mr. Naohiro Amaya
Adviser to the Ministry of International Trade and Industry

Amaya: After the World War II the United States and Europe signed the Atlantic Charter and institutionalized the existing international trade order. During the 1950s and 1960s, U.S. was the main pillar for free international trade, supported to an extent by Europe. Japan, which was slower to industrialize, lagged behind. Since 70s, however, the situation has reversed with Japan obtaining a competitive edge over other nations, followed by the U.S. This time, European industries faced difficulties. As more countries faced economic difficulties many industries became less supportive of free trade systems. Japan, as a leading economic power, has to support the free trade system, but it has not got the power that the U.S. had in the postwar.

The present world situation is still not as negative as it was in the 1930s, but if we leave the situation as it is, unemployment will rise and more people will become protectionist. Protectionism is somewhat like terrorism. A terrorist attack causes retaliations, and we start a vicious cycle. There's such a danger now and we must stop it. But it's impossible for Japan alone to uphold free trade principles. It needs a healthy Europe and a healthy United States. In our panel discussion, we would like you to suggest how we can open up the markets.



Mr. Paul Fabra
Senior Editorial Writer of *Le Monde*

Fabra: One mustn't forget that the system constructed after the war was a two pillar system. It was based on free trade and on the Bretton Woods monetary system. And Bretton Woods system was a condition for free trade because it was genuine monetary system. What we are living with now is a non-system. Under a genuine monetary system, interest rates and inflation rates didn't differ so much between countries. At present, the going spread between interest rates are provoking huge displacements of capital which have disruptive consequences. I totally disagree with the theory that the two oil shocks caused our current economic problems. Rather, it was the collapse of one of the pillars of the system, the Bretton Woods pillar. The first oil shock came after

two devaluations of the dollar and the ultimate collapse of the foreign exchange system. And the Arabs reacted to the collapse: the second oil also followed: a weakening dollar and the tremendous inflation wave caused by central banks in Europe and Japan buying billions of dollars. I think our discussions about EC-Japan relations could be healthier if we didn't stick to figures. Figures are important, but they can be distorted. For instance, we say, Japan is selling a lot of cars in Europe, and the Europeans aren't selling enough cars in Japan. Obviously the Japanese are buying Japanese cars for the same reason Europeans are buying Japanese cars — because of the competitive quality for the price. Since then we have been adjusting our industries. Without the Japanese challenge European car producers probably wouldn't have made any changes. Having said that, we must realize that the current situation is very serious. We're living in a world where conditions of free trade don't exist anymore.

But as even the theoreticians of free trade have argued, industries have to have protectionism for a while in order to surmount transitory difficulties. We obviously have to seek some kind of solution for the unemployment and disorders plaguing Europe. In order to permit free trade to survive we must together try to manage some kind of transitory solution to make things less difficult for the Europeans.



Mr. Yasuo Takeyama
Managing Director/Editorials
The Nihon Keizai Shinbun

Takeyama: Many changes — political, economic and cultural — have swept the world. And I can't keep but wonder if Europe isn't lagging behind them. At the Ottawa Summit, nations explicitly appealed for "need for change... changes in expectations about growth, in earnings, change in management relation and labour relations and practices, changes in pattern of industry, in the direction of investment and change in energy use and supply."

What kind of changes can we expect of Europe? You're still maintaining more trade restrictions compared with Japan. What kind of innovations in labour-management relations can we expect from you to strengthen competitiveness? In cultural information, the perception gap is wider than those between the U.S. and Japan. While Japan has painstakingly studied every aspect of Europe, the so-called European experts on Japan still have erroneous notions of Japan. Everything is moving very fast in all directions in Japan.

Otherwise Japan cannot live as a nation. And unfortunately, perception always lags behind realities. To narrow this gap, I sincerely hope the Europeans will try harder to understand fast moving contemporary Japan as your ancestors have done more than 400 years ago. I intentionally didn't touch on practical ways to reduce the undesired huge trade surplus Japan has with Europe... Because the uppermost problem depends not on technical cures, but on the basic recognition of what kind of world we want to build, and in which way we can cooperate for our mutual benefit.



Sir Julian Ridsdale
Chairman of the British-Japanese Parliamentary Group

Ridsdale: As a politician I have to deal with people who are unemployed. The present unemployment rate in certain constituencies in the north of Great Britain is now 20 to 30 pc — very high indeed — the kind of unemployment rates which started Hitler on his road to the fatal consequences, and the kind of unemployment which caused the nationalism of the 30s. Indeed this is what worries me. We've got to get back the vision of Bretton Woods in a statesman-like way. We've got to think of recycling the oil dollars. We've got to think of investments on a grand scale to get the imbalance right. The trade imbalance in Europe at present is dollars 40 billion a year. I know your country does things in big terms. You have created so many things in such a short time. I hope you will, not argue in petty ways about whether we should impose whisky tariffs or not... but think of serious problems that affect the world. Unless world leaders face up to the reality in world trade and gets the system going again, we shall go back to the protectionism which all of us are trying to prevent.



Mr. Tadahiro Matsuo
Chairman of Marubeni Corporation



Matsuo: I'd like to comment on some existing problems.

1. When you say the Japanese market is closed, you often tend to think of very specific cases and then apply it to the general picture of how things are here. We'd like you to be more specific in your definitions and deal with each case differently. We also hope you will make better use of the Japanese external trade organization (Jetro) which is enthusiastic about solving your problems.

You mentioned difficulties in the pharmaceutical field. We share your feelings about procedures which are often troublesome. But they fall under the pharmaceutical law, different from ordinary import regulations. Even in the United States have strict FDA regulations. So these conditions aren't just peculiar to Japan. Regarding tariffs on whiskey and biscuits — we hope this matter will be taken up by the Government.

2. Import of capital goods and machines. Right after the war Japan was importing a lot of machinery from abroad, but since it has restructured its economy, it has shifted to production under licensing. However, it is still importing those ones not suitable for licensing.

European exporters unaccustomed to Japanese market understandably find it difficult to penetrate the market. However, recent rationalization and simplification of the distribution system has made it a lot easier, although the system differs with different products. So we hope you will make more effort to understand the system. We don't want you to think that the complex system applies to every industry. We should promote technological and investment exchange and cooperate in third markets. We can do this on government level and through private organizations. This way, Japan and Europe could complement each other in helping developing countries. It's significant that we've been able to conclude agreements on government insurance systems with Belgium, United Kingdom, France and Italy. We hope for more opportunities where we can work in a consortium in third markets. The amount of contracts involving Japan-European consortia amounted to dollars 1.6 billion.

The trend is increasing, and we hope this cooperation will continue.

Takeyama: I think the yen should be about 180 to the dollar to rectify the balance of payments disequilibrium. But this may be difficult because of the high interest rates in the U.S. The U.S. director general of Budget and Management office predicted that U.S. Federal Government deficits may reach dollars U.S. 100 billion by fiscal year 1982. I would like the Japanese Ministry of Finance to vigorously liberalize interest systems. One area for increasing imports is in aircraft and defence equipments. I hope Europe will provide even more competitive terms than those provided by the U.S. Export-Import Bank to export aircrafts. As for cutting Japanese exports to Europe, I'd like to think some Japanese industries are courageous enough to adopt voluntary restraint. But on one condition: that the other party won't extend it beyond the agreed period.

Many Japanese may oppose my idea, but one other suggestion is to adopt a unilateral export charge. Japanese exports should be levied with a surcharge. The revenue from export surcharge should be used for research and development and new global projects such as the second Panama canal.

Amaya: In summary, the economic situation in Europe is very serious and there is danger that it will become increasingly protectionist. We must take a look at the "fire" that's started in Europe, and we must come up with urgent means to counteract the fire. We have to find ways cooperate in industry. We should consider what the yen exchange rate should be and how Japan should increase imports.

Wellenstein: As far as I can see, the United States also seems to be having problems penetrating the Japanese market. The trouble therefore seems to lie in non-tariff barriers. I agree that much more effort has to be made by Europeans and Americans to enter the Japanese market. And it's not just by lifting tariffs on whisky or biscuits either. Japan can also increase its share of aid to developing countries. I have noticed that you have spectacularly increased your contributions, but it came late. You are still far behind by what a country like Japan can do.

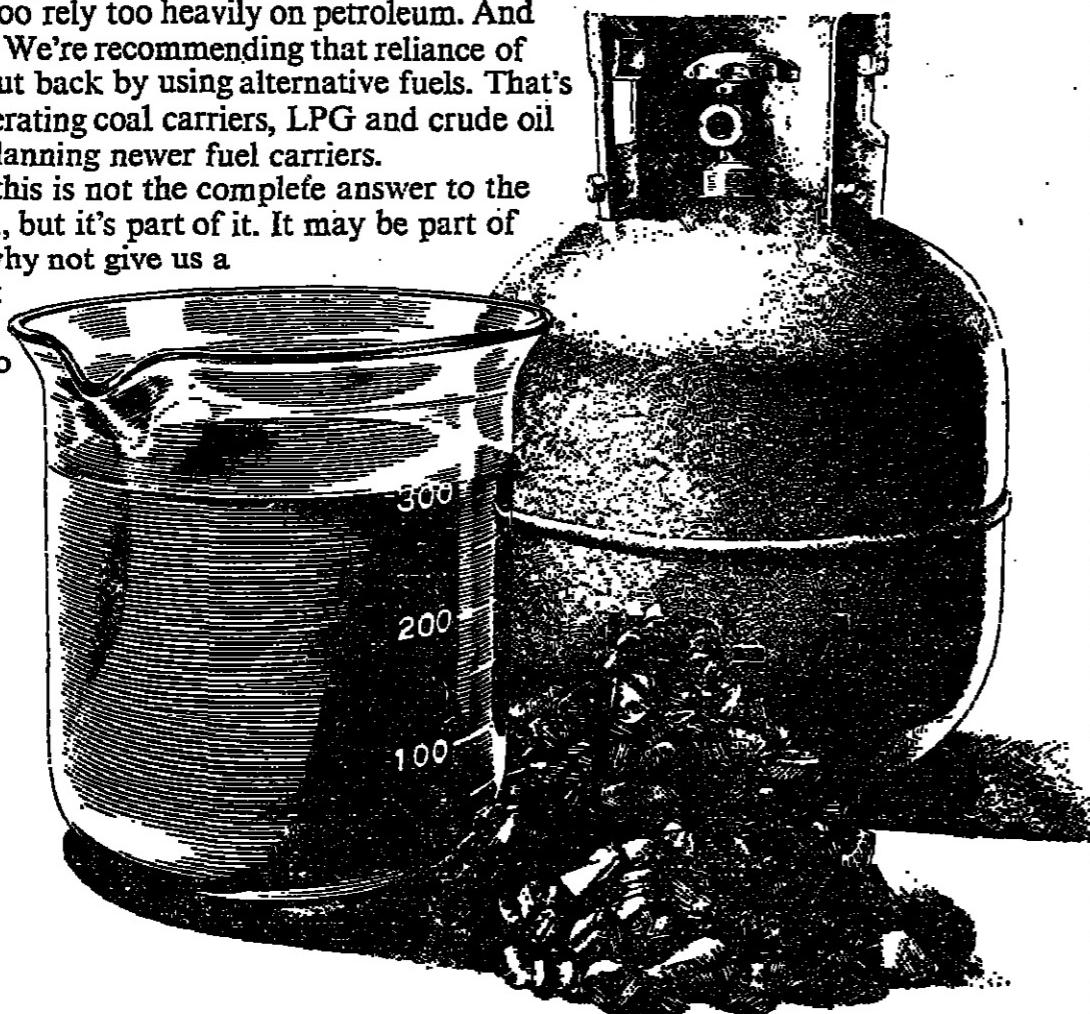
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Improving trend for Metal Box in first half year

RESULTS of Metal Box for the six months to September 30 1981 show an improving trend, and Mr D. I. Alport, chairman, takes an optimistic line on prospects in his interim report.

Although first half pre-tax profits show a fall from £18.9m to £18.7m, this compares favourably with the slump from £28.45m to £28.33m in the second half of last year, and, reflecting the view taken by the directors on outlook for future trading, the net interim dividend is stepped up from 4.2p to 5.04p. Last year's total payment was cut from 20.3p to 10.71p.

During the second half of the

current year it is expected that the better trend shown by UK activities will be maintained, with a consequent improvement in trading results. It is also anticipated that overseas results will continue to progress.

Looking further ahead, Mr Alport predicted yesterday that profits would move gradually upwards. Costs had been cut throughout the business and were continuing to be reduced, he stated.

Group sales for the six months under review advanced by 7.3 per cent to £584.3m, with the UK contributing £305.5m (£321.3m) and overseas £278.8m (£223.4m).

Trading profits also showed an increase this time by 8 per cent to £35.7m. Here, UK business gave £7.6m (£8.2m), overseas £26.9m (£22.9m) and associates £1.9m (£1.9m).

An analysis of sales and trading profits by division shows: open top packaging £12.3m (£14.9m) and £0.3m losses (£3.1m profit); general line £7.8m (£6.7m) and £5.1m (£2.9m); paper and plastics £58.1m (£55.8m) and £1.9m (£1.8m); engineering £18.6m (£19.8m) and £0.6m (£0.1m); Risdon UK £1.8m (nil) and all (nil); overseas £236.1m (£199.8m) and £2.8m (£24.7m); central

heating Stelrad—UK and overseas £3.6m (£4.1m) and £1.4m loss (£0.5m profit). In 1981 the general line division included the composite business which was previously in the paper and plastics division.

The pre-tax result was struck after higher interest of £1.7m (£1.3m). Tax took £1.1m (£8.8m), minority profits £3.6m (£2.8m), and extraordinary debits £3.4m (£9.4m).

Mr Alport says that the extraordinary charges were almost entirely due to reorganisation costs. Some 2,000 workers left the company during the six months, taking the 18 months

redundancy total to 6,500. "One could say the bulk of the demanding has taken place," he stated. "This does not mean we are not going to be continuing to thin down. But thinning down is a more precise expression."

Benefits from the action taken during the past 18 months have begun to show through. Major steps to reduce overheads are having the desired effect on the company's ability to compete profitably. Overseas progress has been maintained, although there are still some problems in Italy. The U.S. subsidiaries have continued to develop their various businesses with

correspondingly improved results.

Expenditure on fixed assets during the half year totalled £28.5m, of which £14.4m was spent overseas.

Mr Alport reports that the company has achieved a significant reduction in stock holdings. He also says that once the Carlisle two-piece can investment is completed he cannot foresee any major new capital spending on that scale. In addition the company is coming to the end of fairly large expenditure in the central heating division.

See Lex

Dundonian over £1.2m for first six months

THE SIGNIFICANT advance for 1981-82, predicted by Mr Max Lewinsohn, the chairman of Dundonian in June, has been borne out for the first six months to September 30 with pre-tax profits emerging 47 per cent higher at £1.23m, compared with £833,000.

A further advance is anticipated for the second half despite the difficulties facing British industry.

Turnover of the group, whose principal activities are in the fields of property development, natural resources and financial services, improved by 77 per cent during the six months from £3.79m to £6.73m.

With stated earnings per 20p share rising from a restated 3.5p to 5.1p basic and from 3.51p to 4.87p diluted the net dividend is being increased from an equivalent 1p to 1.75p—last year a final equal to 1.8p was paid from taxable profits of £1.83m. The increase is to bring the two payments more into line and should not necessarily be regarded as indicative of the likely rate of increase for the full year.

Tax for the six months took £160,000 (£111,000), and after minorities of £57,000 (£32,000) the attributable profit emerged at £21.07m (£10.000), out of which interim dividends absorb £261,000 (£139,000).

The chairman says the

recently-announced results of the group's 75 per cent-owned subsidiary, Southwest Consolidated Resources, indicates that the policy of expanding as a diversified natural resources group is starting to prove its worth.

He points out that the sharp increase in profitability reflects the gradual emergence of producing interests in both the oil and gas sectors which will, in time, provide a well balanced Robertson Food.

The chairman adds that net revenue is likely to increase significantly as operations develop—not least from onshore oil and gas production in the U.S. where a major expansion programme is planned. Good progress, he says, is also being made on the tin, tungsten and silver prospects in Cornwall. A detailed announcement is expected on completion of the project.

Despite the uncertainty in the housing market Algrey Developments continued to perform well during the first half. Although the next few months are viewed with caution, this company is expected to increase output substantially should more buoyant conditions return in 1982-83.

The chairman points out that housing profits are now augmented by a growing contribution from the commercial

development activities of Belgrave Developments. Rental income and development profits are both set to rise steadily as the build up of schemes over the past two years start to bear fruit. It is estimated that the completed value of the present housing and commercial development programme is in the region of £75m.

The financial services division maintained its profitable growth in spite of the impact of high unemployment and interest rates. This was partly because of the first full contribution from Planned Savings (Holdings) acquired last January and which has significantly enlarged the division.

Mr Lewinsohn says the group is reducing its costs of operations for new business have been streamlined.

Concentric higher in second half

A STEADY improvement in the second half left pre-tax profits of Concentric, manufacturer of controls for domestic, automotive and engineering industries slightly down from £1.18m to £1.03m for the year to September 30 1981. At the halfway stage the taxable result was £82,000, after redundancy costs of £105,000, against £1.29m previously.

The second half improvement was due to a resolution to reduce costs together with a reconstruction policy, say the directors. Sales were reduced from £22.58m to £21.69m. The net final dividend is 2.71p (2.1p) which maintains the total at 3.31p. Stated earnings per share were higher at 4.75p (3.68p).

By the end of the year the company was beginning to restore both sales and profitability to previous levels, according to the directors. There are increasing demands overseas—particularly in the U.S.—and a number of subsidiaries are active there as well as in other countries, they say.

The directors add that new areas of technology should enable the group to exploit its skills more fully and a new product development programme should yield results in the future.

The charge for taxation fell from £850,000 to £100,000 and after dividends £626,000. Group retained profits emerged higher at £272,000 (£27,000). Current cost pre-tax profits are given as £194,000.

● comment

Concentric's recovery from a surprising loss in the second half of 1978-80 continues to outpace market expectations. The shares jumped 5p to 37p following yesterday's announcement of much improved preliminary profits and, more important, a fully restored dividend. A maintained final would have been pleasing enough but the directors have also put back the 0.6p removed from the interim payout and, even after yesterday's sharp price rise, the yield is a very attractive 13.8 per cent. The latest turnover reveals that demand for the group's products, values and prices remain weak, and the profit recovery to date has had to come almost entirely from internal cost cutting. However, this group is now confident that its efforts in the past couple of years to develop new products and markets is beginning to pay off, notably in electronic telemetry equipment and in the drive for direct exports. The fully taxed p/e is about 13.

SHARE STAKE

Globe and Phoenix Gold Mining—African Lakes Corporation acquired 35,000 ordinary (3.952 per cent) and now holds 250,573 (28.37 per cent).

SPAIN

November 20	Price	+ or -
Banco Bilbao	52	+1
Banco Central	342	-
Banco Exterior	210	-
Banco Hispano	315	-
Banco Int. Cat.	117	-
Banco Madrid	268	-
Banco Urquiza	359	+2
Banco Vizcaya	218	-
Banrados	160	+1
Espanola Zinc	67	+0.5
Ficosa	71	+0.5
Gal. Preciados	50	+5
Hidrosl	81	+0.3
Herrero	57.5	-0.5
Petrolibra	80	-0.5
Sogalsa	43	-
Telfonica	78	-
Unox Elect.	75	-0.2

extending Stelrad—UK and overseas £3.6m (£4.1m) and £1.4m loss (£0.5m profit). In 1981 the general line division included the composite business which was previously in the paper and plastics division.

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Avana moves up to £3.6m, helped by Robertson Foods

on the development of new products.

The Robertson Foods companies acquired on March 30 responded well to new challenges and opportunities. The results of close and enthusiastic management involvement are starting to show and the full profit potential of the group will be realised much earlier than had been originally thought, the directors say.

Robertson was supported by a high level of capital expenditure which will ensure that its profit performance will improve further over the coming months. Its borrowings, apart from those of its overseas subsidiaries, were funded from Avana's cash balances. This meant a net interest payment for the half year, but in the second half year, with the improving cash flow, this trend will be reversed.

The directors say the group faced adverse factors outside normal management control which detracted from overall profits. The meat trade was in recession and this part of the business made no progress.

There are signs now that the worst is over and with a range of new meat products, some of which are already selling well, the directors look forward to rapid improvement and return to previous levels of growth and profit.

The fall in the value of sterling together with a rise in the world price of citrus concentrates eroded fruit juice margins. The directors say the price will improve only when prices reflect current costs and values. There is sufficient evidence to show that sales growth will not be hampered by upward price adjustments. They are therefore refusing to chase additional market shares at unrealistic margins.

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on the development of new products.

The directors say the group faced adverse factors outside normal management control which detracted from overall profits. The meat trade was in recession and this part of the business made no progress.

There are signs now that the worst is over and with a range of new meat products, some of which are already selling well, the directors look forward to rapid improvement and return to previous levels of growth and profit.

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THE UNION STEEL CORPORATION (OF SOUTH AFRICA) LIMITED

(Incorporated in the Republic of South Africa)

REPORT TO THE SHAREHOLDERS FOR THE NINE
MONTHS ENDED 30 SEPTEMBER 1981

The directors report that the audited consolidated results for the nine months ended 30 September, 1981 are as follows:-

	9 months ended 30.9.1981	12 months ended 31.12.1980
Operating profit	R'000	R'000
Plus: Income from investments	18 855	22 582
	1 694	1 781
Less: Depreciation	20 549	24 385
Interest paid on borrowings	3 184	4 040
Profit before taxation	15 026	17 396
Less: Taxation	3 807	3 998
Group profit	11 219	13 398
Earnings per ordinary share	37.64c	44.95c

The audited group profit after tax for the nine months amounted to R11 219 000 after provision was made for interest of R2 339 000 and depreciation of R3 184 000. This compares favourably with a group profit after tax of R12 398 000 in the 12 months period ending 31 December 1980. If the 1981 group profit after tax is compared with the pro-rata 1980 profits, the 1981 results show an increase of 12 per cent over those of the previous year. This improvement can be attributed mainly to higher profits realised in the aluminium, cable and copper divisions. There was high activity in these divisions and the turnover was considerably higher compared with the same period last year. It is gratifying to be able to report that Feldmeyer made a profit on agricultural implements and parts, as opposed to a big loss last year. In contrast, there was a decline in the demand for steel. The total despatches of steel decreased by 12 per cent in comparison with the corresponding period last year. In this respect the largest decreases were experienced in special steels and price controlled steels whilst despatches of hollow drill steel, forgings and tool steel were maintained. Consequently, total steel profit showed a considerable decrease in comparison with profit realised in 1980.

Despatches from the foundry also show a decrease of 12 per cent which can be attributed to fierce competition. As a result the foundry suffered a greater loss than that of the 12 months of the previous year.

DIVIDEND DECLARATION:

A. Ordinary Dividend

Notice is given that a final dividend of 25 cents per R2.00 share for the nine months ended 30 September 1981 is declared on the 'A' preferential shares.

Notice is given that a final dividend of 23 cents per R2.00 share for the nine months ended 30 September 1981 is declared on the 'B' preferential shares.

Notice is also given that a dividend of 9 cents per 50 cent ordinary share is declared.

B. Bonus Dividend

Notice is given that a bonus dividend of 6 cents per R2.00 share is declared on the 'A' preferential shares.

Notice is given that a bonus dividend of 12 cents per R2.00 share is declared on the 'B' preferential shares.

Notice is also given that a bonus dividend of 3 cents per 50 cent ordinary share is declared.

Dividends are payable to shareholders registered in the books of the Corporation at the close of business on 11 December 1981. The transfer registers and members' registers will be closed from 12 December 1981 to 24 December 1981; both dates inclusive and cheques will be posted from both Johannesburg and London on or about 15 January 1982. Registered shareholders who are paid from the London office, will receive their payment in United Kingdom currency—equivalent to the rand value of their dividends as at 5 January 1982.

Any change of address or dividend instructions must reach the transfer secretaries on or before 11 December 1981.

A tax deduction of 15 per cent will be applied if applicable to foreign shareholders.

By order of the Board

P. E. BRINK
Secretary

Registered Office

General Herzing Road

P.O. Box 48

Vereeniging 1930

A CONSORTIUM led by America's Occidental group has won one of Western Australia's most eagerly sought-after offshore petroleum exploration permits, reports Patricia Newby from Canberra.

The consortium plans to inject AS121m (£72m) into Australia's expanding petroleum exploration industry.

The permit, WA-167, runs from Barrow Island to the northwest coast between Dampier and Onslow and covers 11,690 sq km.

It is directly south of Woodside Petroleum's North Rankin permit, which will form the basis of the A\$8bn North-West Shelf gas project.

Seven companies will participate in the WA-167 26-well programme, one of the biggest ever proposed in Australia.

The consortium comprises Bond Corporation, Ranger Oil,

Texas Eastern Australia, Reading and Bates Australia Petroleum, Ponsonby Oil and Minerals and Pelsart Oil. Eleven groups bid for the WA-167 permit.

Another offshore area, WA-157 was granted to Esso, the Exxon subsidiary, which was the only bidder. No other companies are involved in WA-157.

Esso plans to spend around A\$40m on the 2,660 square km permit, which is located just east of Scott Reef in the Browse Basin about 400 km north of the port of Broome.

The Western Australia State Government also announced the award of the onshore Canning Basin permit EP-240 to Great Eastern Mines and Texon Energy Corporation.

A Perth Basin permit covering almost 2,000 square km on the eastern edge of the onshore basin was awarded to the local company, Agnew Clough.

Mr Joseph Penrhyn Gould, chairman of Peters Stores, says in his annual report that shops are to be closed which have become unprofitable. Staffing levels will also be reduced.

In the 52 weeks to June 27, 1981, the group incurred a pre-tax loss for the first time in its history. The loss was £266,000 compared with profits of £678,000 in the previous 12 months.

He says the board is working hard to reverse this trend. There are, however, still large cost increases in the pipeline, such as supplementary rates which will continue to make life difficult. Much depends, he says, on the stores' performance during December and the Christmas period.

At the moment, the group has curtailed its losses but the results for the first half will again be dependent on Christmas.

Shareholders' funds at the year-end were £7.32m (£6.28m). Losses totalled £3.32m (£306,000) and fixed assets were £1.38m (£5.8m). The chairman's emoluments were down from £55,343 to £29,256. On a CCA basis, the pre-tax loss was £323,000.

Meeting, Newcastle-upon-Tyne, December 17, at noon.

MINING NEWS UK COMPANY NEWS

Shutdown for uranium mine

BY GEORGE MILLING-STANLEY

THE TREATMENT plant at AS121m (£7.8m), has been stranded at the port for six weeks because of a refusal by members of the Waterside Workers' Federation to load it onto a waiting vessel. The industrial action is part of a campaign by the Australian Council of Trade Unions against uranium production.

The Northern Territory Government has made alternative arrangements for loading the uranium, using non-union labour, reports Patricia Newby from Canberra.

Although Ranger has been in operation for some time, the official opening ceremony was held only last Friday. At the ceremony, Mr Doug Anthony, Australia's Deputy Prime Minister and Minister for Trade and Resources, expressed some qualified optimism over the future of uranium production in the country.

He said that the Ranger project had been built by union labour on schedule, in spite of warnings that union opposition would make uranium mining impossible.

The fact that the construction of Ranger was not compromised or delayed by industrial disputes either to the Director of Mines or to the supervising scientist, is the guidelines required.

Apart from ERA's failure to report the existence of the island, the department is also concerned that the company could still be in breach of the requirement to have two metres of water over the floor of the tailings pond.

Mr Anthony said that contracts already signed with six countries covered the sale of some 46,000 tonnes, worth around AS3b.

The operation has estimated reserves of around 106,000 tonnes of uranium oxide, and is expected to be exporting some 3,000 tonnes a year from 1982 onwards.

Better news for ERA came with the disclosure that uranium oxide ('yellowcake') from the operation should be exported from Darwin within a fortnight.

The yellowcake, worth around

Sharp rise at London & Liverpool

A sharp rise in pre-tax profits was shown by London and Liverpool Trust, holding company from £548,000 to £663,000 for the six months to September 30 1981. The result includes pre-acquisition profits of £161,000, against £159,000 last time. Sales also moved ahead to £5.84m compared with £5.63m previously.

The interim dividend has been raised from 0.5p to 0.75p. Stated earnings per share on a net basis were 6.95p (0.85p) and fully diluted at 6.97p (0.85p).

The directors are confident of continued progress and satisfactory results for the whole year.

In the last full year a total dividend of 3.2p was paid from pre-tax earnings of £658,000 on sales of £7.54m.

The pre-acquisition profits earned by Copy Consultants (Western), Bulk Hardware, EM Exhaust Manufacturing (Stockton-Trent), J. Lloyd and Sons (Silencer Service) and West Midlands Exhaust and Spares, have been excluded in arriving at distributable profits of £357,000 (£51,000). Tax took £223,000 (£113,000).

Agreements have been reached for the sale of the motor businesses of The Regent Autocar Company, following which the group will no longer be engaged in the distribution and service of motor vehicles. Sales of the motor businesses included in the figures to September 30 1981, amounted to £12m, with a negligible contribution to group profits, say the directors.

Interim up at Property Partnerships

Taxable profits of Property Partnerships were little changed for the half year ended September 30 1981, but the interim dividend is increased from 2.35p to 2.5p net per 25p share.

Struck after interest up from £4,000 to £10,000, the pre-tax figure was £247,000 compared with £236,000.

Gross rental income from investment properties amounted to £271,000 (£235,000) and turnover of hotel goods and services was £1,03m, against £1,01m, resulting profits of £367,000 (£360,000) were split as to property investment, £192,000 (£172,000), and hotels £159,000 (£158,000).

After tax of £181,000 (£185,000) earnings are shown as 1.7p (1.8p) per share.

Peter Stores to close shops and cut staff

Mr Joseph Penrhyn Gould, chairman of Peters Stores, says in his annual report that shops are to be closed which have become unprofitable. Staffing levels will also be reduced.

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He says the board is working hard to reverse this trend. There are, however, still large cost increases in the pipeline, such as supplementary rates which will continue to make life difficult. Much depends, he says, on the stores' performance during December and the Christmas period.

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London Life anniversary income bond

London Life Association, the second oldest mutual life company in the UK, is commemorating its 175th anniversary by offering one of the latest life products, a five-year Guaranteed Income Bond.

The bond is marketed primarily to the newly formed life companies which, in general, can offer slightly higher yields because of their tax position. Mature life funds do not have this advantage.

The 175th Anniversary Bond from London Life offers investors a yield, net of basic rate tax of 10.6 per cent at age 20 to 10.8 per cent at age 65. This is below the top yields for these income bonds. The minimum investment is £1,000.

The bond provides a full return of the investment should the investor die during the period and guarantees a minimum return of 85 per cent of the investment on early cash-in.

In addition to these benefits, the first 1,000 investors in the bond will receive a Darlington glass paperweight which London Life has commissioned for the occasion. The offer closes on December 31, 1981.

London Life is one of the very few life companies that does not pay commission to intermediaries. Thus its business comes from its own sales force and from direct enquiries.

M. L. DOXFORD

The directors of M. L. Doxford and Co state that active negotiations are progressing with interested parties for the sale of the group's business and property. A further statement will be issued on completion of the negotiations.

J. Foster reduces deficit to £0.55m at six months

FOR THE half year ended August 31 1981 taxable losses of John Foster and Son, spinner and manufacturer of mohair and other fabrics, were reduced from £748,185 to £548,713 and, despite omitting last year's final dividend, the interim is maintained at 0.5p net per 25p share.

Turnover was down slightly at £4,62m (£4,65m). This is compared with £11.19m for the 1980-81 year when losses amounted to £888,444 pre-tax.

The directors expect, despite last year's setback, that the group will fit into its usual pattern and produce materially better second half figures with a profit in the current six months.

They state that present experience confirms expectations that overseas demand for the com-

pany's mohair cloth should continue to increase, and results for the 1982-83 year should show further improvement.

Although there are few signs of any improvement in the home trade the directors point out that direct and indirect exports account for about 75 per cent of turnover.

Loss per share at the halfway stage is given as 7.3p, compared with 8.9p previously.

The interim dividend will absorb £37,905 (same) and preference payments will take £45,587 (£9,135 for 1980-81 year).

Comment

John Foster is clinging to a Japanese life-style. Exports to Japan are now more than a third of total output and Japan's appetite for Foster's up-market

guilt is on the rise. Helped by stabilised mohair prices and a stronger yen, pre-tax profits in the second half should reach £300,000. This indicates a loss of around £30,000 for the year.

The company expects to move back into the black next year, largely due to contained wage costs and slightly better margins.

Capital gearing at the year end was less than 30 per cent, but the company remains wary of financing any diversification from its one-product line.

Commenting on the bicycle division, Mr Turner says the bicycle division's turnover and margins were substantially down as customers remained in an over-stocked position for most of the period. He adds that although demand subsequently returned to more reasonable levels and sales improved, intense competition, particularly from imports, again depressed margins.

The group has recently invested considerable capital expenditure on improving plant and premises and plans to reduce costs even further.

Demand for engineering products showed no signs of picking up, except in a few specialised areas, and the directors say they see few signs yet of an upturn in the market place. However, new products were well received and any growth is likely to come from this area. The Elswick Envoy project is progressing well.

NO PROBE

Mr John B

CURRENCIES, MONEY and GOLD

APPOINTMENTS

& \$ steady

ollar showed no clear trend in currency yesterday. Initial probably reflected the rise on Friday in U.S. supply. Despite this Europe was easier day-up to point. Trading this week to be on the thin side, S. currencies closed on a slight finish slightly on balance helped by relatively high interest rates European currencies. It below its best level the dollar, but was up today's closing level in

several currencies showed small change within the Currency System.

The D-mark remained strong, recovering after last week's decline, but was comfortably within its price limit. The Danish krone was the most improved followed by the French

AR — trade-weighted bank of England fell to 106.6. The dollar at DM 2.2540 against the from DM 2.2590, having high as DM 2.2720 at m.

Against the Swiss franc to SwFr 3.4575 from S200 and Yen 215.50 from against the Japanese yen, LING (trade-weighted bank of England) rose to m.5. having stood at 100.5. in the morning the dollar it opened 30 and rose steadily to best level of 102.9000 afternoons. Towards the trading, however, the index to improve and the one back to close at 105.50, a rise of 55 points. The D-mark it rose to PFr 15.0720 per DM 100 from DM 4.9200 but

SwFr 3.4450 from

THE DOLLAR SPOT AND FORWARD

Nov 23	Day's spread	Close	One month	% p.s.	Three months	% p.s.
U.K.	1.8000-1.9200	1.9040-1.9250	0.57-0.76c pm	3.28	1.07-1.97 pm	2.14
Canada	1.2000-1.2500	1.2500-1.2800	0.65-0.76c pm	4.05	2.20-2.00 pm	5.22
Netherlands	2.6500-2.6710	2.6500-2.6820	0.50-0.55c pm	0.95	0.75-1.65 pm	1.74
Belgium	37.76-37.95	37.81-37.93	16-21c dir	5.88	4.25-5.75c dir	4.98
Denmark	7.22-7.2725	7.2260-7.2450	0.50-0.50c pm	1.73	1.00-1.94 pm	1.72
W. Ger.	2.2200-2.2725	2.2255-2.2545	0.50-0.50c pm	2.28	1.20-1.90 pm	2.00
Spain	56.10-57.00	56.14-57.05	0.35-0.50c pm	12.35	2.50-2.75c dir	9.57
Ireland	118.12-120.8	118.16-119.8	0.35-0.50c pm	9.11	2.25-2.27 dir	6.68
Norway	5.7675-5.7925	5.7675-5.7925	0.20-0.25c pm	4.69	2.75-3.25c dir	2.07
Sweden	5.6500-5.7250	5.6700-5.6750	1.00-1.25c pm	3.71	5.75-6.15c pm	4.23
Austria	5.6700-5.6725	5.6700-5.6725	0.35-0.50c pm	0.93	0.40-0.65c pm	0.34
Portugal	15.73-15.91	15.77-15.78	0.40-0.50c pm	5.21	1.11-1.75c pm	2.41
U.K. and Ireland	1.7930-1.8220	1.7970-1.8200	0.40-0.50c pm	2.85	1.15-1.75c pm	2.46

t. U.K. and Ireland are quoted in sterling. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

THE POUND SPOT AND FORWARD

Nov 23	Day's spread	Close	One month	% p.s.	Three months	% p.s.
U.S.	1.8000-1.9200	1.9040-1.9200	0.57-0.76c pm	3.28	1.07-1.97 pm	2.14
Canada	2.2400-2.2600	2.2520-2.2530	0.30-0.40c pm	1.15	0.55-0.75c pm	1.15
Belgium	71.70-72.40	72.00-72.10	11-21c dir	3.85	5.50-6.50c pm	3.15
Denmark	13.76-13.83	13.76-13.77	3.20-3.20c pm	0.83	3.75-4.25c pm	0.81
Ireland	1.2070-1.2140	1.2080-1.2110	0.40-0.40c pm	2.38	0.87-1.07c pm	0.73
W. Ger.	4.2200-4.2340	4.2200-4.2340	2-10c pm	4.89	4.15-5.25c pm	2.84
Spain	10.44-10.54	10.47-10.54	2-10c pm	1.35	1.50-1.75c pm	1.35
Austria	407-420	414-415	3.35-3.05c pm	9.28	7.35-7.85c pm	4.74
Portugal	29.30-30.25	29.35-30.00	18-13c pm	6.21	35-38c pm	5.33
Greece	3.42-3.49	3.44-3.45	0.40-0.50c pm	4.78	4.45-4.75c pm	4.78
Belgian rate is for convertible francs. Financial franc 80.30-30. Month forward franc 1.30-1.25c pm.						

Swiss franc is for convertible francs. Financial franc 80.30-30. Month forward franc 1.30-1.25c pm.

CURRENCY MOVEMENTS

Nov. 23	Bank of England Index	Morgan Guaranty Index	Special Drawing Rights	European Currency Unit
Sterling	90.7	82.8	0.5111468	0.5717254
U.S. dollar	110.5	108.5	1.166567	1.090320
Canadian dollar	88.6	86.8	1.38204	1.29148
Austrian schilling	116.8	+24.7	0.548455	0.510660
Belgian franc	106.1	+9.3	0.847356	0.798211
Denmark krone	122.1	+43.9	2.616250	2.448900
Swiss franc	158.8	+10.0	0.619110	0.561825
Swiss franc	114.8	+19.7	1.39776	1.305645
Irish pound	51.6	-5.7	0.627601	0.589933
Yen	146.1	+40.2	0.622669	0.505980

Based on trade weighted changes from Washington agreement December, 1971. Bank of England index (base average 1971=100).

OTHER CURRENCIES

Nov. 23	£	\$	€	Note Rates
Argentina Peso	12.72-12.8392	65.95-66.15	Austria	30.00-30.30
American Dollar	1.0000-1.0000	0.9000-0.9000	Belgium	79.00-80.00
Canada	22.80-22.85	22.80-22.85	Bulgaria	77.23-77.31
Finland Markka	8.3128-8.3284	4.7000-4.7320	France	10.79-10.95
Greek Drachma	10.65-10.70	55.65-56.85	Germany	4.27-4.31
Hong Kong Dollar	10.85-10.85	54.90-55.00	Iceland	10.40-10.50
Iceland króna	10.50-10.60	76.00*	Italy	1.40-1.45
Kuwaiti Dinar (KWD)	10.57-10.69	10.57-10.69	Japan	10.40-10.51
Luxembourg Franc	22.90-22.92	22.90-22.92	Norway	10.96-11.06
Malaysian Ringgit	4.2950-4.3050	2.2595-2.2645	Portugal	12.10-12.30
Saudi Arab. Riyal	6.44-6.50	3.4195-3.4215	Sweden	10.43-10.51
Singapore Dollars	5.9870-5.9870	2.0480-2.0505	Switzerland	3.43-3.46
U.S. Dollar	1.8445-1.8445	0.9685-0.9695	United States	1.9015-1.9215
U.E.E. Dirham	6.92-6.98	3.6715-3.6730	Yugoslavia	85.91-85.93

*Rate given for Argentina is the commercial rate. The financial rate for sterling is 20.80-20.822 and for the dollar 10.900-10.950. *Selling rate.

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times. Sterling/ECU rate for November 23 — 0.570411.

EUROPEAN CURRENCY UNIT RATES

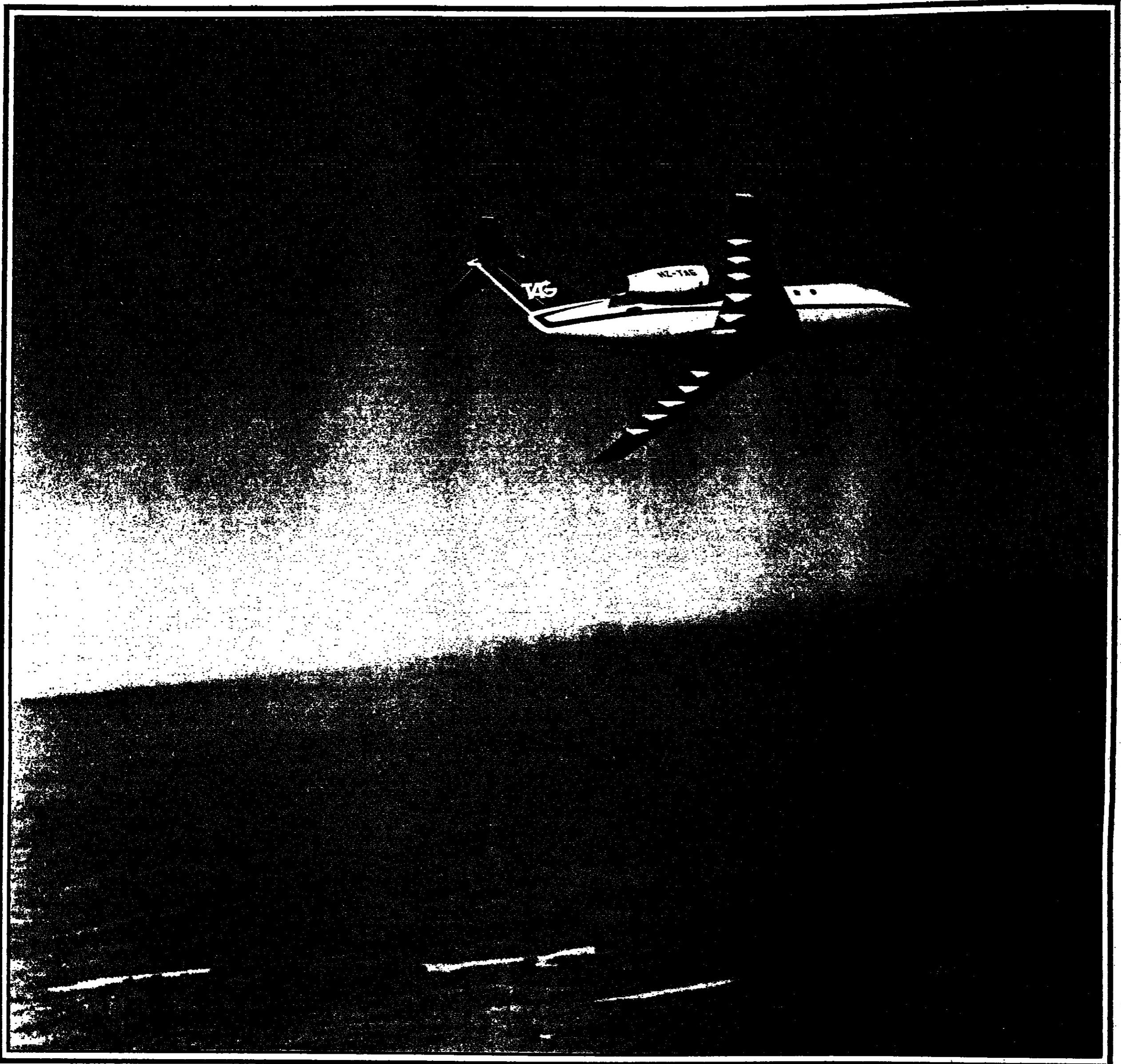
ECU central rates	Currency amounts	% change from central rate	% change adjusted for divergence	Divergence limit %
40.7572	41.0493	+0.71	-0.02	+1.5388
7.9117	7.8893	-0.29	-1.02	-3.6162
2.4058	2.4518	+1.74	+1.01	+1.1077
8.74543	8.18518	+0.17	-0.50	-1.3745
11.2000	11.2000	-0.24	-0.24	-0.24
0.584482	0.690383	+0.87	+0.14	+1.6888
1300.67	1306.89	+0.48	+0.48	+1.1223

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

JAPAN CROSS RATES

Nov. 23	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French/Français	Swiss Franc	Dutch Guild	Italian Lira	Canadian Dollar	Belgian Franc
sterling	1.	1.903	4.895	414.5	10.805	5.448	4.700	2285	2.263	79.05
sterling	0.5826	2.255	171.7	181.0	1.809	2.468	1.800	1800	1.183	57.85
mark	0.833	0.4435	1.	96.51	1.094					

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formance as the world's latest and largest commercial aircraft.

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AND OTHER ARAB COUNTRIES

J.S. Steel raises credit line with bankers to \$5bn

PAUL BETTS IN NEW YORK

STEEL, the leading American steelmaker, is raising the credit line it negotiated earlier this summer with a group of US banks to \$5bn.

It move suggests that the steelmaker is far from certain that it will be able to complete its \$4.5bn merger with Gulf Oil without trouble.

Steel and Marathon announced last Thursday they had agreed to go ahead with a deal involving an US\$8.5bn (\$12.5bn) for 51 per cent of the firm's debt securities worth \$100 each for each of the two Marathons' shares. It is offering a share for about two-thirds of Marathon, or 40m shares.

It is expected to respond to the proposed US Steel

A Federal court is expected to rule on a preliminary injunction filed by Marathon against Mobil's bid at the end of this week. Should the ruling go in Mobil's favour, the oil company is expected to return to the attack with a higher bid.

Certainly, Wall Street views the battle for Marathon as being far from over. Indeed, Mobil said yesterday that it had received, as of midnight last Friday, about 23m Marathon shares.

Although Marathon shareholders could switch these shares to US Steel, the size of the initial offering to Mobil suggests that Marathon shareholders expect Mobil to come up with a more attractive second bid.

Moreover, there is an increasingly strong possibility that another oil company will make a higher bid, especially if Mobil appears to be winning the anti-trust issue.

In documents filed with the US Steel's plan.

Chile fruit group goes bankrupt

MARY HELEN SPOONER IN SANTIAGO

CHILE'S LARGEST fruit company, the Compañía Frutera Sudamericana SA, has declared bankruptcy, leaving debts estimated over US\$411m among 24 other banks and finance companies.

The company's collapse has been attributed to a sharp decline in over the past year, along some questionable account practices. From 1975 to 1980, the company increased its sales US\$6m to US\$50m. But sales fell sharply this year as a result of the recession and weakening of certain Euro-currencies against the Chilean peso. In April, sales were at US\$48m, and in the figure was barely 31m.

Despite this decline in

revenues, Frutera Sudamericana was authorised earlier this year by the Chilean Securities Superintendency to issue brokerage certificates offering interest rates higher than those of most Chilean banks and finance companies.

The company's debts in this area have been reported at US\$21.5m. The fact that Safco was offering such certificates as late as last month has raised questions about the accuracy of the company's records and the Chilean Securities Superintendency's regulatory practices.

Safco's outstanding debts to banks and finance companies involve more than 40 per cent of the financial institutions operating in Chile. Of the Safco president's offices until larger facilities could be located.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Tuesday December 15.

Closing prices on November 23

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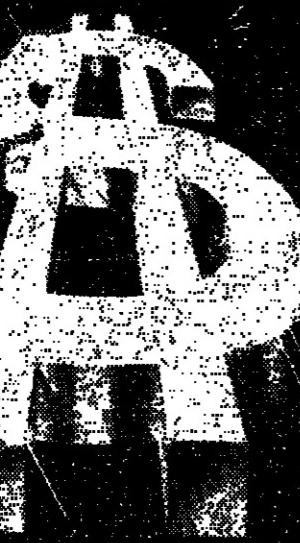
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PRIGHT



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75116 PARIS France
Telephone (33) 502-1800
Telex 520 893 F

U.S. \$100,000,000

Security Pacific Overseas Finance N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes Due 1991
Unconditionally guaranteed as to payment of principal and interest by

S. Security Pacific Corporation
(Incorporated in Delaware)

In accordance with the provision of the Notes notice is hereby given that for the six month Interest Period from 24th November, 1981 to 24th May, 1982 the Notes will carry an Interest Rate of 13 1/2% per annum and the Coupon Amount per U.S. \$10,000 will be U.S. \$666-18.

Credit Suisse First Boston Limited
Agent Bank

AEG's telecommunications division with sales of DM 700m is to be established as an independent company.

WESTDEUTSCHE Landesbank, will not be paying a dividend for 1981. In 1980 Commerzbank became the first major bank in the post-war period to be unable to pay a dividend.

The year-end is traditionally a period when German banks under profit pressure draw on hidden reserves to bolster their profit and loss accounts. In December last year, for example, both Commerzbank and Dresdner Bank sold substantial holdings in Kaufhof, the second largest German stores group.

Last week WestLB announced its first such step when it sold a 25 per cent holding in Phillip Holzmann, Germany's largest building group, for around DM 200m. The bulk of this holding, amounting to 20 per cent of the Holzmann equity, was acquired by Hochtiefe, another major building group.

The Preussag deal is rather more complex, however. It involves a company which has been a star performer on the German stock market over the past year and at one point seemed likely to fall into foreign hands. British Petroleum's Ger-

WestLB to transfer Preussag shareholding

BY STEWART FLEMING IN FRANKFURT

WESTDEUTSCHE Landesbank, will not be paying a dividend for 1981. In 1980 Commerzbank became the first major bank in the post-war period to be unable to pay a dividend.

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Herr Friedel Neuber

C. Dellmann, a company with U.S. oil and gas interests and sales of around DM 954m. Dellmann in return received 10 per cent of Preussag's equity, passed to it by WestLB, and worth around DM 130m, taking Preussag's share price at DM 200.

Yesterday WestLB confirmed that it proposes to transfer around 35 per cent of Preussag to a new company. It still owns to a new company. Although no details were released, it is understood that WestLB will retain a substantial stake in the new company, but it will have two partners, both believed to be landesbanks.

In this way WestLB will be able to retain partial control of its Preussag stake, and at the same time realise in its profit and loss account the difference between the book and market value of the investment.

Partly as a result of speculation about what WestLB might do with its 45 per cent Preussag stake, but also as a result of Preussag's strong earnings performance, Preussag's share price has risen this year from around DM 130 in January to more than

DM 200 at present, a rise which has taken place at exactly the right time for WestLB.

At this level Preussag's 4.3m shares are valued at around DM 1.3m. Preussag itself would appear to have improved its chances of retaining its independence as a result of the transaction.

WestLB is not the only German bank proposing to realise hidden reserves to help its 1981 results. It was confirmed yesterday that the Bank für Gemeinschaftsbau, the trade union owned banking group with assets of about DM 600m,

is planning to dispose of its mortgage subsidiary, Allegemeine Hypothekenbank, retaining only 25 per cent of the equity.

The mortgage bank has assets of DM 7.1bn, but BfG is not disclosing the value of the yet-to-be-completed transaction.

It has also recently raised its authorised capital, and a new capital raising issue could be forthcoming next year.

In 1980 the bank raised DM 250m of new equity and in 1979 DM 125m.

Montedison drugs unit proposes rights issue

BY RUPERT CORNWELL IN ROME

MONTEDISON, Italy's largest chemicals group, plans to offer shareholders the chance to acquire shares in its flourishing pharmaceuticals offshoot, Farmitalia Carlo Erba, in an attempt to ensure the success of its own record L640bn (\$533m) rights issue, now scheduled for December 18.

The scheme, adopted by the parent company's board at the weekend, is connected with a capital increase by Farmitalia itself. Assuming the entire operation goes through, Montedison's stake in its subsidiary could drop to 70 per cent from the present 89 per cent.

Farmitalia will carry out a two-stage capital increase of its own, involving a one-for-10 free issue followed by a one-for-five rights issue. Nominal capital around L9,000.

The overall price of L3,000 for new shares in L9,000 profitable Farmitalia compares with a bourse quotation of

Austria Microsystems plans plant

By Adrian Dicks

AUSTRIA MICROSYSTEMS International, the \$500m joint venture announced earlier this year between American Microsystems Inc (AMI) and Voest-Alpine, is to start construction in January of a plant near Graz to produce custom metal oxide silicon/large integrated circuits (MOS/LSI).

The plant, which will benefit

from soft loans provided by the Austrian Government, will have a workforce of 400 and will be ready to produce 1,000 silicon wafers a week by mid-1983.

Production is expected to rise to 5,000 a week by 1986, while the workforce is likely to build up to about 1,200. The main customer industries will be telecommunication, computer, automotive and domestic appliance manufacturers.

Voest-Alpine, with 1980 sales of \$4.6bn, is Austria's biggest industrial group with steel, engineering and contracting interests. It is putting up the finance for Austria Microsystems, with the aid of its shareholder, the Austrian Federal Government, as a means of diversifying into applied microelectronics.

AMI, which claims to be the world's largest supplier of custom-designed MOS/LSI circuits with sales of \$130m in 1980, will contribute to the venture its entire European customer base, its full product range and its extensive production expertise. At the same time, Austria Microsystems has bought 49 per cent of AMI's European sales organisation.

The American partner, in which the West German Bosch group has 25 per cent, has been looking for a European manufacturing base for several years — both to serve its European market better and to circumvent the heavy tariffs imposed by the EEC on U.S.-manufactured semiconductor products.

In addition to the new factory, AMI intends to set up at Graz a design and development centre comparable to its existing centre at Swindon in the UK.

According to Dr Stephen Forte, AMI's vice-president for marketing, the design centre approach, often involving joint design work with customers on their special integrated circuit requirements, has helped the company weather the current recession much better than the rest of the industry in California's "silicon valley."

Sprecher und Schuh sees recovery

By John Wicks in Zurich

A RECOVERY is expected by the Swiss electrical engineering company, Sprecher und Schuh, for the current year. In 1979 and 1980, the group recorded net losses of SwFr 3.9m (\$2.1m) and SwFr 2.24m respectively.

Gross turnover, which had risen by about 12 per cent to SwFr 507.2m last year, is expected to increase by a further 10 per cent in 1981. New order value is also expected to rise by about 10 per cent, with a slight improvement in profit margins despite heavy competition.

A series of measures aimed at streamlining group activities was started this year and is to be continued "systematically."

A considerable improvement has been attained by the setting up of profit centre divisions within the parent company.

Restructuring programmes

are also being undertaken with foreign subsidiaries. Sprecher

subsidiaries in Austria and Canada are said to be performing successfully, and "great progress" has been made in Germany. Economic uncertainties in Brazil and Belgium are, however, "causing difficulties."

In May of this year, Dr Hans von Werra, management chairman, said it would be "unrealistic" for shareholders to expect an early return to dividend payments. Sprecher passed its dividend for both 1979 and 1980.

Lafarge Coppee expects to maintain earnings

BY DAVID WHITE IN PARIS

LAFARGE COPPEE, the French cement group, expects to maintain profits this year despite a slowdown in its main domestic market and heavy losses in refractory products.

The group, which recently clinched the \$326m take-over of General Portland of the U.S., is forecasting earnings of between FF 320m and FF 360m (\$56m-\$63m), not counting capital gains or losses. This compares with FF 325m on an equivalent basis last year.

Lafarge told shareholders that parent company profits would be well up on 1980's FF 226.5m, and that maintenance of the dividend was already assured.

It said results from the French cement activities continued to be good despite a 5 per cent drop in the market, thanks to savings resulting from the conversion of plants to coal.

fring. Earnings from plaster would be 30 per cent up, and those from its new biosilicate offsets would rise by 25 per cent.

The Canadian subsidiary, Ciments Canada Lafarge, was expected to show a 50 per cent profit recovery, and the group's earnings in Brazil are expected to treble in dollar terms to \$16m.

The performance has to be set against an expected FF 10m pre-tax loss in refractory products. Lafarge said sales, hit by the problems of the steel sector and by the shortage of new investment in heavy industry in France, were 20 per cent less than forecast this year.

A restructuring plan is due to be implemented in this sector. Lafarge said it would take several years, but that the effects should be visible from next year.

BASE LENDING RATES

A.B.N. Bank	15%	Grindlays Bank	15%
Allied Irish Bank	15%	Guinness Mahon	15%
American Express Bk	15%	Hambros Bank	15%
Antra Bank	15%	Heritable & Gen. Trust	15%
Henry Ansbacher	15%	Hill Samuel	15%
Arbuthnot Latham	15%	C. Heare & Co.	15%
Associates Cap. Corp.	15%	Hongkong & Shanghai	15%
Banco de Bilbao	15%	Knowsley & Co. Ltd.	15%
BCCI	15%	Lloyds Bank	15%
Bank of Cyprus	15%	Mallinbank Limited	15%
Bank Street Sec. Ltd.	15%	Edward Manson & Co.	15%
Bank of N.S.W.	15%	Midland Bank	15%
Bank Belge Ltd.	15%	■ Samuel Montagu	15%
Banque du Rhone et de la Tamise S.A.	15%	Morgan Grenfell	15%
Barclays Bank	15%	National Westminster	15%
Beneficial Trust Ltd.	15%	Norwich General Trust	15%
Bremar Holdings Ltd.	15%	P. S. Reffos & Co.	15%
Bristol & West Invest	15%	Rorburgs Guarantee	15%
Brit. Bank of Mid. East	15%	E. S. Schwab	15%
British Shipley	15%	Slavenburg Bank	15%
Canada Permt. Trust	15%	Standard Chartered	15%
Cavendish Gty Tst Ltd	15%	Trade Dev. Bank	15%
Cayzer Ltd.	15%	Trustee Savings Bank	15%
Cedar Holdings	15%	TUIP Ltd.	15%
Charterhouse Japhet	15%	United Bank of Kuwait	15%
Chuarlton	15%	Whiteaway Ladlow	15%
Citizens Savings	15%	Williams & Glynn	15%
Credicorp Bank	15%	Winterl. Secs. Ltd.	15%
C. E. Coates	15%	Yorkshire Bank	15%
Consolidated Credits	15%	■ Members of the Accepting Houses Committee	
Cooperative Bank	15%	7-day deposits 13%. 1-month 13.25%. Short term 15,000/12 months 15.50%.	
Corinthian Secs.	15%	7-day deposits on sum of \$10,000 13%. 1-month 13.25% up to \$20,000 13.5% and over \$20,000 14%.	
The Cyrus Popular Bk.	15%	Call deposits £1,000 and over 13%.	
Duncan Lawrie	15%	Demand deposits 13%.	
Eagle Trust	15%	Overdrafts over £1,000 14%.	
E. T. Trust Limited	15%	Mortgage base rates	
First Nat. Fin. Corp.	15%		
First Nat. Secs. Ltd.	15%		
Robert Fraser	15%		

Where was Newsweek this week?

In Washington:

Reagan trumps Brezhnev's peace moves.

In Crosby:

With Shirley's unstoppable campaign.

In Ulster:

Protestant backlash threatens Prior.

In Newsweek you'll find on the spot information about politics, business, arts, fashion, celebrities and events around the world.

Find out what really happened in Newsweek — out today.

We were there.

Salomon Brothers Inc

Morgan Stanley & Co.
Incorporated

The First Boston Corporation

Goldman, Sachs & Co.

Merrill Lynch White Weld Capital Markets Group

Merrill Lynch, Pierce, Fenner &

Pao announces terms for Wharf and World merger

LES NICHOLS IN HONG KONG

YUE-KONG PAO announced yesterday the long-pated merger between International (Holdings) Hongkong and Kowloon and Godown Company will result in a comate with assets approximately HK\$27bn (1.77tn).

The terms of the proposed merger have already drawn sm from minority Wharf holders who have accused Yue-kong of favouring it, in which he has a 76 cent shareholding, over it, in which his direct and et shareholdings total 47 cent.

Wharf owns extensive areas ider-utilised land in Hong 's prime commercial area sinshatnui, and last year total after-tax profits of 35.25m including extraordinary gains, or HK\$22.5m during them.

will be buying World, at the end of March 68 ships, mainly tankers bulk carrier vessels, plus a cent stake in Wharf, and fiscal year had total after-profits of HK\$346.54m including extraordinary gains or 25.9m excluding them.

res suspended

exchange for every one sand ordinary or comble shares held, Worldholders will receive 625 rf shares (including 378 rf shares by way of a distribution in specie of the Wharf es held by World), plus 350 in cash. This values Id shares at HK\$4.32, nst the closing prices on ay of \$3.52. World's net t value was HK\$ 6.27 per e at March 31. Both comes suspended trading when stock market opened yes ay. World holders will also have a terminal dividend of

14 cents a share, lifting the worth of the total package to HK\$4.46 for every World share, an increase of 26.52 per cent from the last traded price.

The merger of the two companies will allow them to take advantage of investment opportunities which neither Wharf nor World might be in a position to take up individually, Sir Yue-kong said.

Return on assets

He said that phase four of Wharf's Harbour City development of nine acres in Tsimshatsui will cost over HK\$1bn, the construction of a light rail system in the new town of Tuenmun will cost an estimated HK\$3.5bn to \$5bn, and other developments will cost approximately HK\$1bn.

In a statement to shareholders, the directors of Wharf said the rate of return on assets has not in recent years been altogether satisfactory and this is presently limiting the company's ability to implement a substantial development programme.

The acquisition of World's shipping assets will meet the objective of improving the return on assets, increasing the cash flow, and accelerating the implementation of the development programme, they said. The benefits to shareholders were outlined as:

- Participation in a major diversified international group arising from the purchase of one of the largest and best managed shipping fleets in the world—World's fleet totals approximately 8m deadweight tonnes with an average age of vessels of approximately four years.

The majority of the vessels on long term charters with an average life of around five years;

- A substantial increase in earnings which if the merger had been effective, for the whole of this year would have increased by 38 per cent to 29.7

All of these securities have been offered outside the United States. This announcement appears as a matter of record only.

October, 1981



CYDSA, S.A.

(Incorporated in the United Mexican States)

US \$50,000,000

Floating Rate Notes due 1988 Extendible at the Noteholder's Option to 1991

Continental Illinois Limited

Banco Rio de la Plata

Banque Nationale de Paris

Banque de la Société Financière Européenne

Chemical Bank International Limited

Citicorp International Bank Limited

First Chicago Panama, S.A.

Libra International Bank, S.A.

Samuel Montagu & Co. Limited

Standard Chartered Merchant Bank

Bank Leumi Le-Israel Group

The National Commercial Bank

Banque Générale du Luxembourg S.A.

Orion Royal Bank Limited

Dillingham Corporation

has purchased 1,353,667 shares
of its Common Stock

We served as Dealer-Manager of the Tender Offer
in connection with this transaction.

WARBURG PARIBAS BECKER
INCORPORATED

A.G. BECKER INCORPORATED

This announcement appears as a matter of record only.



Aluminium copper and cables lift Union Steel

By Our Financial Staff

HIGHER PROFITS from aluminium, cable, and copper divisions have boosted net income at Union Steel, the South African metals producer, for the nine months ended September 30. Group net income was R11.2m (\$11.6m) against R13.4m for the 12 months ended December, 1980. On a pro-rata basis, the nine months' increase was 12 per cent.

In contrast to the strength in some divisions, steel and foundry shipments both fell by 12 per cent from the first nine months of last year. Special steels and price controlled steels were particularly weak. Consequently, steel profit showed a considerable decrease from a year earlier.

For the nine months Union has declared dividends of 25 cents per A preferred share, plus HK\$5.83m in cash could arguably provide a better springboard for development. Wharf shareholders will be given an opportunity to express their opinion of the merger on December 2 at an extraordinary general meeting at which Sir Yue-kong Pao and the companies he controls will not vote.

The merger would bring to a successful end the Pao family's long battle for Wharf. In April 1980 World paid HK\$1.57bn for a 30 per cent stake in Wharf held by the Pao family since 1973.

Two months later Hongkong Land, which is linked to Jardine Matheson, the trading house, made a share and cash tender offer worth HK\$3.3bn for 29 per cent of Wharf to raise its stake to 49 per cent. Sir Yue-kong then raised HK\$2.2bn of financing over a weekend to make a dramatic market raid worth HK\$2.2bn for 19 per cent of Wharf to lift his stake to 49 per cent, which has subsequently been slightly diluted.

A substantial increase in earnings which if the merger had been effective, for the whole of this year would have increased by 38 per cent to 29.7

Elscint profits doubled in first half

By L. Daniel in Tel Aviv

ELSCINT, the Israeli producer of medical diagnostic equipment, has reported net profits for the six months ended September 30, of \$4.2m against \$2.05m a year earlier. Sales rose to \$28.86m from \$19.93m. The company is forecasting sales for the full fiscal year of \$70m compared with \$42m last year. For the year ending March 1983 the company expects sales of \$110m because of new products and a recently concluded deal with Pfizer, the U.S. drug and medical equipment company. Elscint paid \$6.3m for the tomographic X-ray scanner business and other related activities of Pfizer's medical systems division.

Pfizer has ceased production of tomographic scanners, leaving Elscint with the second largest orderbook for the products in the U.S.

US \$50,000,000

Medium Term Loan

Managed by

Bayerische Hypotheken- und Wechsel-Bank AG London Branch - Licensed Deposit Taker

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Banco Cafetero, S.A. (Panama) Credit Suisse

Co-managed by

Seattle-First National Bank Bancomer, S.A. Banco Popular Español

Provided by

Banca Nazionale del Lavoro Banco Cafetero, S.A. (Panama) Bancomer, S.A., New York Agency

Banco Popular Español Banco Real S.A. Banco Toita e Acores New York Agency

Banque Francaise du Commerce Exterieur Bank of America NT & SA The Bank of New York

Bayerische Hypotheken- und Wechsel-Bank AG London Branch - Licensed Deposit Taker Canadian American Bank S.A. Credit Suisse

Girard Bank International Commercial Bank Limited Lincoln First Bank, N.A.

Manufacturers Hanover Bank (Guernsey) Ltd. New England Merchants National Bank

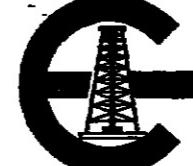
Seattle-First National Bank Union de Banques Arabes et Françaises - U.B.A.F.

UBAF Bank Limited Vereins- und Westbank Internationale S.A.

Agent

Bank of America NT & SA

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY



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DE PETROLEO, S.A.

A WHOLLY-OWNED SUBSIDIARY OF THE INSTITUTO NACIONAL DE HIDROCARBUROS (I.N.H.).

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MULTICURRENCY TERM LOAN FACILITY**

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CAJA DE AHORROS DE ZARAGOZA, ARAGON Y RIOJA
(CAZAR)CAJA DE AHORROS Y MONTE DE PIEDAD DE MADRID
(CAJAMADRID)

AGENT

THE CHASE MANHATTAN BANK, N.A.

Business and Markets

asshouse aid ended

GOVERNMENT has to extend for another year fuel aid given to glasshouse growers to help them compete with producers benefitting from differential gas prices, acting this in a Party written reply yesterday.

Peter Walker, the Minister of Agriculture, said: "determined to retain a successful British steel industry." The steel is estimated to supply 9m worth of food a year could otherwise have to rely.

By heating gas prices reduce Dutch growers' iron costs have been the of bitter criticism in industry. In response the government has offered the prices up to the level over a three-year but this is considered and the matter is being

to the European

meantime, the Commissary allowed special aid paid to glasshouses in other member states to cancel out the preference. Taking of this, the UK went in April granted in special aid covering role of 1981 reducing price for growers by iron and gas oil by 8p, levels set by the Com-

1982 the British subsidy in been set at the EEC limit, which has been to 3.5p a gallon for 1 and 4.7p for gas oil of a narrowing in the between Dutch and other

The total cost is put at

ubber price rises higher

COMMODITIES STAFF PRICES rose in London yesterday, following further buying by the buffer of the International Rubber Organisation.

I.S.O. I spot quotation up to 54.50 a kilo and in futures values also higher.

A buffer stock was told to renege "urgently" and "justly" in the market at the end of the four-day meeting of International Rubber in last week

Downturn in metals

BY ROY HODSON

COPPER and lead cash prices on the London Metal Exchange reached the lowest levels for six months yesterday. Tin and aluminum prices also fell and the only metal to show a substantial gain on the day's trading was nickel which put on \$72.50 to finish at \$27.17.50.

Cash copper wirebars fell 4.25 to close at £335.50. Dealers were cautious on the lack of response in the U.S. to recent interest rate cuts. Copper stocks in the LME last week to fall by 1,475 tonnes last week to 11,125 tonnes.

The price of copper is now at its lowest point for more than 30 years expressed in dollars. Mahon, Nugent and company, U.S. stockbrokers, in a new forecast, expects significant price rises during the coming year as markets adjust to abnormally low levels of copper stocks. Postponement of copper mining ventures mean that there can be little likelihood of any big additions to world copper capacity appearing before 1985, the company argues.

Cash lead closed at £32.50 a tonne in London a fall of £3 on the day's trading bringing lead down to a price level last touched in May. The market was depressed by Asian cutting its U.S. domestic to 31 cents a lb, while others moved down to 32 cents. LME lead stocks rose by 550 tonnes last week to 50,025 tonnes.

There was a further big rise in the LME aluminium stocks of 10,350 tonnes to a new record level of 134,900 tonnes. Aluminium lost £3.75 a tonne

in yesterday's trading to finish at a new low level of £539.25 a tonne for cash metal.

New International Primary Aluminium Institute figures show the industry is reacting to the growing surplus of the metal by making further production cuts. Daily average production by non-Communist world aluminium producers in October fell to 32,700 tonnes, the lowest level of working since 1979. A year ago the industry was producing at a rate of 34,900,000 tonnes a day.

A feasibility study into the building of a \$1bn aluminium smelter in Zaire is expected to go ahead in spite of the industry's current problems in international markets. Partners

in the project are expected to include: Alusuisse, Sumitomo Aluminium of Japan (which is looking for new sources to replace high-cost smelting in Japan), Norsk Hydro, Esso of Holland, Vereinigte Aluminium-Werke of West Germany, and Societa per Azioni of Italy. The Zaire Government will be a member of the proposed consortium to build a plant with an initial capacity of 150,000 tonnes a year which could be expanded to 600,000 tonnes a year.

LME zinc stocks fell 1,150 tonnes last week to 79,350 tonnes, nickel stocks fell 144 tonnes to 2,412 tonnes, and silver stocks rose by 530,000 ounces to 30,760,000 ounces.

Stockpile sales halted

WASHINGTON — The U.S. General Services Administration has, effective immediately, suspended all sales and acquisitions involving the national stockpile until further notice.

The action is assumed to result from President Reagan's veto of a spending bill, passed by Congress, which technically leaves the government without the authority to spend money, except for emergency services.

The suspension notice includes the daily offering of stockpile tin and the weekly offering of up to 1,250 tonnes of silver.

Traders noted, however, that the suspension was only temporary, and that stockpile policies were unaltered. Meanwhile the U.S. Agricul-

tural Department was winding down operations and decisions were still being taken on what essential functions would be maintained.

Functions which will be continued by the Department include monitoring of pl 480 food aid shipments already contracted, Office of Investigations operations, care and maintenance of research projects and animals, and agriculture quarantines.

Also continuing are meat and poultry inspection services, debt collection from farmers, home administration and rural electrification, administration, engineering contracts involving forest service and freighting activities. Reuter

Norway signs fish deal with USSR

BY FAY GESTER IN OSLO

NORWAY and Russia have reached agreement on 1982 catch quotas for several of the most important fish stocks which the two countries share in the Barents Sea along Norway's northern coast and around the Norwegian Arctic islands of Jan Mayen.

The deal reached after a week of hard bargaining in Moscow, has been welcomed by the Norwegian negotiators because it maintains the total cod quota unchanged from last year and puts no limit on overfishing the quota by Norwegian coastal fishermen.

Russia, whose biologists are worried that Arctic cod stocks are being overfished wanted to slash the overall quota to

140,000 tonnes from 340,000 this year, and to put a ceiling on over-fishing of the so-called "by net and line" boats operating along Norway's coasts. These boats have this year considerably exceeded their permitted catch while the Russians have taken much less than their quota. The low Russian catch partly reflects abnormal temperature conditions which have driven the cod west and south into Norwegian zones.

In return for Russian acceptance of a high 1982 cod quota, the Norwegians agreed to let Russia take a total of 470,000 tonnes of blue whiting—185,000 tonnes in Norway's economic zone, and the rest in the Jan

Mayen zone. They also dropped their demands that trawl mesh width be increased to 155 millimetres from 125mm at present. The Russians opposed this because the cod in their zone consists mainly of young fish.

The quota for haddock was fixed at 110,000 tonnes, plus 10,000 tonnes for third countries while that for capelin—a small fish used mainly for oil and meal—will be 1.7m tonnes, 900,000 tonnes in the winter season and the rest in winter.

The division of the overall quota also favours Norway, which will get 215,000 tonnes of the 340,000 tonnes total for cod, 80,000 of the 110,000 tonnes haddock quota and about two thirds of the capelin quota.

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At the same time there is a general feeling of disappointment that last week's Cocco Council meeting failed to come up with any new proposals and emphasized the general reluctance of some consumer countries to provide full support for the Agreement.

At the point where conferees adjourned until December 2, agreement had been reached on several measures, but passage in the full house was no sure

propositio

nated by President Reagan was still a possibility.

In the event of a veto and no new farm programme this year, an old, complex 1949 law will automatically take effect.

Legislators have reached fairly firm agreement on higher target price and loan support

levels for grains. Under the conference compromise, wheat support rates will increase 40 cents a bushel next year to \$3.60 and will increase 6 per cent a year until 1985. Target prices, which require government payments to farmers if the market falls below the established level, will rise to \$4 a bushel next year.

The corn support level will rise 20c a bushel to \$2.60 and increase 6 per cent a year for the three years thereafter. Rice, too, has a 6 per cent per year price escalator built into its price support programme.

The conference has agreed to reinstate a sugar loan programme, but the level, now set at 17.5c, may be renegotiated to 17.5c or 18.5c—a level more acceptable to foreign sugar importers who have to pay

duties and fees about 2c higher than the domestic price.

The legislators have backed off from bills which would have, in effect, limited meat imports, accepting an amendment which simply requires random inspection of imported meat.

To insure that no President will again impose a selective embargo on U.S. farm exports, the conference agreed on an embargo protection clause, requiring that the Government compensate farmers affected by the loss of foreign sales. With the estimated cost of such a payoff at \$10.8bn over the next four years.

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In the event of a veto and no new farm programme this year, an old, complex 1949 law will automatically take effect.

U.S. farm Bill deadlock

BY NANCY DUNNE IN WASHINGTON

A CLOUD of uncertainty hangs over the future of U.S. farm programmes. House and Senate conferees have temporarily given up the struggle to resolve differences in their respective Bills and to conform Administration demands that spending does not exceed \$10.8bn over the next four years.

At the point where conferees adjourned until December 2, agreement had been reached on several measures, but passage in the full house was no sure

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nated by President Reagan was still a possibility.

In the event of a veto and no new farm programme this year, an old, complex 1949 law will automatically take effect.

AMERICAN MARKETS

NEW YORK November 22. Almost all commodity markets were lower affected by indications of economic recession and of higher interest rates. Only coffee was higher. The market was higher in coffee, sugar and cotton, while sugar and cotton were lower.

Meanwhile, the buffer stock manager is seeking authority to negotiate a commercial loan of \$120 million, reported Heindl.

Copper—Non. 70.00 (71.80). Dec. 70.75-74.00. Jan. 71.70. March 72.00-74.00. Feb. 72.75-75.00. Sept. 73.20. Nov. 74.80. July 85.60.

Lead—Non. 14.80 (15.80). Jan. 15.00-16.00. Feb. 15.20-16.00. Sept. 15.80. Nov. 16.50. July 85.60.

Nickel—Non. 18.72 (19.60). Dec. 19.00-20.00. Jan. 19.20. Feb. 19.50-20.00. Sept. 19.80. Nov. 20.50. July 85.60.

Platinum—Non. 373.7 (376.0). Dec. 372.0-374.0. Jan. 374.0-375.0. Feb. 375.0-376.0. Sept. 376.0-377.0. Nov. 377.0-378.0. July 85.60.

Silver—Non. 40.00 (40.80). Dec. 40.20-41.00. Jan. 40.50-41.00. Feb. 40.80-41.50. Sept. 41.00-41.50. Nov. 41.50-42.00. July 85.60.

Tin—Non. 1.82 (1.85). Dec. 1.82-1.85. Jan. 1.85-1.88. Feb. 1.88-1.90. Sept. 1.90-1.92. Nov. 1.92-1.94. July 85.60.

Zinc—Non. 1.72 (1.75). Dec. 1.72-1.75. Jan. 1.75-1.78. Feb. 1.78-1.80. Sept. 1.80-1.82. Nov. 1.82-1.84. July 85.60.

Wheat—Non. 1.70 (1.75). Dec. 1.70-1.75. Jan. 1.75-1.80. Feb. 1.80-1.85. Sept. 1.85-1.90. Nov. 1.90-1.95. July 85.60.

Wool—Non. 1.70 (1.75). Dec. 1.70-1.75. Jan. 1.75-1.80. Feb. 1.80-1.85. Sept. 1.85-1.90. Nov. 1.90-1.95. July 85.60.

Wool Futures—Non. 1.70 (1.75). Dec. 1.70-1.75. Jan. 1.75-1.80. Feb. 1.80-1.85. Sept. 1.85-1.90. Nov. 1.90-1.95. July 85.60.

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Wool Futures—Non. 1.70 (1.75). Dec. 1.70-1.75. Jan. 1.75-1.80. Feb. 1.80-1.8

LONDON STOCK EXCHANGE

Tight credit conditions exert pressure and Gilts react

Leading shares follow but close well above lowest

Account Dealing Dates

Option
First Declara. Last Account Dealings tions Dealings Day Nov 9 Nov 19 Nov 20 Nov 30 Nov 23 Dec 3 Dec 4 Dec 14 Dec 7 Dec 17 Dec 22 Jan 4 * New time dealings may take place from 9 am two business days earlier.

Tight credit conditions again exerted upward pressure on short-term money market rates and adversely affected London stock markets yesterday. The scarcity of investment funds had a noticeable impact on the market in Government securities which has recently seen funding by the authorities to the extent of £1,750m; three additional £250m tranches of existing medium/longer-dated issues were announced last Friday when dealings started in the latest tap stock, the short-dated Exchequer 14 per cent 1986.

Over the past four weeks, Gilts edged have benefited from a progressive fall in international interest rates. The recent slow-down in the pace of the decline in UK rates yesterday prompted some short-term holders to take profits and, with the market unwilling because of the fall in demand, longer-dated stocks reacted in sympathy. Initial easiness in sterling was also working against the market, but the exchange rate later rallied strongly against the dollar and losses extending to over a point were finally reduced to around 1. Similarly, falls rang-

ing to 1 among the shorts were later cut to 4.

Revived concern about the UK labour situation put equity dealers on the defensive from the start and it was soon obvious that leading shares were not going to extend Friday's after-hours' upsurge. The dullness in Gilts-edged gave added cause for caution and by mid-morning the tone was looking rather gloomy with sellers predominating.

However, hopes of a further cut soon in base lending rates touched off a small demand and a rallying tendency developed before noon. The movement gathered a little pace following better-than-expected first-half earnings from Metal Box, up 12 at 1685, after 174p, but market leaders faltered again in front of Wall Street's opening. This market consolidated Friday's gains in yesterday's early trade and induced London sentiment with the result that the FT Industrial Ordinary share index closed only 14 lower at 1517.8 after showing a fall of five points at 11 am; four index constituents were quoted ex-dividend and the deductions accounted for nearly two points of the day's loss.

Contracts in Trading Options amounted to 1,367, comprising of 1,142 calls and 225 puts. Imps were favoured for the call, recording 210 deals, while 206 calls were transacted in Commercial Union following publicity given to a broker's circular.

A. and G. Security Electronics

attracted a reasonable business in first-time dealings in the Unlisted Securities Market; the shares opened at 83p and finished 84p before closing at 82p compared with the placing price of 80p. New Australian Investment Trust were quoted at 102p and Rail 5 down at 400p, after 365p. Elsewhere, Bectec rose 4 to 125p awaiting Hanson Trust's decision on its offer. HT cleared 3 to 277p. Chloride hardened a penny to 23p on Press comment, while Amstrad put on 8 to 215p.

Engineers passed a quiet trading session and failed to show a decided trend. Tubes edged up to 104p, but Hawker drifted off to close that amount down at 320p. Elsewhere, better-than-expected preliminary results brought Concastrol to the fore with a jump of 8 to 37p. Demand in a limited market left United Engineering 25 to the good at 210p, while gains of around 5 were marked against APV, 225p, and Adwest, 170p. Carlo found support and put on 6 to 59p, while smaller-priced issues to make headway included Habit Precision, up 24 to 153p, and Butterfield-Marley a like amount dearer at 281p. Dealings were temporarily suspended in Ductile 365p following the gloomy statement on the trading outlook.

Having risen 18 last week on hopes that the authorities will allow Hongkong and Shanghai to proceed with its bid, Royal Bank of Scotland added 4 more to 155p. Elsewhere, Stirlia hardened a penny to 12p in response to an investment recommendation. Hambros, awaiting today's first-half figures, relinquished a couple of pence to 168p. The major clearers drifted lower on lack of support. Lloyds, 8 down at 410p, led the retreat with Midland closing 5 easier at 310p.

Leading Buildings were quietly firm. Occasional demand ahead of today's interim results left BPI Industries 2 dearer at 232p, while Redland, half-year results due on Thursday, touched 154p before reverting to the overnight level of 152p. Blue Circle advanced a couple of pence to 174p and Ready Mixed Concrete 24 to 189p, among Contracting and Construction issues. Taylor Woodrow, up 12 to 357p, while French Kier, interim results due on Thursday, improved a penny to 82p. John Finian, a poor market since the termination of bid talks with an unnamed party, rallied 4 to 136p, while renewed demand in a limited market lifted W. and J. Glassop 3 to a 1981 peak of 73p.

Business in ICI was at a low ebb and the close was 2 cheaper at 262p.

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A. and G. Security Electronics

With the exception of Thorn EMI, which hardened a few pence to 440p, the Electrical leaders started the new Account on a quiet dull note as lack of fresh investment support left GEC with a fall of 7 to 750p and Racal 5 down at 400p, after 365p. Elsewhere, Bectec rose 4 to 125p awaiting Hanson Trust's decision on its offer. HT cleared 3 to 277p. Chloride hardened a penny to 23p on Press comment, while Amstrad put on 8 to 215p.

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remained on offer and lost that much to 351p. Elswick-Hopper softened 14 to 84p on the first-half deficit and interim dividend omission.

Two contrasting features emerged in the Leisure sector: publicity given to a broker's bullish circular prompted support for Horizon Travel, which gained 10 to 267p, but Associated Leisure shed 4 to 85p following poor interim results.

Food Retailers had a quiet session and closed narrowly mixed. J. Sainsbury softened 5 to 475p and Fitch Lovell 2 to 78p. Kwik Save, however, firms 4 to 236p awaiting tomorrow's preliminary results. Avana hardened 3 to 238p in response to satisfactory interim results. Late demand in front of today's annual results led Ranks Hovis McDougall 2 dearer at 64p.

Metal Box pleased

Metal Box enlivened proceedings in miscellaneous industrials, jumping to 174p and closing 12 up at 168p in response to the increased interim dividend and better-than-expected first-half profits. Vinten also following favourable half-term results, advanced 16 to 182p, after 190p, while Dunclonian closed a penny dearer at 55p, after 62p, on the interim results. In the wake of Friday's jump of 44 following the dawn raid and subsequent bid in convertible loan stock or 190p cash per share from RTZ, T. W. Ward eased 2 to 186p. Tunnel Holdings look likely to receive a bid from RTZ if the Ward offer goes unconditional, rose 8 to 488p. Extel rose 5 to 245p ahead of Thursday's interim figures. Broken Hill Proprietary added 20 to 615p following Press comment, while Siebe Gorman hardened a few pence to 178p for a similar reason. Down 38 last week on the proposed rights issue, CSR rallied 10 to 224p, while Burton hardened a penny to 130p ahead of tomorrow's profit warning figures. Gussies "A" shed 3 to 18p.

Albion jump

Weekend Press comment highlighting the company's takeover potential attracted speculative buyers to Albion which rose smartly to finish 7 up on the day at 32p. Another shoe concern, Headlam Slings and Cogbins, also stood out with a jump of 8 to 54p on the proposed two-for-five scrip issue. Stores made progress in places with Dixons Photographic notable for a gain of 8 at 153p. Reflecting the chairman's confident statement at the annual meeting, Amber Day improved 2 to 17p, while Owen Owen firmed 4 to 187p. Revised speculative support left House of Fraser a few pence better at 168p, while Burton hardened a penny to 130p ahead of tomorrow's profit warning figures. Gussies "A" shed 3 to 18p.

Rise and fall

Leading Oils trended easier with early selling fairly well absorbed. BP closed without alteration at 322p, but Shell, a good market last week on the third-quarter figures, reacted 8 to 390p. Among the more speculative issues, Gas and Oil Acreage rose 25 to 460p following weekend Press mention. KCA Drilling ended 4 up at 67p. Atlantic Resources rose 20 to 230p and Candace improved 6 to 202p. Jackson Exploration closed unaltered at 80p, the price given in last Friday's issue was incorrect.

In Overseas Traders, Lonrho rose 3 to 81p.

Money brokers were inclined easier. R. P. Martin reacting 10 to 310p and Mercantile House

drifted off to close 4 lower at 160p, after 178p.

Renamdale

Falls ranged to 4 in the heavily weighted issues, such as Harbeest, 224p, while medium and lower-priced stocks to show new lows for 1981 took in Western Areas 6 of at 194p, and Welkin, 12 down at 529p.

Financials suffered from lack of interest and the downturn in UK equities. RTZ gave up 7 more to 445p on further consideration of the bid for T. W.

Ward

In South African Financials, Anglo American Corporation held at 650p in front of the interim results expected on Thursday.

Australians staged a good rally after the heavy falls in recent weeks. Hampton Areas were outstanding and finally a net 18 higher at 160p, after

170p, as persistent and sizeable falls followed market talk of a broker's bullish circular.

Among the leaders, Pekalansil was put on 10 to 315p, despite the troubles at the Ranger uranium mine, while Western Mining rose 6 to 268p.

The oil and gas sector provided a feature in Claremont Petroleum, which jumped 7 to

20p, after 21p, following the 350 barrels-a-day oil flow from the Jackson No. 1 wildcat well in the Cooper Basin; Claremont is paying 50 per cent of the costs of the well to earn a 10 per cent interest in the block in which the discovery well is located.

Oil Company of Australia, also involved in the Jackson dis-

covey, hardened 2 to 20p.

Financial Times Tuesday November 24 1981

RECENT ISSUES EQUITIES

Issue price	Amount	Period.	Revenue date	1981	Stock	Opening price	Change	High	Low	1981	Stock	Opening price	Change	High	Low	
£100	F.P.	30.11.79	84	SA & G Sec. Clean Sp.	82	£8.75	+2.0	8.3	8.2	1981	SA & G Sec. Clean Sp.	82	£8.75	+2.0	8.3	8.2
£100	F.P.	4/12/80	775	Safepay	800	£5.50	+5.2	5.5	5.3	1981	Safepay	800	£5.50	+5.2	5.5	5.3
165	F.P.	-	85	Cable & Wireless Sp.	195	£4.20	+4.7	4.2	4.0	1981	Cable & Wireless Sp.	195	£4.20	+4.7	4.2	4.0
140	F.P.	-	167	Ecotec Int.	170	£4.50	+3.8	4.5	4.3	1981	Ecotec Int.	170	£4.50	+3.8	4.5	4.3
900	F.P.	4/12/80	60	GEC Enter. Warrants	9	£0.50	+0.5	0.5	0.4	1981	GEC Enter. Warrants	9	£0.50	+0.5	0.5	0.4
150	F.P.	-	42	SDR mw N/Cables Ltd.	42	£0.10	+0.1	0.1	0.05	1981	SDR mw N/Cables Ltd.	42	£0.10	+0.1	0.1	0.05
110	F.P.	2/12/80	62	Southstones Finlpng	75	£1.35	+2.5	1.3	1.2	1981	Southstones Finlpng	75	£1.35	+2.5	1.3	1.2
100	F.P.	-	104	NewAustralia Sp.	102	£0.50	+0.5	0.5	0.4	1981	NewAustralia Sp.	102	£0.50	+0.5	0.5	0.4
167	F.P.	12/12/80	68	Sheldoni Jones	69	£0.50	+0.4	0.5	0.4	1981	Sheldoni Jones	69	£0.50	+0.4	0.5	0.4
168	F.P.	4/12/81	32	Television Southp.	32	£0.10	+0.1	0.1	0.05	1981	Television Southp.	32	£0.10	+0.1	0.1	0.05
168	F.P.	-	44	44: Vinters Sp.	44	£0.10	+0.1	0.1	0.05	1981	44: Vinters Sp.	44	£0.10	+0.1	0.1	0.05

"RIGHTS" OFFERS

Issue

SIMPLICITY

That's BTR

FT SHARE INFORMATION SERVICE

LOANS

CANADIANS—Continued

BUILDING INDUSTRY—Contd.

ELECTRICALS—Continued

BRITISH FUNDS

High Low Stock Price + or - Yield % Ret. Ret.

"Shorts" (Lives up to Five Years)

High Low Stock Price + or - Yield % Ret. Ret.

Treasury 80c 82c

99c 100c

Treasury 3c 3c

99c 100c

Treasury Variable 50c

99c 100c

Treasury 1c 1c

99c 100c

Exch. 3c 1c

99c 100c

Ex

INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY.—Continued

INVESTMENT TRUSTS-Cont.

OIL AND GAS—Continued

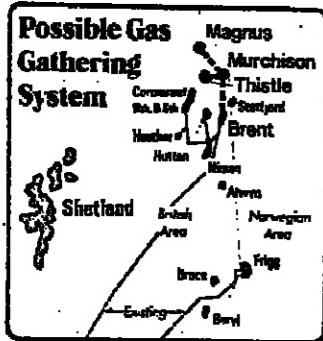
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Tuesday November 24 1981

John Foord + Co
Industrial Valuers

Oil groups to lay gas pipeline to Scotland

By Ray Daffer, Energy Editor

NORTH SEA OIL companies are about to start building a pipeline system to replace part of the Government's abandoned £2.7bn gas gathering network. They were told yesterday.

A 57-mile pipeline, costing almost £100m, will feed gas from the three most northerly fields in the North Sea—Magnus, Murchison and Thistle—into an existing link to Scotland.

Mr Hamish Gray, Energy Minister, told the Commons that full agreements covering the construction of the pipeline, the transmission of gas, and the sale of the fuel would be signed in a matter of weeks. He hoped it would be the first of many similar schemes.

It is known that several gathering systems are being discussed by offshore oil and gas producers. Companies have told the Government and British Gas that they are confident that their systems will ultimately collect at least as much gas—11 trillion (million million) cu ft, worth £25bn at current prices—as the 420-mile pipeline proposed by the Government. This project was abandoned in September due to financing problems.

Mr Gray said that the proposed northern leg pipeline would carry an average of 1000 cu ft a day from the three fields (British Gas last year sold an average of 4.6bn cu ft a day). It would be in operation in 1983—one to two years ahead of the original gas gathering scheme. "This is merely gathering," he said.

Although British National Oil Corporation—operator of the Thistle Field—is leading interested companies in the design and construction of the new pipeline, British Petroleum is expected to be the lead company during the operational stage. BP is the operator of the Magnus Field.

It is thought that Conoco, operator of the Murchison Field, is hoping to be able to start transporting gas by the end of next year, before the full line is operational.

Although details of the scheme have still to be announced, it is thought that British Steel Corporation will provide the pipeline. Brown and Root will use its lay-barge Semac One for the pipe-laying, and M.K. Shand, of Invergordon, will undertake the pipe coating work.

The gas will be taken to the St Fergus terminal near Peterhead in Scotland via Shell/Essco's Far North Liquids and Associated Gas System (Flag) based on the Brent Field. It is understood that British Gas Corporation has offered a price of about 16p a therm for the methane (natural gas) from the Thistle, Magnus and Murchison fields.

This price—more than three times the amount now being paid by the Corporation for gas under long-standing southern North Sea contracts—will probably be increased in future years under a formula which takes into account inflation. The price is similar to the rate recently set for Beryl Field supplies.

BP refinery sale talks. Page 7

Continued from Page 1

Paisley

ber of Commerce said many companies had been intimidated into closing. Police said there had been few cases of reported intimidation.

Even at the rallies, the divisions in the Unions ranks broke through. At the Official Unionist meeting at Belfast City Hall there was a row on the platform between a prominent party member, Mr Robert McCartney, QC, and Mr Paisley, who was waiting to start his own meeting.

Mr McCartney's criticism of Mr Paisley's disruptive tactics in the Commons was echoed at the shipyard meeting, by Mr Harold McCusker, the Official Unionist MP for Armagh.

He said government policy would not be changed by insulting the Government and the Parliament to which Unionists gave allegiance.

Mr Paisley's own Belfast meeting was attended by about 5,000 people. After it he marched to the Northern Ireland Parliament buildings at Stormont. There he told the crowd of about 2,000 that it would not be long before they were back inside Stormont.

Seamen to halt ships in P & O row

By IVO DAWNAY, LABOUR STAFF

THE National Union of Seamen yesterday ordered an indefinite stoppage of all freight and passenger shipping between Northern Ireland and the British mainland, and a halt to all P & O ferry services from midnight on Wednesday.

The move, which was unanimously endorsed by the NUS executive council, is in protest against the closure by P & O of its Liverpool-Belfast ferry service with the loss of about 200 jobs. The union hopes that the action will bring pressure to bear on P & O and the Government either to re-open the service or to name two operators who are said to have expressed an interest in introducing a new ferry link on the same route.

The decision to hit shipping services to Northern Ireland came after the NUS executive and ferry port chairmen voted narrowly to reject an immediate stoppage of all P & O vessels to all P & O ferry services from midnight on Wednesday.

A call for a halt to all British flag shipping in Europe was also rejected.

Services to be hit by the stoppage of sailings to Northern Ireland are Sealink's freight and passenger ferries from Stranraer in Scotland to Larne; the Sealink container service between Belfast and Holyhead; Townsend Thoresen's freight and passenger service from Cairnryan in Scotland to Larne; and P & O's

roll-on, roll-off cargo ships operating from Fleetwood and Liverpool to Larne and Belfast.

The ban on P & O sailings will hit total of 17 ships including ferry services between Southampton and Le Havre; and cross channel ships operating on the Dover to Boulogne route. The strike will also halt sailings by ferries on North Sea routes to Scandinavia and the company's services to the Shetland Islands.

The NUS said yesterday that the company's deep sea vessels could also be affected if they returned to British ports.

P & O last night warned that the strike decision would have "disastrous implications" for several thousand of the company's staff. The company

claimed that the majority of its seamen wished to continue working.

The company has called for immediate talks with the NUS to resolve the dispute, although it reaffirmed that it was not prepared to consider reopening the service. "The dispute is clearly between the union and the Government," the company said.

About 160 crewmen have been occupying the two Liverpool to Belfast ferries over the past three weeks. A call for an official strike action last Friday was ignored. But four P & O vessels are currently confined to port by sympathetic action in support of the striking seamen.

Shipping fleet cut by 11m tons, Page 9

Schmidt rejects Brezhnev offer of medium missiles moratorium

By JONATHAN CARR IN BONN

MR LEONID BREZHNEV, the Soviet President, yesterday proposed a moratorium on development of intermediate range nuclear weapons, just a week before arms negotiations between the superpowers begin in Geneva.

But Chancellor Helmut Schmidt, the West German leader, rejected the suggestion, made during the Soviet leader's first day of talks in Bonn, on the grounds that it would freeze Moscow's existing military advantage, gained above all through its 250 SS-20 missiles, many pointing at Western European targets.

This exchange in the talks at Schloss Gymnich outside Bonn follows weeks of speculation about what offer Moscow might dangle before the Germans on the eve of the Geneva talks.

It was felt that Mr Brezhnev might make a dramatic proposal—aimed in particular at encouraging the growing German "peace movement" which opposes Nato's stand on nuclear missiles.

Officials close to the talks said that Mr Brezhnev had hoped greatly that the talks between Moscow and Washington would

be successful. But if they were not, Moscow should be in no doubt that West Germany would accept deployment of new U.S. missiles on its territory from the early 1980s.

Herr Schmidt said he could understand that the Russians felt such missiles would be a threat—but likewise Moscow had to understand that the Europeans felt threatened by the existing Soviet missiles.

This is directly contrary to Moscow's position—forcefully restated yesterday by Mr Leonid Zamyatin, the Soviet spokesman—that the Russian intermediate-range build-up was in response to an existing Nato challenge.

Renter reports from Moscow: Pravda, the Russian daily newspaper, said yesterday that joint West German-Italian proposals for further development of the Common Market towards a European political union were aimed at turning it into a new military bloc.

Moscow may woo former Afghan king. Page 5

Unpalatable medicine on gas deal. Page 6

WestLB to end London Eurodollar operation

By Alan Friedman

WESTDEUTSCH Landesbank, the third-largest bank in West Germany, is to withdraw its Eurodollar bond trading operations from London during the first half of next year.

Dr Axel Kollar, a member of the bank's managing board, said last night the removal to WestLB's headquarters in Dusseldorf was designed to centralise trading, save on overhead costs and create a more integrated Eurodollar business.

Dr Kollar stressed that the London operation, set up in 1975, consisted of a small number of people who could be more useful to WestLB as part of a larger team in Dusseldorf.

"I want to take them back to Dusseldorf, not to withdraw from trading, but because I feel we can do better as a central team," he said.

Dr Kollar said the London operation handled only a small part of overall Eurobond volume. He denied it had made any losses in Eurodollar bond trading.

The rest of the bank's London branch operation, established in 1973, would continue to function at WestLB's Moorgate office.

In London, Herr Hans Leukers, a senior vice-president of the bank, said the move to Dusseldorf should not be seen as an admission of losses. One of the reasons behind the move was a desire to emphasise "placing power" in the Eurobond market; the placing of Eurobond paper could be done more effectively in Dusseldorf, he claimed.

The crowd quickly grew into thousands, and other grievances, including charges of police brutality and accusations of corruption were aired.

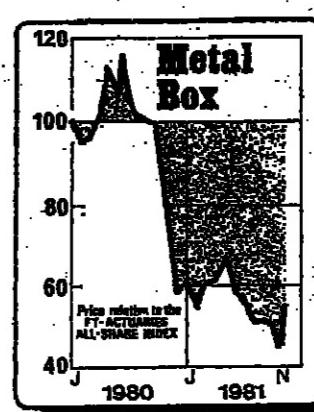
On October 25, however, soldiers drove through the square in tanks, firing blanks to disperse the crowd. The tanks were pelted with bricks and rocks as smoke from smoke bombs or tear gas rose as high as six-storey building.

West LB share transfer, Page 26

THE LEX COLUMN

Dividend teaser at Metal Box

Index fell 2.4 to 517.8



The result is a sharp boost in Wharf's earnings per share, up by nearly two-fifths on a pro-forma basis. But of course the quality of those earnings suffers proportionately, and the full implications of this deal for independent shareholders in Wharf are not yet clear.

This is because a key figure is missing from the preliminary announcement—an up-to-date asset value for Wharf. World's shipping interests have been revalued, to show a net worth of around £275m (for perspective, that is broadly in line with the last published figure for Ocean Transport). Wharf is proposing to issue new shares and cash with a roughly similar value, and at the same time World's present shareholding in Wharf will be passed on directly to World's own shareholders.

At the end of it all, Wharf's share capital will rise by over a quarter, so the asset dilution could be significant. In theory, at least, its shares could show some weakness. But there have been strong rumours about a marriage of some kind between the two companies, and it will probably have little impact on the Hong Kong market as a whole.

Avana

Avana has made a tasty meal of Robertson Foods. The acquisition has given a boost to profits just when the original businesses have begun to sputter. But the benefits of cost elimination are slowly coming through. The central heating division continues in loss, although the underlying trend in the UK is healthier. Margins in the paper and plastics division have improved.

The imbalance between foreign and UK earnings has produced a 61 per cent tax charge and substantial unrecovitable ACT. The interest charge is mounting—at £17m it is roughly twice the level of the same period a year ago—and there is likely to be a further cash outflow this year. So net debt will move about 50 per cent of shareholders' funds. In this context the 20 per cent hike in the interim dividend is rather puzzling. Pre-tax profits this year may exceed £40m, with a further improvement next year, but the dividend will be nowhere near covered by current cost earnings. However, it is never too early to prepare the ground for a rights issue: the shares rose 12p yesterday to 168p, to produce a prospective yield of 10 per cent.

Markets

The Government Broker now has an unrivalled range of shares on offer in the gilt-edged market, following Friday's issue of three £250m tranches of stock, and the institutions received a boost to their cash flow from heavy dividend payments and a redemption yesterday.

The combination might have led to a lively day, but prices drifted back to show falls of around 1 point.

Despite the gilt-edged flows and a hefty chunk of rate sup-

port grant, there was another big shortage in the money markets yesterday as bills matured in the Bank of England's hands and sale and repurchase agreements expired.

Once again, the Bank's ops room handled a dazzling array of paper, even managing to dig out some of the very short bills which are now scarce, since most bills get bought by the Bank long before they approach redemption.

These were dealt at an unchanged 144 per cent but only accounted for £1m of the £357m of Bank intervention, so contribute little to the clearing banks' debate on base rates. The Bank's 144 per cent dealing rate on three month bills could justify a small cut in base rates, but the upward pressure on rates that December seems likely to bring argues the other way.

Hong Kong merger

The merger between Hong Kong and Kowloon Wharf and World International, announced yesterday, will produce a mighty new combine in Hong Kong—with Sir Y. K. Pao firmly in control. It will produce a business with a strong balance sheet, a healthy cash flow, and a market capitalisation in the order of £1bn.

At present, Sir Y. K. Pao's family interests own two thirds of World's shares, and World in turn owns 45 per cent of Wharf. However, the deal takes the form of an offer by Wharf for World, mainly in shares and topped up with a little cash. There are no prizes for guessing why it is being done this way around: Wharf is on a p/e of about 28, which is more than twice the earnings multiple for World.

Avana has been putting more money behind Robertson, particularly in brand promotion, but it does not expect the business as a whole to absorb cash this year. The strength of the balance sheet leaves plenty of room for further acquisitions—if not in the once favoured fruit juice, a product which is turning into too much of a commodity for Avana's taste.

Northern Foods' 20 per cent stake can only increase Avana's urge to grow further through acquisition; it does not want to turn into a tasty meal itself.

Weather

UK TODAY
MOST districts will have showers, wintry in the north. Frost will cause icy roads in some places.

London, S. England, Midlands, S. Wales, Channel Islands
Sunny periods between showers. Frost later. Winds northwest, strong. Max. 5C (41F).

N. E. England, N. Wales, Isle of Man, N.W., S.W. Scotland, N. Ireland
Wintry showers. Frost. Winds strong to gale. Max. 4C (39F).

N.E. Scotland, Moray Firth, Orkney, Shetland
Wintry showers, drifting. Frost. Severe gale moderating. Max. 2C (36F).

Outlook: Very cold. Showers.

WORLDWIDE

	Y'day	midday	midday	
	°C	°F	°C	°F
Alsocia	F 17	63	L.Ang.+	7 45
Algiers	S 28	73	Lurmbg.	C 25 77
Amsdm.	S 10	50	Luxor	C 13 55
Athens	—	—	Madrid	C 19 66
Azhdar	S 18	64	Montev.	F 20 68
Bardia	S 18	64	Melega	C 19 66
Bearut	S 18	64	Melaka	C 19 66
Beaufast	F 5	41	M'charl.	R 11 52
Belgrd.	S 14	57	Melbne.	S 31 88
Berlin	S 13	55	Mex.C.i	—
Bern	S 12	54	Milan	C 6 43
Bernk.	R 12	54	Milan	C 6 43
Blackdl.	S 15	57	Montr.†	—
Bordx.	S 18	61	Moscow, Sn	0 32
Boulog.	S 12	54	Munich	C 15 59
Bristol	S 14	57	Nairobi	F 26 7